

# FINANCIAL TIMES

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World News

## Britain and China agree to resume talks on HK

Britain and China agreed to resume talks on the scheduled handover of Hong Kong to China in 1997. British sources said the decision taken at a meeting between UK and Chinese foreign ministers in Paris was the first high-level contact between the governments since China crushed pro-democracy demonstrations in June. Page 2. Chinese tourism, Page 16

## Polish price rise

The Polish Government is to lift meat rationing and let prices double, following the election of Mieczyslaw Rakowski, outgoing Prime Minister, as Communist Party leader. Page 2

## Rodriguez dies

Ramon Arce Rodriguez, founder of Spain's biggest privately-owned company, El Correo Ingles, and reputedly the country's wealthiest man, died aged 84.

## Sri Lanka crisis

The Indian and Sri Lankan foreign ministers will meet again to try to defuse the crisis in Sri Lanka after violence in which more than 150 people died. Page 16

## UK dock split

Britain's dockers appeared irrevocably split after men at Hull, a major northern port, voted to return to work despite a union strike. Page 6

## Italian arms inquiry

Nine former employees of an Italian defence company are under formal suspicion of illegally collaborating in a missile project involving Egypt, Argentina and Iraq. Page 2

## Mujahideen rift

The growing rift between leaders of the Afghan resistance has worsened with party leaders calling for the overthrow of their rivals. Page 4

## Andreotti wins vote

Giulio Andreotti, Italy's Prime Minister, won a final vote of confidence for his five-party Government and appealed to Italians to fight organised crime. Page 2

## Rafsanjani election

The election in Iran of Hojatoleslam Rafsanjani as president has been overshadowed by reports of a low turnout. Page 4

## Israeli criticism

The Israeli ambassador to West Germany has sharply criticised the Bonn Government's decision to improve contacts with the PLO. Page 2

## Soviet German plan

Helmut Kohl, West German Chancellor, has warmly welcomed a Soviet proposal to establish a special German-Soviet trade zone. Page 2

## Lima crackdown

The Peruvian army has stepped up its action against guerrillas in the country's main coca-growing area, killing 110 rebels. Page 3

## Valdez in dock

Four months and 2,500 miles after it caused the worst US oil spill ever, the tanker Exxon Valdez finally entered San Diego Harbour for repairs.

## Bangladesh storm

Two days of torrential rains and strong winds in southern Bangladesh have killed more than 100 people.

## Typhoon hits Korea

Seventeen people were killed by landslides, collapsing walls or floods when Typhoon Yui lashed southern South Korea.

## US hostage threat

A pro-Iranian group said it would kill a US hostage, Lieutenant-Colonel William Higgins, unless Israel released a Lebanese Moslem cleric seized on Friday.

## US firefighting

Ten thousand firefighters sided by gangs of prisoners fought brush fires in four western US states that have driven 2,500 people from their homes.

Business Summary

## BAT attacks Hoylake bid to challenge regulators

BAT INDUSTRIES, the target in Britain's largest-ever takeover battle, hit out at a legal move by Hoylake Investments, the hostile bidder, to challenge the right of the US insurance regulators to have a say in its £1.5bn (\$2.1bn) offer for the tobacco-based conglomerate.

## Yeltsin forms opposition in Parliament

THE BASIS of a new opposition within the Soviet Union's supreme Parliament was founded yesterday, headed by a five-man leadership including Boris Yeltsin, the Communist Party rebel, and Andrei Sakharov, the nuclear physicist and spiritual father of Soviet dissidents.

## Japanese plan more expansion in Europe

SONY, one of Japan's leading electronics companies, plans a big expansion of its European activities which will lead to the establishment of local operations in semiconductors and telecommunications by the early 1990s.

## Ban lifted on AT&T's electronic services

AMERICAN Telephone & Telegraph, the world's leading long-distance telephone company, is likely to make a major push into the electronic publishing and information business after a court ruling, which lifted the ban on AT&T's involvement in these activities.

## US senators seek greater allied share of overseas defence bill

THE SENATE Armed Forces Committee, faced with growing budgetary pressures, will this week introduce a plan aimed at obtaining greater burden-sharing in overseas defence spending from US allies in Europe and Asia.

## EMS July 28, 1989

The chart shows the two constraints on European Monetary System rates. The upper grid, based on the weakest currency in the system, defines the cross-rates from which no currency (except the lira and Spanish peseta) may move more than 2 1/4 per cent. The lower chart gives each currency's divergence from the "central rate" against the European Currency Unit (ECU), a basket of European currencies.

EUROPEAN Community's renegotiation of its Lomé aid convention with 66 developing countries is back on the rails, after Italy and Greece dropped demands for protection against some Third World farm imports. Page 2

EGYPT and the International Monetary Fund are near agreement on a standby accord, opening the way for a rescheduling of some \$50m of official debt. Page 4

BERLINER Handels- und Frankfurter Bank, West German merchant bank, reported a drop in partial operating profits of almost 3.5 per cent to DM47m (\$40m) in the first six months of this year against the corresponding period in 1988. Page 19

NORTH AMERICAN Gas Investment Trust, which aims to exploit an expected rise in the price of natural gas in the US, is coming to the main market via an offer for subscription to raise \$35m. Page 21

SCOE and UAP Reinsurance, France's two main reinsurance companies, are to merge, creating a national insurer with joint premium income of about FF7.5bn (\$1.4bn). Page 19

SOCANAV, led by Mr Michel Geucher, Montreal transport entrepreneur, and the Calise de Despot, Quebec Pension Plan manager, claim to hold 52 per cent control of Steinberg, Montreal-based food distribution and property group. Page 19

SHIELD, USM-quoted property company rated in 1988 as one of the top performers over a five-year period for earnings per share growth, reported a 96 per cent slump in pre-tax profits for the year to end-March. Page 21

# Cautious optimism heralds start of Cambodia talks

By George Graham in Paris

THE international conference on Cambodia opened yesterday in Paris in an atmosphere of cautious optimism that a settlement to the country's 19-year-old conflict might be in sight.

Differences between the rival parties remained clear as Prince Norodom Sihanouk, leader of the Cambodian resistance coalition, and Mr Hun Sen, Prime Minister of the Phnom Penh Government,

traded rebukes in yesterday's opening session. The meeting is being attended by 18 Foreign Ministers, including those from all five permanent members of the United Nations Security Council.

Among the main disagreements is the question of whether it will be possible for the conference to settle some of the international aspects of Cambodia's problems - including the withdrawal of Vietnam-

ese troops and an ending of military aid to the resistance forces without a comprehensive agreement solving the internal questions of Cambodia's political future.

Mr Hun Sen and Mr Eduard Shevardnadze, the Soviet Foreign Minister, said yesterday that they favoured pressing ahead with the international questions, in the hope that success would then provide an

impetus for internal agreement. But Western powers stressed their belief that a partial settlement would merely open the way to all-out civil war.

However, Foreign Ministers at the conference appeared convinced that an opportunity had arisen for hammering out a peace settlement for Cambodia. "We have arrived at a point where the imperatives of international conciliation

intersect with the necessity for national reconciliation," said Mr James Baker, the US Secretary of State, who also warned that the scale of US aid to Cambodia will be related to how large a role the Khmer Rouge faction plays in any interim government.

The US and the Soviet Union would prefer the Khmer Rouge to be excluded, while China and Prince Norodom Sihanouk, the resistance coalition leader,

want them included. The conference will resume this morning in full session, and Mr Roland Dumas, the French Foreign Minister who is co-chairing the conference with Mr Ali Alatas, his Indonesian opposite number, said last night that he hoped to produce a working paper, to represent the state of the debate so far and to serve as a basis for negotiations, by noon. Paris meetings, Page 2

## Yeltsin forms opposition in Parliament

By Quentin Peel in Moscow

THE BASIS of a new opposition within the Soviet Union's supreme Parliament was founded yesterday, headed by a five-man leadership including Boris Yeltsin, the Communist Party rebel, and Andrei Sakharov, the nuclear physicist and spiritual father of Soviet dissidents.

By yesterday, 260 members of the Soviet Congress of People's Deputies had signed up as members of the so-called Inter-Regional Group, a radical faction committed to faster democratic and economic reform.

At the same time as they elected a five-man collective leadership, the new group approved a radical platform. It demands a press and television free from Communist Party control, an end to the system of internal passports and travel restrictions, and indefinite leasehold property rights available to any individual.

The two-day founding meeting in the Congress of Deputies was treated with extreme caution, but tolerance, by the Soviet authorities. They are waiting to see just how much support it will gather.

Members claimed yesterday that up to 300 members of the Congress have expressed an interest in joining, including many of the increasingly independent-minded Communist and non-Communist deputies from the Baltic republics of Georgia and Armenia. However, their priorities are increasingly concentrated on their own sovereignty, rather than broader issues of Soviet reform.

With 260 members, the group already embraces more than 11 per cent of the deputies - and a quite disproportionate number of the most articulate and outspoken ones.

Mr Yeltsin himself, who announced the formation of the group, topped the poll at yesterday's leadership vote, followed by Dr Yuri Afanasyev, a Soviet historian who appears to be the leading theoretician in the organisation, and Dr Gavril Popov, one of the country's most radical economists.

Dr Sakharov and Dr Viktor Palm, an academician from Estonia, make up the rest of a collective leadership. There was no agreement on a plan to rotate the chairmanship.

Dr Afanasyev made it clear that his vision of the group - described as "left-radical" in the official Soviet media - is of one aiming at social democracy.

They should take a broader view of the socialist idea than in the past, he said, proceeding from Jesus Christ through Lenin's death agony, to contemporary social democracy.

He also urged Mr Mikhail Gorbachev, the Soviet leader, to make his political choice clear between faster reform and protection of the Communist Party establishment - the *nomenklatura*.

Gorbachev is justifiably regarded as the man who launched reform, he said, "but the time has passed when he can successfully remain the leader of perestroika and the leader of the *nomenklatura*. He has to make a clear choice."

The first action the group plans is to collect the 451 signatures needed to summon an emergency meeting of the Congress of Deputies in September, specifically to approve changes to the constitution in time for regional and republican elections in the autumn.

Mr Gorbachev, under extreme pressure from the party, had agreed to postpone the elections, but there has been a clamour of opposition. The striking miners, popular front organisations and other informal groups are determined to use the occasion to get rid of more members of the ruling party bureaucracy.

Mr Yeltsin also announced that the group is going ahead with its own newspaper, to be called "People's Deputy," without the permission of the Communist Party central committee.

The 60-point platform of the group includes a vast range of democratic demands, as well as economic reform proposals - including a call for the round-



Opposing force: Boris Yeltsin votes yesterday during the formation of a new radical group within parliament

to be made internationally convertible within two years.

The one establishment figure to address the meeting, Mr Yevgeny Primakov, chairman of the Soviet of the Union, urged the members not to become an "exclusive group" or "organisational cell."

But even by setting up with a platform, the organisation has declared itself the first public "faction" within the ruling party for almost 70 years.

Dr Oleg Bogomolov, a leading economist in the group, warned that the failure of the Polish Communist Party had been caused by its refusal to negotiate with the opposition.

Polish price rises; trade zone plan welcomed, Page 2

## Japanese plan more expansion in Europe

By Guy de Jonquieres and Hugo Dixon in London

SONY, one of Japan's leading electronics companies, plans a big expansion of its European activities which will lead to the establishment of local operations in semiconductors and telecommunications by the early 1990s.

The plan, which is expected to involve investments of several hundred million dollars, will also include setting up in Europe several components plants and research and development laboratories.

Meanwhile, Matsushita, Sony's Japanese rival, is discussing proposals to enter the European automotive electronics market in collaboration with Bosch, the leading West German vehicle components maker.

Bosch, which already has a German joint venture with Matsushita in videorecorder (VCR) and compact disc (CD) player manufacturing, would supply the Japanese company with technology and commercial know-how in return for help with its fledgling telecommunications business.

Sony already has eight European plants, making televisions and tubes, VCRs, CDs, audio products and magnetic tapes. Mr Jack Schmanck, head of Sony's European operations, said that the planned investments were intended to deepen the company's local presence in advance of 1992.

As well as responding to European Community pressure to raise the local content of existing production, Sony wants to diversify into European markets outside consumer electronics. It is aiming particularly at telecommunications, computers, robotics, medical electronics and security systems.

Continued on Page 16

## Ban lifted on AT&T's electronic services

By Anatole Kaletsky in New York

AMERICAN Telephone & Telegraph, the world's leading long-distance telephone company, is likely to make a major push into the electronic publishing and information business after a court ruling, which lifted the ban on AT&T's involvement in these activities.

AT&T had been prohibited from originating or offering electronic services such as news, stockmarket quotations, home banking and travel reservations, under the 1982 anti-trust settlement between the company and the Justice Department.

The ban was originally set for seven years, but there had been some speculation in the communications industry that it might be extended by Judge Harold Greene, the US District Court judge who has had authority over the break-up and restructuring of the Bell telecommunications system since the anti-trust agreement.

The ban on AT&T's involvement in electronic publishing was to be lifted only if Judge Greene found that vigorous competition had developed in the industry and that the telephone company's participation would not allow it to establish a monopoly. With the ban due to expire on August 24 unless extended, AT&T appealed to the judge for a ruling. The judge confirmed on Friday that he saw no reason to continue the ban.

AT&T said the company was happy with the decision and was "actively considering various options" for an early entry into electronic publishing and information services.

While AT&T officials declined to be more specific, the company is known to have developed several in-house data bases and explored links

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Achille Occhetto, leader of the Italian Communist Party, is still struggling to establish an identity for the Party which protects it from being contaminated by the bankruptcy of real socialism. Page 32

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OVERSEAS NEWS

## HDTV prospects much exaggerated says study

By Peter Riddell, US Editor in Washington

THE market prospects in the US for high definition television have been greatly exaggerated, according to a Congressional study which challenges the growing industrial and political lobby for Federal Government support to develop the advanced technology involved.

This report, from the Congressional Budget Office, comes at a time when the US administration is reassessing its attitude and preparing to produce a detailed plan.

HDTV, which offers a much sharper television picture than existing technology, has become the focus of an intense debate about the US's ability to remain internationally competitive, particularly against Japan, in areas of high technology.

Mr Robert Mosbacher, the Commerce Secretary, earlier this year stressed the importance of a large US presence in a market which would reach \$140bn over the next 20 years in order to strengthen America's industrial base. The US electronics industry and leading Congressmen of both parties have pressed for Federal support.

However, the Congressional Budget Office study questions



Robert Mosbacher stressed need for US presence

some of the assertions made about HDTV's prospects and its broader impact.

In particular, it concludes that "even the most optimistic market growth would be unlikely to affect other electronics industries in the way suggested by proponents of HDTV - accounting in 2010 for less than 10 per cent of the size of today's electronic equipment sales."

The study also questions the potential consumer demand for the improved television pic-

tures offered by HDTV.

Ahead of publication the study has been attacked as "too narrowly based" by the American Electronics Association, which has urged \$1.3bn in Federal aid for development of HDTV.

Congressional supporters of large-scale assistance are also preparing to challenge the study, which they suggest ignores both widespread research indicating the importance of HDTV as a leader of new electronic technology and the scale of development in Japan and Europe.

Mr Mosbacher originally promised to outline proposals on HDTV development by July 1, but these have been delayed until September at the earliest, amid signs that the administration wants to relate HDTV development to other technologies.

Mr Wayne Berman, the Commerce Department counsellor who chairs the administration task force on HDTV, last week backed Government support for basic research, like high-definition displays.

However, he added that it was inappropriate for the Government to pour in several billion dollars in loans and loan guarantees and "set a national priority to develop HDTV."

## SA faces mass action campaign

By Patti Waldmeir in Johannesburg

SOUTH Africa's anti-apartheid groups are planning a campaign of civil disobedience later this week in which black patients are being called on to seek treatment at whites-only hospitals.

Mass action in the country has been rare since Pretoria imposed a state of emergency three years ago. Some 30,000 people were detained and restrictions were placed on most forms of political activity.

Most detainees have since been released and the campaign this week could prove an important test both of their ability to organise opposition to the state, and of Pretoria's attitude to such opposition.

Mr Adriaan Vlok, the Minister of Law and Order, accused the "mass democratic movement" (a loose coalition of opposition groups) of planning violent disruptions of the forthcoming elections. The MDM insists its protest is intended to be peaceful.

The MDM says the challenge to the country's segregated system of health care on Wednesday was not aimed at disrupting hospital services, and that only genuinely ill patients would be encouraged to take part.

## Peru steps up fight against rebels

By Barbara Durr in Lima

THE PERUVIAN army has stepped up its action against guerrillas in the country's main coca-growing area, killing 110 rebels in a single night.

According to a communiqué by Peruvian military high command, three armed clashes took place on the night of July 27 and the early hours of July 28. At least seven soldiers were killed.

This is the most spectacular

success for the Peruvian army since it changed its campaign against guerrillas in the Upper Huallaga Valley, Peru's main coca region.

General Alberto Arciniegas, in charge of the military emergency zone in the valley, has developed in recent months a fresh strategy using helicopters and better intelligence.

The guerrillas, largely from the Sendero Luminoso group but also from the Tupac

Amaru Revolutionary Movement, have dominated the valley for most of the last two years, collecting vast sums of "taxes" from drug traffickers.

President Alan Garcia last week acknowledged Gen Arciniegas's successes in a visit to the Huallaga Valley.

In his Independence Day address last Friday, the President spoke of the government's recent advances against insurgents throughout

the country.

He suggested that military control of the guerrillas was around the corner, an assessment that was disputed by most opposition politicians. Gen Arciniegas is widely viewed as an exception.

In his only new initiative on insurgency, Mr Garcia made a proposal to Congress for military tribunals for insurgents, but the left-wing parties are unlikely to allow it to prosper.

## Maputo moves further from Marxist path

By Nicholas Woodworth in Maputo

DELEGATES at the Fifth National Congress of Mozambique's ruling Frelimo party yesterday voted approval of a party programme and a set of economic and social directives that mark a further shift away from the country's traditional path of Marxist development.

While Frelimo remains committed to socialism, it has, in contrast to the last party programme adopted in 1983, dropped all reference to Marxism-Leninism.

Where the previous programme outlined the political task of educating workers in Marxist-Leninist consciousness and "smashing the class enemy," it now places greater emphasis on the promotion of social equality.

Frelimo no longer defines the state as a "revolutionary democratic dictatorship of workers and peasants," but now sees itself as "a vanguard party which seeks to express the will and the feelings of all the people."

The ideological shift away from class orientation to the development of national consensus was presented by Mozambican President Joaquim Chissano as "a real framework" for the problems facing the country in its 13-year war against rebels of the Mozambique National Resistance.

The more pragmatic approach will result in changes to Frelimo's party structure and its direction of the country's economic development.

Party membership, currently limited to 200,000 out of a total population of 15m, will be enlarged in order to broaden its base of political support. Frelimo will allow representation from groups previously excluded; these include private sector businessmen and property owners, religious leaders, and polygamists from Mozambique's sizeable Moslem community.

A Frelimo central committee report delivered during the Congress said it was no longer the state's responsibility to create wealth; individuals should instead play a larger role in economic development.

In a country where in times of peace more than 80 per cent of the population is involved in

subsistence agriculture, stress will be placed on peasant family farming rather than on the inefficient state-farming sector. Backed by a three-year-old economic recovery programme sponsored by the International Monetary Fund, the government will continue a process of economic liberalisation that includes on-going devaluation, consumer subsidy removals, budget deficit cuts, and a greater role for the private sector.

In an effort to reduce a balance of payments deficit in which imports exceed exports by more than seven times, increased emphasis will be laid on foreign investment and hard-currency earnings through light industry.

## Chile votes in referendum on constitutional reform

PRESIDENT Augusto Pinochet and his political opponents led millions of Chileans yesterday in voting in a referendum on constitutional reform. Renter reports from Santiago.

The general and opposition leader Mr Patricio Aylwin were among the first to cast their votes in the "yes" or "no" ballot on the reforms, agreed between the government and its opponents last month, which include curbs on the future political power of the military.

"There is no confrontation in this plebiscite (which) opens a route of hope to the reconstruction of democracy in our country," Mr Aylwin, opposition candidate in this December's presidential elections, told journalists.

Gen Pinochet and his opponents both called on Chileans

to approve the package, but differed sharply in their pre-poll propaganda on the significance of the vote.

The opposition sees the reforms as a first step towards full democracy, but the government portrayed them as giving stability to the constitution.

Opposition parties, favoured by opinion polls to win the December election, have pledged further reform once in power.

Gen Pinochet, 73, who had once said he would not change a comma of the constitution, drawn up to his specifications in 1980, was forced to agree to the reforms after losing a plebiscite last October on his continued rule.

His defeat led to the calling of presidential and congressional elections.

### Shipping Report

## Tanker market rates fall

By Kevin Brown, Transport Correspondent

RATES fell in the tanker market last week, largely as a result of a low level of inquiry from charterers in almost all loading areas.

Some large ship movements from the Middle East Gulf were reported, but not enough to hold the slide in rates, brokers said.

By the end of the week, Exxon was able to fix a ship of 300,000 tons from the Gulf to the Red Sea at Worldscale 35, and a vessel of 270,000 tons was fixed for the same trip at Worldscale 40, a reduction of 2.5 points on the week.

The decline in rates spread

to West Africa, where brokers said charterers were able to fix vessels in the 1m barrels class for discharge in the US Gulf at Worldscale 80.

The Mediterranean was said to be buoyant for some classes of vessel, but there was little demand for vessels available in the early part of August. Ships of 80,000 tons were being fixed to the UK at Worldscale 80.

There was little good news for owners in the Caribbean and North Sea. A New York charterer was said to have secured cover for 80,000 tons from the North Sea to the US Gulf at less than Worldscale 90.

### WORLD ECONOMIC INDICATORS

UNEMPLOYMENT					
	June '88	May '88	Apr '88	June '88	June '88
US 000's	6,561.0	6,395.0	6,546.0	6,523.0	6,523.0
%	5.3	5.2	5.3	5.3	5.4
UK 000's	1,743.0	1,803.0	1,884.0	2,341.0	2,341.0
%	6.1	6.3	6.6	8.2	8.2
W Germany 000's	1,915.0	1,948.0	2,035.0	2,131.0	2,131.0
%	7.5	7.6	7.9	8.4	8.4
Belgium 000's	346.6	357.3	386.4	386.7	386.7
%	9.1	9.2	9.5	10.1	10.1
Japan 000's	May '88	Apr '88	Mar '88	May '88	May '88
%	1,505.0	1,560.0	1,630.0	1,560.0	1,560.0
	2.4	2.5	2.6	2.5	2.5
Netherlands 000's	376.0	408.0	428.0	420.0	420.0
%	6.3	6.8	6.9	6.8	6.8
France 000's	2,412.0	2,486.0	2,547.0	2,432.0	2,432.0
%	10.2	10.5	10.6	10.3	10.3
Italy 000's	3,878.0	3,945.0	3,952.0	3,816.0	3,816.0
%	16.4	16.6	16.7	16.3	16.3

Source: (except US, UK, Japan) Economist

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## OVERSEAS NEWS

## Rift among Mujahideen leaders grows

By Christina Lamb in Islamabad

THE growing rift between the two main leaders of the Afghan resistance has worsened with Burhanuddin Rabbani, head of the Jamiat Islami, calling for the ousting of Gulbuddin Hekmatyar's party, Hezbi Islami, from the interim government.

Rivalry between the two parties, which both consider themselves the strongest militarily, has been increasingly bitter since a Hezbi commander massacred 30 Jamiat Mujahideen in the northern town of Farkhar two weeks ago.

On Saturday, Rabbani and Sibghatullah Mojaddidi, president of the interim government,

staged a protest rally against Hekmatyar, attended by five of the seven guerrilla leaders, all of whom condemned the Hezbi action. Speakers at the five-hour meeting denounced Hezbi Islami as "professional terrorists".

In his strongest statement to date, Mojaddidi said: "Those involved in such incidents could not be called Moslem or Mujahideen". Without mentioning Hekmatyar's name, he said: "It was not the first time men of this organisation killed innocent commanders," and added that a delegation would

visit Farkhar to review the incident.

Rabbani called the massacre part of a "dangerous plot" to eliminate top Jamiat commanders. "The crime was beyond the capability and decision-making capacity of a local commander. Hezbi leadership must take responsibility." He proposed that Hezbi be suspended from the interim government until the commission announces its findings.

The rift comes at a bad time, with superpower talks on Afghanistan due to start today. While Pakistan's military intelligence is playing it down as a

tribal feud, Western diplomats in Islamabad say: "This is an extremely serious matter which raises questions about the ability of these groups to get their act together. It will set the pattern of fighting for months to come."

AP reports from Kabul: Rockets hit Kabul on Saturday, some of them showering shrapnel over a crowded bazaar. The government said 12 people were killed and 56 injured.

In the past month, the rebels have been launching rockets from behind the hills that ring the capital. More than 200 people have died.

## US policy under fire in Islamabad

A single coherent plan is hard to achieve, Christina Lamb reports

WITH the first superpower talks on Afghanistan in 18 months due to get under way today, US policy in the region is coming under increasing fire in Islamabad.

The most vociferous critics are the Western Europeans, who are accusing Washington of "paying lip-service to a political solution while following a line which can only worsen the situation."

The Helsinki talks are expected to be little more than a restatement of respective positions, with the Soviet Union calling for a ceasefire, a halt in arms supply, and a coalition of all parties in the 11-year conflict.

The US refuses to countenance anything involving the participation of President Najibullah's Soviet-backed ruling People's Democratic Party (PDP).

Despite the worsening battlefield fortunes of the Mujahideen guerrillas since the departure of the Soviet Union's troops, and the total failure of the Afghan Interim Government (AIG) to establish itself, US policy is still predicated on

a military victory and installation of the AIG in Kabul.

One European diplomat complains: "They seem blind to the facts. The Mujahideen failure to capture Jalalabad should have shown them that this guerrilla force is not about to defeat a deeply entrenched, well-equipped and trained army with an air force."

Another diplomat says: "We all share the same objective - the removal of an unpopular regime - and realise that military pressure is necessary to improve the resistance bargaining position, but just pouring in arms won't solve anything."

There have been repeated intelligence failures despite the large US presence in Pakistan. Having underestimated the strength of the Najib regime, the predicted mass defections and were so confident of a collapse from within that they even reduced arms supplies before the Mujahideen attack on Jalalabad.

The large number of US agencies involved means a single coherent policy is hard to achieve, and there is a reluctance to admit mistakes. A

European diplomat says: "I would have hoped for more honesty and objectivity."

Defending the US line, one official argues: "The Mujahideen will not go along with a political solution which involves the PDP. The Soviet Union and PDP will accept nothing but a coalition. There can be no political solution until the facts on the ground change one or other assessment."

Abdul Haq, a prominent Mujahideen commander and critic of US policy, argues: "The problem is political, not military." Mujahideen are refusing to fight for a government which they consider unrepresentative, but Haq argues: "The US is making sure there is no other option."

The fact that neither Pakistan nor Washington has recognised the AIG is an admission of its lack of credibility. The US Embassy line is that "the AIG is getting its act together - the health and reconstruction ministries are working."

However, officials admit privately: "It's a joke. How can seven artificially created parties who all hate each other sit

down and form a government?"

The problem is if we pull the carpet from under them, we have nothing.

The US has made little secret of the fact that the Mujahideen have the summer to reverse their battlefield fortunes before a policy reappraisal.

European diplomats complain: "This is like hanging out a banner for Najib that he only has to hold on until winter." Expecting little improvement in the Mujahideen ground position, Pakistan's foreign office is anxious for the US to come up with a compromise, fearing they will find themselves abandoned.

Pakistan's close ally, Iran, is blocking an alliance between Mujahideen based in Pakistan and Iran. A senior figure in Pakistan's Foreign Ministry admits: "We are facing waning international support."

"It is in our interest that the Afghan problem is resolved, but we have so much baggage to carry, pleasing the US, Saudi Arabia and Iran and the opposition at home. For the moment, initiatives will have to come from the Soviet side."

## Amersham to expand Cardiff operation

By Anthony Moreton, Welsh Correspondent

AMERSHAM International is to expand its Cardiff plant, turning it into its biggest centre for the manufacture of life-science products.

The company, a world leader in these products, is negotiating to buy an 11-acre site. The project's cost is believed to be more than £10m.

If the deal goes through, as is expected, 200 jobs could be created by 1992, taking the number employed on the site to more than 300.

Dr Stuart Burgess, managing director of Amersham - which was privatised in 1982 - confirmed the company was "interested in the 11-acre site that stands next to our present plant. Cardiff is one of our two production sites in Britain."

Amersham is the other - and if this deal goes through it will become the most important and the largest."

Amersham is involved in leading-edge technology for DNA fingerprinting, food irradiation and AIDS testing. It makes clinical testing kits, instruments and chemicals for biology researchers.

It has also been moving into non-radioactive products, with output doubling over the past two years to about 15 per cent of the £180m turnover.

Dr Ron Loveland, director of Wales, the technical arm of the Welsh Development Agency, said: "Expansion by such a sophisticated firm is always to be welcomed. Amersham is a very important part of the economy of Cardiff and for it to consider expansion indicates great confidence in the ability of the whole of South Wales to produce just what the company needs."

Amersham saw "a very good future in the non-radioactive areas," Dr Burgess said, "and hope to expand even further."

## Cecil Moores dies

MR CECIL MOORES, president of Littlewoods Pools, died on Saturday night in Scotland, where he was on holiday. He was 86.

Mr Moores, born in Manchester in 1902, the son of a builder, joined his brother John (now Sir John) Moores in 1924 in running what was to become Britain's largest football pools firm.

## Government seeks EC agreement on nuclear industry

By David Green

THE UK Government is talking to the EC about the legality under European law of its proposals to protect the nuclear industry after electricity privatisation.

Officials are confident of agreement from the EC that the proposals are not contrary to its free-market legislation.

The Council for the Protection of Rural England has submitted to the EC that protection to be given to the nuclear industry is a form of state aid which is illegal.

The Government's Electric-

## Business doubles spending on university research

By David Thomas, Education Correspondent

BRITISH BUSINESS has more than doubled its support for UK universities through research contracts over the past five years, making this the fastest growing component of university income, figures published today show.

As a result, contracts with British industry and commerce sustained 1,600 of the 45,900 full-time academic staff in UK universities last year.

The Government is likely to welcome this sign of growing links between British business and higher education, as well as further evidence of reduced university reliance on exchequer grants contained in figures from the annual financial report from the Universities Funding Council published today.

Money paid to universities by customers such as research councils, government departments, charities and companies for research contracts and other services generated 26 per cent of universities' income in 1987-88, as against 19 per cent five years before.

The number of full-time aca-

demic staff funded through these contracts increased by 34 per cent to 1,600 in the five years to 1987-88, while the number of staff funded by the exchequer for general teaching purposes fell by 1 per cent to 29,900 over the same period.

Exchequer grants and home student fees, the main components of automatic government support, now count for less than 60 per cent of current income in 11 universities: Birmingham, Cambridge, City, Heriot-Watt, London, Manchester, Institute of Science and Technology, Oxford, Salford, Southampton, Surrey and Warwick.

Universities' total income increased by 37 per cent in cash terms to £2,705bn during the five years to 1987-88, including a 9 per cent increase in the year since 1986-87. The value of exchequer grants increased by 21 per cent and 8 per cent over the corresponding periods.

Within those totals, the value of research contracts from industry went up 140 per cent to £78m during the five years, including a 15 per cent increase between 1986-87 and 1987-88.

In spite of this fast growth contracts from British industry accounted for only 2.8 per cent of total university income in 1987-88, suggesting that there are distinct limits to the revenue which universities can expect from business.

Universities which have been particularly successful in drawing a high percentage of their income from industry contracts include Edinburgh's Heriot-Watt (10.6 per cent), Manchester Institute of Science and Technology (8.8 per cent), Loughborough (5.7 per cent), Dundee (4.9 per cent), Warwick (4.2 per cent) and Surrey (4.1 per cent).

However, contracts from the government-funded research councils remain by far the largest type of contract income for most universities.

Finance, University Statistics 1987-88, vol 3 Universities Statistical Record, PO Box 130, Cheltenham, Glos GL50 3SE, £10.25.

## Iveco Ford in £17m refit for new truck

By John Griffiths

THE FIRST phase of a £17m reorganisation of Iveco Ford's plant at Langley, Berkshire, begins this week in preparation for the manufacture of Iveco, as well as Ford Cargo, trucks in the early 1990s.

Currently, the plant makes only the Ford-designed Cargo range.

The second reorganisation phase, involving the installation of robotic paint-spraying facilities, will be carried out during next summer's annual shutdown.

This year's shutdown, now under way, has been extended to four weeks to allow for uninterrupted modification work on the assembly lines.

Iveco Ford, formed out of a 1985 merger between Ford's UK truck operations and Fiat of Italy's trucks subsidiary Iveco, is believed to have been pressured into early disclosure of its plans for the plant by labour movement studies in the adjacent areas of Slough and Ealing.

These suggested that the

Langley plant, which employs about 1,500 people out of a total Iveco Ford UK workforce of 1,840, had no long-term future and was likely to face closure.

The bulk of the work under way this year is to allow for the production of another cab for the as-yet unannounced new Iveco model.

This will be linked closely to the plant's principal assembly line, which makes 60 trucks a day, up to 17 tonnes each day on a single shift. The plant's second line produces 15 trucks a day in the 17 tonnes-plus weight range.

Iveco Ford refused at the weekend to give details of the model planned for the plant but it is expected to be in the medium-weight range.

In the longer term, the Ford-designed Cargo is to be replaced by a rationalised range of trucks largely developed by Iveco. The company assumed management control and responsibility for future products at the time of the merger.

## Domestic appliance sales lower

By Christopher Parkes, Consumer Industries Editor

SUMMER HEAT and high interest rates have combined to depress UK sales of domestic appliances by about 10 per cent in the first six months of the year, according to Amdeca, the manufacturers' association.

Sales of refrigerators have increased but sales of washing machines, spin dryers and tumble dryers are well down on last year. Cooker sales are down 20 per cent and heating appliance makers are also having a hard time, according to Mr Jim Collis, the association's director-general.

Sales of microwave ovens are falling off but the dishwasher market is brighter with sales up 19 per cent.

Amdeca said most of the extra business in the improving sectors had gone to importers of cheap appliances from eastern Europe. The UK industry, unhappy about cut-price shipments, is to ask the European Commission to start an anti-dumping inquiry.

## Egypt and IMF near new accord

By Tony Walker in Cairo

EGYPT and the International Monetary Fund are near agreement on a new standby accord, opening the way for a Paris Club rescheduling of some \$5bn (£2.9bn) official debt, according to IMF and Egyptian officials.

Dr Shakhour Shalaan, IMF regional director, left Egypt at the weekend. Officials say Egypt is putting finishing touches to a "letter of intent" expected to be ready when Mr Shalaan returns to Cairo late in August.

Differences persist over interest and exchange rate policy. But Egypt's recent decision to bring the rate at which customs duties are levied into line with the commercial bank rate is seen as a positive development.

The Fund has been urging a sharp increase in real interest rates to encourage savings in Egyptian pounds.

The IMF has also been calling for a further rationalisation of Egypt's multi-tiered exchange rate system.

Fund officials point to steps taken recently as a sign that Egypt is serious in its effort to reduce its budget deficit and restructure its debt-burdened economy.

These steps include energy price increases, a tax increase on cigarettes and an effective rise in bread prices.

## Rafsanjani vote overshadowed

By Andrew Gowers, Middle East Editor

CONFIRMATION of Hojatoleslam Ali Akbar Hashemi Rafsanjani, seen as Iran's new President, was yesterday overshadowed by figures showing that the turnout to elect him was lower than hoped.

In Friday's election, widely seen as a foregone conclusion, Mr Rafsanjani won 94.5 per cent of votes cast, with only 3.8 per cent going to the token candidate, Mr Abbas Sheibani.

Mr Rafsanjani, who has up to now combined the roles of parliament speaker and military commander in chief, is thus set to become Iran's fourth president. He could also be the most powerful in the 10-year history of the Islamic Republic following the approval, also on Friday, of sweeping constitutional changes.

But according to final returns, announced yesterday, only 16.4m of an estimated 24m eligible voters cast their ballots. This means around 30 per cent of eligible voters stayed away, despite an intense campaign to get Iranians to vote as a show of support for the Islamic Republic following the death of its founder, Ayatollah Khomeini, on June 3.

Three grand ayatollahs had joined the effort to persuade Iranians it was their "religious duty" to vote.

The authorities claimed Friday's turnout was a record, "proving the strength and stability of the Islamic Revolution". But according to the official media, the figure compares



President Rafsanjani

with 16.8m votes cast in a presidential election eight years ago.

The voting figures may well reflect disenchantment at the lack of a real choice in the election. But they will come as a disappointment to Mr Rafsanjani, who was looking for the strongest possible endorsement before setting out to implement economic and foreign policies that seem bound to arouse domestic controversy.

He has promised to devote the next 10 years to rebuilding Iran's battered infrastructure and industry.

Many Iranians expect him to seek early improvements in the country's relations with the West - just as he has already patched up ties with the Soviet Union, whose Foreign Minister, Mr Eduard Shevardnadze, is set to visit Tehran today.

An early portent of the inter-

nal problems Mr Rafsanjani will face came yesterday, when the Interior Minister, seen as a leading hardliner, said Islamic groups would retaliate against US and Israeli interests for Israel's kidnapping of a Lebanese Shia leader on Friday.

The amendments to the Iranian constitution approved by an overwhelming vote abolish the post of prime minister and make the president the chief executive, agencies add.

The amendments end a division of power between president and prime minister which led to ministerial posts being left vacant and delays in other decisions over the past 10 years.

Under the amendments, the president becomes the chief executive responsible to the people, the supreme spiritual leader, currently Ali Khamenei, and parliament. The new president will choose vice presidents, but ministers of his choice need to be approved by parliament. He will also take over direct responsibility for planning and the budget, previously handled by a ministry.

The supreme court may disqualify the president and parliament may impeach him by a two-thirds vote if one-third of deputies demand impeachment. The supreme leader can still remove the president from office.

Iran's supreme leader remains the highest figure in the Islamic republic with the authority to set policy and declare war or peace.

## Indians scramble for college places

Higher education is a lottery open to abuse, writes K.K. Sharma

RAHUL Gandhi, 18-year-old son of the Indian Prime Minister, has been admitted to the prestigious St Stephen's College of the University of Delhi on the strength of a certificate he has got for proficiency in rifle shooting.

Rahul's easy acceptance by the most coveted educational institution in Delhi inevitably became the subject of a fierce controversy because his relatively low marks in secondary school examinations did not qualify him for the history honours course he is to study.

Admission to universities in India is not easy because the flood of highly-qualified students who score high marks in school is too much to cope with for universities and colleges with limited accommodation.

It helps to have political influence even though the ostensible reason for giving Rahul preference over better qualified students is the weight given to excellence in sports, even though rifle-shooting is not a recognised sport in Delhi University.

One reason for the criticism is that thousands of university applicants were rejected despite their outstanding

marks in the school certificate examinations. Students with ninety per cent marks and more failed to get admission to coveted science and engineering courses.

Many switched to arts and related courses like history or economics, only to push out those who had opted for these subjects in school and obtained lower marks.

Getting admission to Indian universities has become a rat race that takes place every summer with the competition getting stiffer every year.

Each year the contest becomes tougher because the number leaving school outstrips the provision of university facilities to cater for them.

There are more than 15,000 higher secondary schools in the country and they turn out something like four million qualified students each year.

Since vocational courses are either too few or not preferred because of the competition to get any kind of university degree as part of the race to find scarce jobs, the scramble for admission to college gets fiercer even though it usually means adding to the numbers of educated unemployed.

There are about 6,500 colleges in all of India's universi-

ties with less than 3m places for all arts and science undergraduate courses. The result is a mad race to get admission forms, fill them in for four or five courses at the same time and then find influential people like politicians and highly placed officials to help gain admission.

Political clout is often decisive. For those without such influence, it means hours of usually frustrating periods in the corridors of colleges waiting for a chance to meet principals and others who count in granting admissions.

Then comes the tense wait for lists of those admitted by colleges. Since most students apply for three or four institutions, those rejected still have a chance when the Government candidates create vacancies by turning down their second choice college offers. Yet because of the large numbers who get first division marks in school examinations at the relatively low age of 18, even the hundreds of thousands who find a place in universities can't hope to find jobs after they complete their courses.

Educationalists feel the answer is to encourage students to enter vocational courses that will guarantee

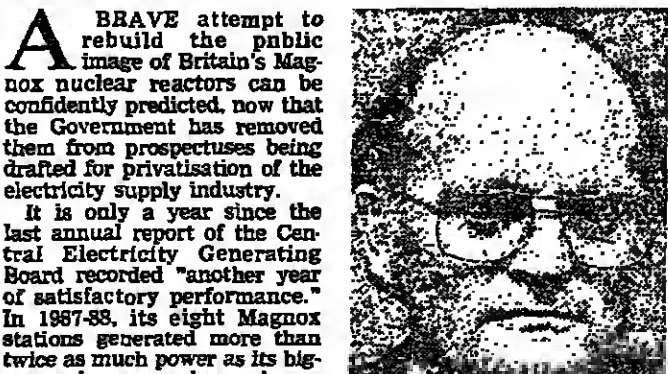
jobs rather than add to the increasing number of educated unemployed who obtain a general degree that does not qualify them for any kind of profession or specialised jobs.

At present, vocational education is usually the choice of those who fail to find admission in colleges, although educationalists claim attitudes are changing because it is increasingly being realised that merely acquiring a university degree does not guarantee a job.

This has been encouraged by the fact that there are now a number of occupations that are becoming socially acceptable and even desirable. These include hotel management and fashion designing and computer sciences and various kinds of technical courses.

There are now specialised institutions for students opting for such vocations in preference to a general degree.

Such is the scale of unemployment in the country that admission to even these increasingly involves much the same kind of scramble as for general degree courses. The reason is the same: there are too many students competing for limited number of academic places.



John Baker: 'the business needs managing well'

folk, on a site with a pressurised water reactor under construction.

The CEGB is already to be split into three private organisations, with its research and other technical support staff forming - at least temporarily - a fourth company. It foresees real "people problems" with station staff it has talked into accepting privatisation, and also with communities likely to be confused by a multiplicity of nuclear operators, if Magnox generation is hived off to become a fifth company.

Moreover, "British Magnox" would be a state-owned firm with a role that could be hard to sell to its staff. In particular, it could deprive the plants of bright young people, unwilling to be themselves to a business heading for oblivion. "We would be worried about that," says Mr John Baker, chief executive-designate of National Power. "We need all the nuclear industry to be managed well for it to prosper and

grow."

The CEGB's initial response is that the Government should transfer just the Magnox assets to a new state-owned agency, then give National Power a contract to manage them on its behalf, using the company's staff. The agency would sell Magnox megawatts to the private distribution companies.

The Government would also determine when each reactor should shut down, depending on safety reports and the cost of maintaining it.

However, the CEGB, in its determination to wring the best deal from Government in underwriting the liabilities of Magnox, may have hadly undermined public credibility in the system. It has ignored the fact that the reactors are already amortised, and perhaps overplayed uncertainties about future costs, particularly decommissioning costs. It has already closed down the Magnox station at Berkeley, Gloucestershire, on the grounds it is too old and small to warrant further investment.

A company operating still older and smaller reactors of this type, however, is British Nuclear Fuels, with its Calder Hall and Chapelcross stations, totalling more than 400 MW of capacity. Mr Christopher Harding, the Hanson director who is chairman of BNFL, points to Wales Electricity Board last year to buy the output of Chapelcross.

BNFL has a stronger incentive than anyone to make a success of running Magnox for as long as safety and economic factors permit, says Mr Harding. Half of its present business

comes from providing new fuel for Magnox stations and reprocessing their spent fuel.

Its executives are also upset at the way their attempts to move from the traditional cost-plus contract for fuel services, to fixed-price contracts with CEGB, have been publicly criticised by CEGB executives for trying to underwrite their own risks.

BNFL wants to see all remaining Magnox stations operate as long as possible. "Our worry all the time is that if a Magnox station is closed, the fixed costs are spread over fewer stations, a domino effect," Mr Harding says. Several are scheduled to close in the mid-1990s.

It does not accept the CEGB view that all Magnox reactors will close by the year 2002. Its oldest reactors at Calder Hall are already 33. It is trying to convince the chief nuclear inspector that both stations are good in principle for 40 years. At the same time it is already studying the options for building a new nuclear station to replace its present reactors before the end of the century.

Another - if less likely - possibility is that the Government use the UK Atomic Energy Authority as its agent to manage Magnox. This is the team that developed the system and still runs two nuclear generating plants of its own, totalling 350 MW capacity.

Under its new banner of AEA Technology, adopted this year, it is embarking on a programme to find appropriate commercial contracts to augment its diminishing government support.



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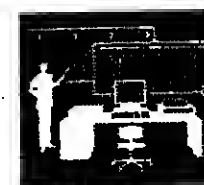
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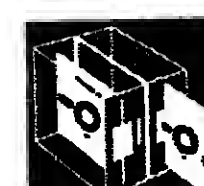
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Capitalisation £000's	Company	Price	Change on week	Gross div (p)	Yield %	P/E
8076	Ass. Brit. Ind. Ord.	340	0	10.3	3.0	9.2
750	Amalgamated and Wad.	30	-2	2.1	5.9	8.5
2898	SBS Design Group (USM)	35	0	2.7	1.4	34.2
137170	Bardonia Group (S)	200nd	+3	4.7	5.4	
21466	Bardonia Group (S) Prof. SCD	123	0	5.9	6.1	8.5
5806	Bray Technology	96	-1	11.0	10.5	
	Brewhill Com. Prof.	105	0	11.0	10.5	
	Brewhill B.V. New C.R.P.	104	0	11.0	10.5	
1087	CDL Group Ordinary	286	-1	14.7	5.1	3.5
2075	CDL Group 11% Conv. Prof.	166	-2	14.7	8.9	
16740	Carbo Pk. SCD	210	0	7.4	3.4	12.4
770	Carbo Pk. SCD Prof. SCD	110	0	10.3	9.4	
	Magnet GP Non Voting A Conf.	7.25	0	-	-	-
	Magnet GP Non Voting B Conf.	4.5	0	-	-	-
10275	His Group	129nd	0	8.0	6.2	7.4
29845	Jackson Group (S)	139	-6	3.4	2.6	16.2
22223	Multihouse N.V. (Amst)	205	0	-	-	-
1448	Robert Leitch (USM)	142nd	+2	10.0	7.0	5.2
20925	Scrutons	465nd	0	18.7	4.0	12.3
8933	Torday & Carlisle	289	-1	9.3	3.2	10.1
4432	Torday & Carlisle Conv. Prof.	114	-1	10.7	9.4	
	Torday & Carlisle Conv. Prof.	103	+1	2.7	2.7	11.1
	Unilever Europe Conv. Prof.	126nd	+1	9.3	7.4	
6435	Veterinary Drug Co. Ltd.	390	0	22.0	5.4	9.4
7549	W. S. Yeates	537	+2	16.2	4.8	26.1

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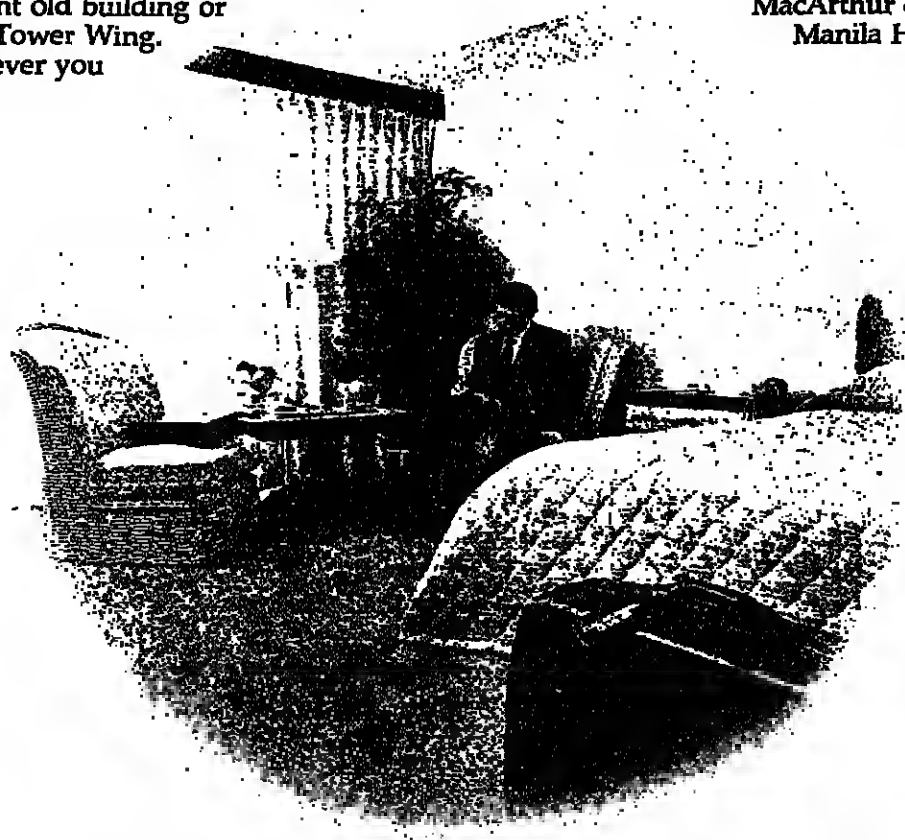
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## UK NEWS

## Union split as more dockers return to work

By Charles Leadbeater, Labour Editor

BRITAIN's dockers appeared irrevocably split last night after men at the eastern port of Hull voted to return to work this morning, following a similar move at Southampton in the south on Saturday.

Men at both ports are expected to end their strike by crossing picket lines made up of Liverpool dockers.

The weakening of the national docks strike, following an end to industrial action at British Rail (BR) and the British Broadcasting Corporation (BBC), marks the downturn of a wave of industrial unrest which began to build up in the late spring.

The divisions within the Transport and General Workers' Union (TGWU) threaten to provoke the sort of recriminations which riddled the National Union of Mineworkers after the 1984-85 miners' strike, which ended deeply divided.

The prospect of Britain's largest union ending a major strike divided, will temper the renewed confidence union leaders felt after industrial action forced the BBC and BR to improve imposed 7 per cent pay offers to 8.8 per cent.

In contrast, the TGWU is fighting to retain its position within the industry, with little



Todd: under pressure after Southampton vote

prospect of getting a national agreement; and the Southampton vote to return to work can only increase pressure on TGWU leader, Mr Ron Todd, to end the strike.

The strike was called almost three weeks ago to win a national agreement after the Government abolished the Docks Labour Scheme, which regulated employment and conditions in most of Britain's ports.

In the two remaining disputes which began this spring, talks over local authorities' 7 per cent offer to 500,000 white collar staff will resume today and negotiations aimed at ending the rolling 24-hour strikes at London Underground railway will reopen tomorrow.

However, the imminent autumn pay round, when about one third of agreements are due for renegotiation, is likely to be marked by renewed tension.

The recent rise in the level of pay settlements, following increases in inflation and interest rates is likely to put public sector employers under intense pressure.

Engineering union leaders report growing support for industrial action this autumn at 12 leading engineering companies, over their claim for a reduced working week.

The National Association of Port Employers (Nape) said the return of 450 dockers at Southampton, 300 at Hull and 40 at Fleetwood, Lancashire, would mean 3,500 dockers were working normally, with 3,100 on strike. Mr John Connolly, the TGWU's national docks secretary, said there were about as many dockers at work as on strike.

About 2,700 of the 9,221 for-



Connolly: confident that strike will continue

mer registered dockers have accepted redundancy or been dismissed.

Thirty-seven of the 61 ports which were covered by the National Dock Labour Scheme will be working normally today, according to port employers. Four ports - Liverpool, Bristol, Middlesbrough and Ipswich - form the core of strike.

Leaders of Liverpool dockers expect the Mersey Docks and

Harbour Company to issue warnings of dismissals this week following the return to work at Southampton, which is Liverpool's main competitor for container traffic. Liverpool stewards are angry that dockers in Southampton appear to be close to signing a local agreement which has been under discussion for sometime.

Mr Connolly said he expected dockers at Bristol to reaffirm their support for the strike at a meeting this morning.

The TGWU's general executive council will meet tomorrow, along with its 11 regional secretaries, senior national officials and the national docks committee. Mr Connolly said he was confident all would reaffirm the decision taken at Friday's conference of docks delegates, to continue the strike to win reinstatement for 140 London dockers, including 16 shop stewards who were made redundant last week.

However, stewards at some of the ports on strike believe right-wingers on the executive, as well as some national officials and regional secretaries, will call for an orderly return to work.

Several smaller ports, including Leith in Scotland, are likely to return as well.

Old people pose employment  
paradox for Western nations

By John Gapper

AN EMPLOYMENT paradox facing western industrialised nations is that the number of older people will grow strongly in the next 25 years, but the number of older workers is not expected to rise as fast and will even fall in some countries.

One of the clearest labour market trends of the past decade in countries belonging to the Organisation for Economic Co-operation and Development has been the decline in workforce participation among older workers.

In Britain, the shake-out of manufacturing employment in the early 1980s contributed to a sharp fall in the participation rate of men aged between 55 and 64, from 83.2 per cent in 1979 to about 67.1 per cent in 1987.

In France, the fall was from 68.9 per cent to 47.6 per cent and in the Netherlands it was from 65.3 per cent to 40.7 per cent. In the Scandinavian countries, participation rates remain higher.

The fall has blurred the distinct boundary between work and retirement. In 1987, 12 per cent of jobless British men aged between 55 and 59 said they were retired. Others defined themselves as unemployed, or no longer seeking a job.

A second effect has been to narrow the gap in workforce participation between older men and women. In France, the gap for those aged 55 to 64 fell from 16.6 per cent in 1979 to 8.4 per cent in 1987. This growing uncertainty

about whether older people are workers or pensioners means that the attitude of employers towards them in next decade is likely to be crucial.

If employers turn towards them to compensate for the fall in the number of young people, participation rates will probably rise again. However, social trends towards earlier retirement may act against such a development.

The expectations of OECD countries about future participation rates vary. Britain is one of the clearest examples of a country that will rely more heavily on older workers: the participation rate of those aged between 55 and 64 is expected to rise from 50.7 per cent in 1987 to 53.5 per cent in the year 2000.

Britain ranks low  
on EC wage scale

By John Ardlidge

BRITAIN has the second-lowest minimum wage as a percentage of average earnings of all 12 European Community countries, according to a report published today.

The survey, by the Low Pay Unit, says the UK ranks beside Greece, Portugal and Spain when earnings are adjusted for comparative living costs.

The monthly minimum rate in the UK, says the survey, is £338 compared with £653 in West Germany, £496 in Luxembourg, £496 in Belgium and £411 in France.

The number of workers earning less than the Council of Europe's "decency threshold" of 68 per cent of mean earnings rose from 7.8m in 1979 to 9.9m last year. The report concludes

that a statutory, national minimum wage is needed to bring the UK into line with other European countries, especially if the 1992 single European market leads to competitive pressure to undercut pay and employment rights.

Charles Leadbeater adds: About 45 per cent of nurses in inner London have second jobs mainly for financial reasons, according to a survey of more than 2,000 members of the Royal College of Nursing, published today.

The survey, conducted by the Institute of Manpower Studies at Sussex University between 1986 and 1988, found 52 per cent of nurses in the South East under 35 years old were very dissatisfied with their pay.

Companies  
act to tempt  
electronics  
graduates

By Terry Dodsworth

GEC-MARCONI, leading electronics group, is offering to subsidise mortgages for recruits in south-east England, while the telecommunications group, STC, has plans to recruit graduates in continental Europe to counter increasing shortages of electronics engineers.

STC, which also owns the ICL computer company, has launched a programme to recruit about 30 graduates in France and West Germany.

The project is partly to help prepare the group for the single European market in 1992 but will also help STC meet its target of about 500 graduate recruits this year.

Motorola, the US chip and telecommunications company, is similarly recruiting widely throughout Europe, although about 45 per cent of its graduates come from the UK.

Marconi also has an innovative plan to retain women who want time off in mid-career. It is offering to pay their subscriptions to professional organisations for a five-year period when they are off work, while inviting them back to the company for four weeks a year so they can keep up with technology.

These moves underline the rapid tightening in the market for graduates in electronic and technical disciplines. Only four years ago, companies had little difficulty in finding technical graduates.

This year, however, most are still well short of their target and expect to fill their quota as late as autumn - six months or so later than usual. The position, they say, is likely to worsen over the next few years because the supply of electronic engineering graduates will remain stable as demand for their services grows by about 6 or 7 per cent a year.

The problem is becoming particularly acute for Marconi, which takes about 450 electronics graduates a year, because it has a large number of sites in south and south-east England, where the high price of housing has become a serious deterrent to potential new recruits.

NOTICE OF REDEMPTION  
To the Holders ofA/S Eksportfinans  
13% Sinking Fund Debentures Due 1992  
CUSIP No. 282645AA8\*

NOTICE IS HEREBY GIVEN, pursuant to the provisions of the Indenture dated as of June 15, 1982, as supplemented (the "Indenture"), between A/S Eksportfinans and United States Trust Company of New York, Successor Trustee (the "Trustee"), that \$60,000,000 principal amount of A/S Eksportfinans 13% Sinking Fund Debentures Due 1992 (the "Debentures") has been selected for redemption on September 1, 1989 at a Redemption Price equal to 100% of the principal amount thereof in accordance with the Sinking Fund provided for by the terms of the Debentures and as specified in Section 1203 of the Indenture. The following are the serial numbers of the Debentures which will be redeemed in whole or in part:

The certificate numbers of the Bearer Debentures in the principal amount of \$5,000 bearing the prefix C to be redeemed in whole:

2003	2008	2018	2024	2030	2038	2046	2053	2057	2066	2073	2081	2088	2094	4002	4010	5239	5846	5952
2004	2010	2016	2022	2028	2034	2040	2046	2051	2058	2075	2082	2089	2096	4003	4011	5242	5858	5964
2005	2011	2017	2023	2029	2035	2041	2047	2052	2059	2076	2083	2090	2097	4004	4012	5243	5859	5965
2006	2012	2018	2024	2030	2036	2042	2048	2053	2060	2077	2084	2091	2098	4005	4013	5244	5860	5966

The certificate numbers of the Registered Debentures in the principal amount of unlimited bearing the prefix R to be redeemed in whole or in part:

Certificate Number	Amount Called	Certificate Number	Amount Called	Certificate Number	Amount Called	Certificate Number	Amount Called	Certificate Number	Amount Called
3901...	\$ 6,000	3905...	\$12,112,000	3919...	\$1,000,000	3922...	\$500,000	3925...	\$500,000
3903...	\$750,000	3906...	\$4,441,000	3920...	\$1,000,000	3923...	\$500,000	3926...	\$100,000
3904...	\$50,000	3918...	\$1,000,000	3921...	\$1,000,000	3924...	\$500,000	3927...	\$100,000

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A/S Eksportfinans  
By: United States Trust Company of  
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Dated: July 31, 1989

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## UK NEWS

## Imports of coal may change plan for 'superpits'

By Maurice Samuelson

PLANS for two Midlands "superpits", which British Coal wants to build at a cost of nearly £1bn, may be reviewed if the electricity industry switches to imported coal or other fuels after it is privatised.

The pits are the £400m mine at Asfordby, Leicestershire, which might have to be mothballed for a short time in spite of initial expenditure of £120m, and the £500m project at Hawkhurst Moor, Warwickshire, on which the corporation is awaiting the result of a planning inquiry held earlier this year.

Together they would provide new jobs for 3,200 miners as well as hundreds of construction jobs during the 1990s. They would incorporate the new flexible working practices which British Coal wants to bring into the industry.

The Asfordby mine, due for completion in June 1993, is designed to deliver about 4m tonnes a year to power stations. Most of the higher grade fuel from Hawkhurst Moor would go to other industries but 40 per cent would go to power stations, the biggest single customer.

The extent of the threat will become evident with the results of British Coal's negotiations with National Power and PowerGen, the private successors of the Central Electricity Generating Board, over the commercial contracts for supplying coal to power stations after privatisation.

Sir Robert Haslam, British Coal chairman, has expressed scepticism about threats that 15m tonnes of business could be lost if more electricity is generated in coastal plants with imported fuel at the expense of older inland sta-

tions supplied by the Midlands collieries.

However, even a smaller drop in British Coal's business, coupled with ambitious plans for a chain of gas-fired power stations in East Anglia, might cause a reappraisal of its investment programme.

The first test will be at the annual review of the Asfordby project in October. Having spent £120m on surface facilities and on its two shafts, British Coal's Board will decide whether to start building the roadways into the coalfield or to mothball the whole project, pending an improvement in its commercial prospects. Another option might be to trim back the underground development work by delaying costly tunnelling through rock while concentrating on tunnelling through easier soft coal.

At present Asfordby is due for completion in June 1993. Delays would cause considerable embarrassment for British Coal which has signed a controversial agreement with the Union of Democratic Mineworkers to employ 1,400 miners and operate for six days a week.

The Hawkhurst Moor colliery would employ 1,800 miners. Situated in the narrow green belt between Coventry and Birmingham, it has been strongly opposed by local villagers.

Even if British Coal won the planning inquiry, it is not certain that the new Environment Secretary, Mr Christopher Patten, would uphold the inspector's decision. There are now the additional doubts created by electricity privatisation as well as the less immediate plans that British Coal should itself be sold.

## MoD offers Saudis more investment proposals

By Victor Mallet

THE Ministry of Defence has announced three more proposals for British investment in Saudi Arabia as part of a £1bn offset programme tied to British defence sales, bringing the total number of investment proposals to five.

Under the three new suggestions submitted by the ministry's Offset Office to the Saudi authorities:

● Royal Ordnance could help develop the infrastructure for Saudi Arabia's defence industry on a joint basis using the latest technology.

● Technicare International and Yusuf Bin Ahmed Kanoo, a Saudi company, could co-operate in setting up training centres for computer operators in the Kingdom.

● A joint venture between Fryma Fabrics and Nafa Enterprises of Riyadh could establish a plant in Saudi Arabia to make polyethylene yarn and tape, and to knit yarn into netting for agricultural purposes.

The three proposals, in addition to those already announced involving participation in an aluminium smelter and in a missile maintenance facility, may help to allay British fears that an unsuccessful offset programme would sour the whole Al-Yamamah project. The two-stage arms deal, which includes the sale of Tornados aircraft, may be worth more than £15bn.

British Aerospace is the prime contractor for the first two investment proposals.

"Initial proposals four and five are the first that are entirely civil in nature and do not include an Al-Yamamah contractor among the prospective partners," the Ministry of Defence said.

"They clearly demonstrate that the Al-Yamamah Economic Offset Programme is not limited to defence sector projects or Al-Yamamah contractors but is relevant to all companies with commercially viable and appropriate projects."

The Offset Programme - insisted on by Saudi Arabia - is designed eventually to generate a third of British investment in the Saudi economy, equivalent to a quarter of the value of the new hardware sold by Britain. All five investment proposals are still under discussion.

## Companies warned of directory racket

CONTINENTAL franchisees are once again attempting to take advantage of Britain's holiday season, according to the Confederation of British Industry.

A spate of bogus invoices and order forms from the "publishers" of phoney tax and business directories was sent in its way to UK companies in the hope that companies would pay up, the CBI said.

## Rural body attacks move to relax planning control

By Bridget Bloom, Agriculture Correspondent

THE Government's proposals to exempt landowners from planning permission on a range of non-farming activities have been attacked as insensitive and indefensible by the Council for the Protection of Rural England.

In a response to a consultative paper embodying the proposals, the independent conservation body says they could have an immensely damaging impact on the countryside, weakening the planning system which has helped protect it since the war.

The proposals, published last May and intended for legislation in the next parliamentary session, are aimed at encouraging diversification away from agriculture. At present farmers may erect most agricultural buildings without planning permission.

The council notes: "The very suggestion that these activities might be outside effective planning control demonstrates an extraordinary insensitivity to public expectations of the planning system and the future of

the countryside."

It challenges the Government's assumption that the planning system impedes legitimate diversification by farmers and landowners.

The council says the Government's own studies and statistics show that planning controls are "more of a hurdle than prospective developers must clear than a barrier to development."

It also accuses government ministers of reneging "in spirit if not in letter" on "specific assurances within only the last 18 months that the objective of encouraging farm diversification would not be accompanied by a relaxation of planning control."

The council considers that existing planning controls on farm activities are already too lax, with many recent agricultural buildings, for example, having an "appalling impact" on the countryside.

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## Getting ahead without the old tit-for-tat

Alice Rawsthorn charts the decline of a gent's most functional fashion statement

WHENEVER anyone outside Britain is asked to imagine the archetypal British man, they almost invariably think of a traditional City gent in his sober suit, with a neat umbrella and natty bowler hat.

Such an image is scarcely compatible with the sharp-suited young men who fill the streets of the City today. They are more likely to be brandishing a portable phone than an umbrella and they would never, ever wear a bowler hat.

But in other countries the stereotype of the bowler-hatted British businessman is as salient as ever. And, although it is almost impossible to spot a bowler in the City these days, there are still a handful of hat shops and factories in the business of making and selling bowler hats.

The story of this bowler began in early 1800s London, when Mr William Coke, a gentleman farmer from Norfolk, asked James Lock & Co, an old established hatter in Piccadilly, to make a hard hat for the gamekeepers who worked on his estate.

Lock designed a new style of domed hat. The hat was made by a factory at Southwark in the south of London owned by two brothers, Thomas and William Bowler. When the hats were finished Mr Coke visited the shop and tested their strength by jumping on them.

The hats passed the test and Lock has sold them ever since, calling them Cokes, in deference to their first customer. The Bowler brothers then started to sell their own version of the hard, domed hat and the bowler hat was born.

Originally the bowler was worn by rugged, rural types like Mr Coke's gamekeepers, who needed a hard hat to protect their heads from hanging branches when riding. But by

the late 1800s it had become fashionable to wear a bowler around town.

The bowler was popular among the legal profession. By the 1820s it was commonplace for partners at the top of a firm of solicitors to wear bowlers. For the senior clerks to sport homburgs, while the juniors wore trilbies.

Bowlers were worn by brokers and bankers in the City and were *de rigueur* for off-duty officers of certain army regiments. In the mills and shipyards of northern England, the foreman would almost always wear a bowler hat.

In the 1920s and 1930s when the bowler was in its heyday, some 500,000 bowlers rolled out of the hat factories in and around the town of Stockport near Manchester.

But after the Second World War, the bowler fell from favour. Men had started to dress less formally, while the increased use of cars meant people no longer needed to wear hats to keep warm.

The Stockport hat factories fell into the doldrums as sales dropped dramatically. One by one they were all bought out



The bowler hat

by Christy & Co, long established as the biggest hat maker in Britain.

Immediately after the war, Christy employed 3,500 people. Today it has a workforce of fewer than 350 making all sorts of hats: topers and trilbies, as well as bowlers. But Christy is still in business, still in private hands and still profitable. Its Stockport factories dominate the world market for bowler hats.

The method of making bowlers has hardly changed since the Bowler brothers began in the 1850s. It is a painstaking process involving nearly 50 different steps, almost all of them done by hand.

The bowler is constructed from the unseemingly-sounding combination of rabbit fur - which is pressed into shape - and insect excrement, or shellac, to stiffen the fur. It takes Christy nearly eight weeks to complete a hat.

Christy has a thriving export business. It sends regular supplies to France, where grey bowlers are worn, instead of top hats, at the races. There is even a small, but steady demand for white bowlers from



A bowler being finished at James Lock's shop in London

Nigeria, where tribal chiefs still sport them as a legacy of colonialism.

In recent years there has been a modest revival in demand from the east coast of the US. The bowler is also beginning to catch on in Australia.

Christy's chief customers in Britain are the traditional hatters along the streets of London's Piccadilly. James Lock still sells bowlers, as do Edward Bates and Herbert Johnson. The larger department stores, such as Harrods and Selfridges, also stock

them. Many of the hatters "finish" the bowlers by moulding them specially to fit each customer's head.

Bowlers are still used in the country. They are often worn for riding and are regulation wear for judges at equestrian events and country shows.

The occasional bowler is still to be seen in the law courts and even around army barracks, but there are very few bowlers left in London's banks and broking houses. It appears the stereotype of the City gent and his natty bowler hat has gone for good.

## IBA awards final batch of local radio franchises

By Raymond Snoddy

THE FINAL batch of four new commercial local radio stations is being announced today by the Independent Broadcasting Authority - virtually completing its plan for 21 new "incremental" stations in areas already served by independent local radio.

The Birmingham VHF/FM, which attracted 15 applicants, went to Buzz FM. A franchise for a medium wave station, serving Gatwick and Heathrow Airports - for which there were six applicants - went to Airport Information Radio.

South London Radio has been awarded the franchise for an ethnic VHF/FM station covering Brixton, and Independent Radio Thamesmead won the Thamesmead VHF/FM franchise. There are 32 applicants for these two greater London

franchises and the IBA is looking at whether further frequencies could be made available for the London area.

Apart from a contract for West Lothian, to be reconsidered by the authority in October, the wave of incremental stations - including a jazz station for London - is complete.

A total of 163 groups applied for the 21 licences.

The new stations are being set up under existing legislation and their contracts will run to December 1994, when the last of the existing IBA commercial radio contracts expire.

A broadcasting bill, to be introduced in parliament later this year, will set up a separate Radio authority, responsible for overseeing a large expansion of commercial radio.

## Abbey tops building society league table

By David Barchard

ABBEY NATIONAL, the former building society which recently converted into a bank, and Cheltenham & Gloucester, emerge as the top two of the building society world in a league table of the industry, published today.

The table, prepared by Mr John Wriglesworth, building societies analyst at Phillips & Drew, shows there is little relationship between a building society's size and its financial performance.

"Two of the largest four building societies are in the bottom five places," says Mr Wriglesworth, "while two of the smallest three societies in the top 15 are among the top five."

Mr Wriglesworth has selected 12 key financial ratios by which to assess societies. These range from pre-tax profits to a society's return on assets, through to market share indicators, management expenses and growth in assets.

The report is being closely watched this year, with several of the most profitable societies

1988 Building Society Performance			
	RANK BY POSITION 1988	Asset size	Position 1987
Abbey National	1	2	2
Cheltenham & Gloucester	2	3	3
Alliance & Leicester	3	5	5
Town & Country	4	15	1
Yorkshire	5	13	9
Halifax	6	14	4
Northern Rock	7	7	8
Bradford & Bingley	8	8	11
Leeds Permanent	9	9	13
National & Provincial	10	7	13
Britannia	11	10	14
Sheffield & Hallamshire	12	12	10
Woolwich Equitable	13	4	12
Nationwide Anglia	14	3	15
Bristol & West	15	11	7

Alliance & Leicester and Town & Country are equal sixth

aware they are being stalked by possible predators among foreign banks and insurance companies. No society has yet chosen to shed mutual status and merge with a large group, although several of the top 20 are believed to be considering the possibility.

Being ranked in a league table is an unfamiliar experience for building societies,

which until recent years had a pecking order clearly defined by asset size. Several societies have prepared press statements to account for their showing in the table, though the report itself incorporates a brief statement by each society on its strategy and performance last year.

Halifax, the largest society, comes sixth in the table for the

second year running. Nationwide Anglia, the third largest society, comes 14th out of 15, while Woolwich Equitable, the fourth largest society, comes only one place higher.

Town & Country, the small London-based society which topped the table last year, has fallen to joint third place with Alliance & Leicester, the fifth largest society which is widely thought to be close to announcing it will follow Abbey National with a stock market flotation.

The poorest performance comes from Bristol & West, the 11th largest society, which last year incurred heavy losses in the gilts market.

It has dropped eight places since last year to come bottom. Mr Wriglesworth predicts that Bristol & West is likely to do better in the current year. He also identifies Yorkshire as the most rapidly improving society.

UBS Phillips & Drew: Building Societies Research: The Major Players, by John Wriglesworth

## Construction sector pause forecast

By Rachel Johnson

THE BUILDING industry is due to "pause for breath" next year, after a period of sustained and rapid growth, the Building Employers Confederation warned yesterday.

The BEC's summer state of trade inquiry gives the first real signs that eight successive years of growth will end, with private house building set to be particularly hard hit.

The slowdown in the industrial and commercial sectors could be the prelude to a forthcoming downturn in the private, non-residential building sector, the inquiry says.

Rising interest rates have compounded the chances of further recession, while the significant slowdown in enquiries may result in lower tender prices, in spite of the recent acceleration in labour costs.

Output growth in all sectors appears either to have stagnated or fallen in a "distinct slowdown in growth in the second quarter of 1989 across virtually the whole country."

"The outlook for 1990 is not inspiring," the BEC inquiry states. There had been a marked deceleration in the number of companies reporting flows of enquiries for new work.

"The possibility of a recession, albeit a minor one, cannot now be ignored," the inquiry says. However, the short-term employment prospects had been brightened by the expectation of plenty of building site work this autumn.

Mr Peter Rainbird, BEC chairman, said: "The scale and spread of the slowdown in growth... points clearly to a halt to this remarkable run of growth in output." If interest rates were to edge downward later in the year, this could help to restore confidence among building firms.

The BEC State of Trade Inquiry is available on annual subscription of £50, from the Economic and Political Affairs Dept, BEC, 82 New Cavendish St, London W1M 8AD.

## Strikes delay arrivals and departures at Gatwick

By Rachel Johnson

HOLIDAYMAKERS heading south to the Mediterranean resorts from Gatwick waited for four hours for their flights yesterday, as a strike by French air traffic engineers coincided with one of the busiest holiday weekends of the year.

Meanwhile, a work-to-rule by immigration officers at the airport's south terminal imposed even longer average delays on those flying into the airport.

Movement in the terminal became impossible as incoming passengers were forced to queue for at least three hours before passing immigration controls.

Airlines had to clear a backlog of flights caused by the French engineers' action and a spate of technical problems over the weekend. One Monarch flight from Gatwick to Santiago, northern Spain, was delayed eight and a half hours, while two Air Zimbabwe Boeing 707s have delayed some 300

passengers by up to three days.

At Manchester, where 6,000 passengers had to spend Saturday night in the concourse, there were average delays of two hours. Long delays were reported at East Midlands airport, near Derby.

At other UK airports the picture was slightly better. Some Glasgow and Birmingham flights were leaving on time, with maximum delays of three hours.

Passengers at Heathrow waited an average of an hour to leave. The airport's operations room said the weekend's backlog meant scheduled flights were missing their departure slots, but the airport was still experiencing record air traffic movements of about 1,000 a day.

Delays - but not congestion - are expected to ease today as the French strike was promised to end at midnight last night.

## New Education Secretary may face cash problems

By Michael Cassell, Political Correspondent

THE SCALE of the challenge facing Mr John MacGregor, the new Education Secretary, was underlined yesterday with suggestions that Mr Kenneth Baker, his predecessor, told cabinet colleagues earlier this month that his education reforms were threatened by lack of cash resources.

A report that Mr Baker had accompanied his last spending bid to the Treasury with a memo outlining his concerns to other senior ministers and calling for significant, additional cash in order to improve teachers' pay and teaching facilities was described as "very garbled" by the Department of Education and Science.

It said that there had been no memo of the sort mentioned, although it was not being specifically denied that Mr Baker's concerns along the lines reported had been conveyed to cabinet colleagues.

Mr MacGregor takes over at a time when the Government

has acknowledged teacher shortages in several areas of the country.

It is understood Mr Baker believes part of the solution lies in a restructuring of salaries, which would not be effective without significant pay rises.

The Department said the question of teachers' pay would be considered by ministers in the early autumn.

Mr MacGregor was formerly Minister of Agriculture, Fisheries and Food. Prior to that he was Chief Secretary to the Treasury where he won support from Mrs Thatcher by keeping departmental spending on a tight rein.

Mr Jack Straw, Labour's education spokesman, is to write to Mr MacGregor and challenge him to make more details known of Mr Baker's parting message to colleagues.

## Low funding of transport in London criticised

By Ralph Atkins, Economics Staff

LONDON receives a disproportionately small share of government spending on transport, the London Chamber of Commerce and Industry says in a report published today.

Businesses, residents and commuters in the capital pay nearly a fifth of total central government taxes but account for only 13 per cent of spending on transport, the study finds.

The chamber says London's rail and Underground system, which carries about 75 per cent of commuters into the central area, has a "crucial role" in helping the economy grow. But new lines and improvements

could not be wholly financed by fare income.

The report counters government arguments that extra funding for transport improvements in London would mean money raised from taxpayers in other parts of the country being used to subsidise Londoners. It says London's share of national tax revenues will rise with the introduction of the non-domestic rate system.

Economic report and survey, July 1989, Economic Research Unit, London Chamber of Commerce and Industry, 69 Cannon St, London EC4N 3AB. £13 non-members.

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U.S.\$15,000,000 6 per cent. Convertible Bonds 1992

U.S.\$25,000,000 5.75 per cent. Convertible Bonds 1996

You are hereby notified, pursuant to Clause 7 (B) of the relative Trust Deeds, that at a meeting of the shareholders of Tokyu Department Store Co., Ltd. (the "Company") held on 27th April 1989, it was resolved that Machida Tokyu Department Store Co., Ltd., a subsidiary of the Company, be merged into the Company effective as of 2nd October, 1989.

**Tokyu Department Store Co., Ltd.**

31st July, 1989

24-1, Dogenzaka 2-chome, Shibuya-ku, Tokyo, Japan

**PIONEER ELECTRONIC CORPORATION**

Notice is hereby given to holders of CDR's issued by CIBIBBES DEPOSEMENT CO. N.V. Curaçao, evidencing shares in the above company that the "Semi-annual Business report 1989" of Pioneer Electronic Corporation may be obtained from:

N.V. Nederlandse Administratie- en Trustkantoor N.Z. Voorburgwal 336-328 1012 RW Amsterdam

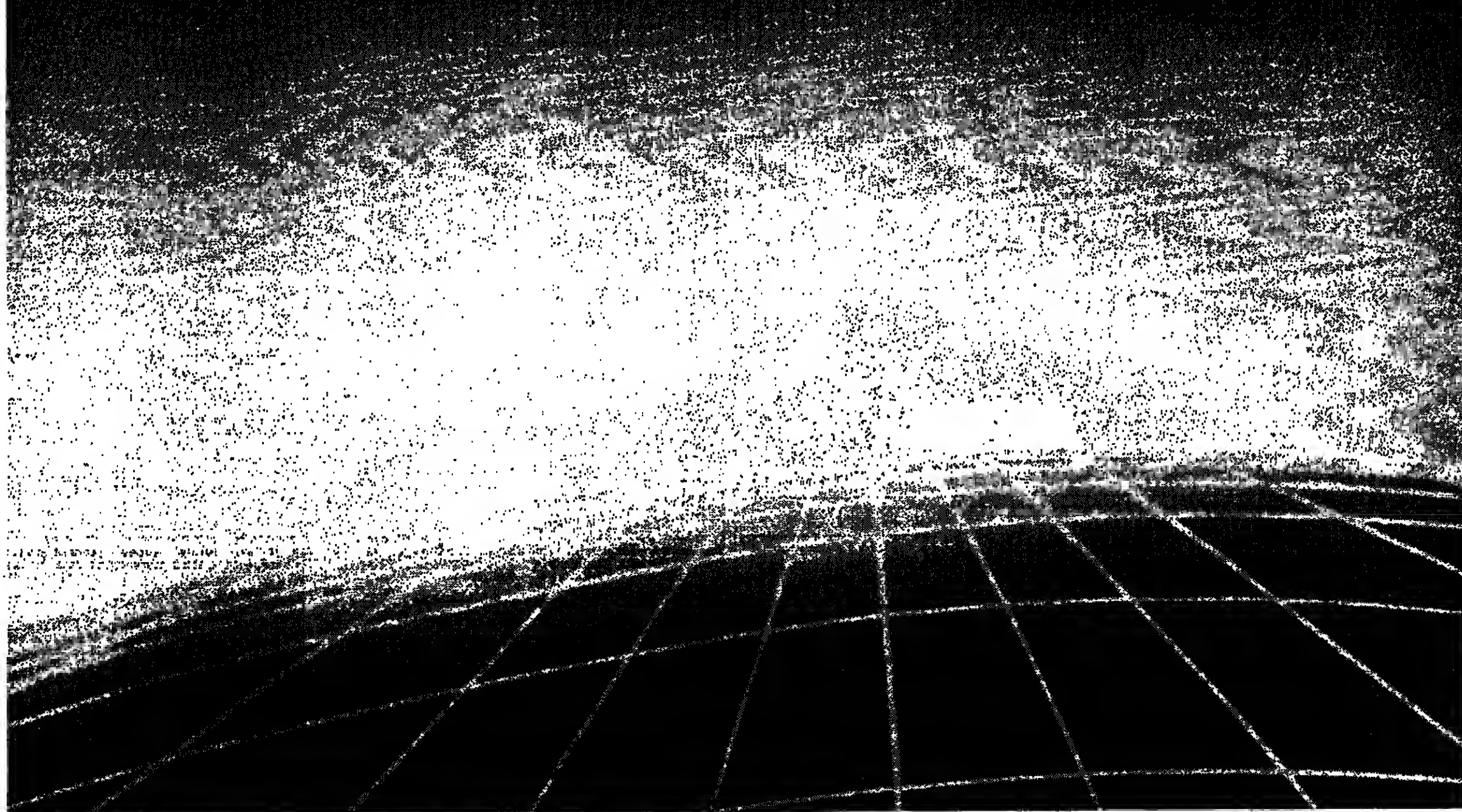
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## MANAGEMENT

## Changing gear through Europe's carmakers

Daniel Goedevert tells Andrew Fisher about his move to Volkswagen and plans for a new international business school

When Daniel Goedevert announced in March that he was leaving his post as head of Ford's West German subsidiary, eyebrows arched in amazement as those in the car industry wondered what the busy 47-year-old Frenchman was up to. Had he, after eight years at Ford-Werke in Cologne, decided to kick off his executive shoes and drop out of corporate life? Would he now devote his time to promoting his ideas on management education, where he feels Germany has a lot of catching up to do? Or would he simply join another big concern?

The answer is two-fold. No, he is not leaving the business world. Far from it, since his surprise appointment as the new board member of Volkswagen, responsible for purchasing and logistics, has just been confirmed. But yes, with a nod of approval from VW, he does intend to devote time to promoting his ideas on management and developing a new internationally-oriented business school.

By German business standards, Goedevert has a high profile. He has irritated some in the industry by stating that almost amounts to heresy in Germany - that he could live with a motorway speed limit. He also feels that manufacturers should take more account of environmental and ethical issues, concentrating more on safe, clean, and economical cars rather than on too much technology, speed and power. To help ease urban congestion, he favours the development of small, electric cars.

Goedevert did not plan the move to VW. This resulted from the death in a helicopter accident of Gerd von Briel, who would have taken over the job Goedevert has now been given. But it has inevitably stirred speculation that the former Sorbonne literature professor could become the next VW chairman when Carl Hahn, 62, retires in two years. That remains to be seen. Clearly, having returned Ford's German operation to profit by

bringing in new models, cutting costs and trimming the workforce, Goedevert could have stayed with the US group. But this would have involved a more administrative role at Ford of Europe.

Putting on a menthol cigarette, he says: "I need to be in the front line. An administrator is too far from the results." So while he circumspectly avoids comment, he would obviously relish the number one job at VW, the world's fourth biggest carmaker.

By crystallising his ideas on management and transport, Goedevert had, in a way, thought himself out of the job at Ford, where his responsibilities were strictly regional. "I thought it would be fair to the company to say I'd better give up."

Having agreed to join VW, Goedevert hopes to influence the globally-minded group to adopt some of his transportation ideas, as well as keeping his involvement in management education.

So is he a man with a mission or an astute corporate careerist with a quiver full of attention-grabbing ideas? Certainly, his views command attention. Nor is he shy of publicity. Yet there is no doubt of his sincerity, a remark he makes the need for a retraining of business training in Germany or urges the car industry not just to refine existing models, but think up new ones for European and Asian markets.

Before taking up his new job, he hopes to have laid the groundwork for a new type of business school in Germany. "Why do we need so many consultants and why do we have to send so many managers to seminars? We hire top graduates and send them to seminars. They must be missing something in their education."

Goedevert, who worked for Citroën and Renault before his time at Ford, believes there is a need for a new business school which does not just concentrate on academic education, but which builds on Germany's successful dual tradition of on-the-job practice

and classroom sessions in industrial training.

"My objective is to expand this dual system up to top levels of high technology and management. The system stops at a very low level of manufacturing skills. But if it is successful at the base of industry, it should be so at the top."

With increasing pressures on companies to take account of the environment, product safety, and other ethical issues, as well as meeting stiffer competition from rival concerns, Goedevert feels it is essential for future managers to be given both a deeper and a more well-rounded business education.

Also, he sees it as essential to develop a forum where foreigners, especially from Asia and the eastern bloc, can learn about business in Germany, western Europe's biggest economy.

To ensure that lecturers are alive to changes in industry, Goedevert would lay down that their contracts should include outside work as consultants. This would also help finance the school. From outside, he would try to draw executives into part-time teaching.

On the student side, some corporate experience would be a pre-condition of entry. Unusually, those returning to their company would be assisted by someone from the school to help them implement what they had learnt.

This would obviously require greater commitment from companies' top management in the whole education process. "Thousands of managers visit seminars," notes Goedevert. "But when they get back to their companies, they are frustrated. They say it was nice to have done the course, but they can't implement anything of what they have learnt."

This can be through the jealousy of colleagues or the sheer resistance of conservative forces. "So why not let the professor come back with the student to look at this resistance on the spot, talk to the board, suggest they send others to the course, and generally enter the chain of the company's culture," Goedevert says.



Daniel Goedevert: stating what amounts to heresy in West Germany - he would be prepared to live with a speed limit

many does have business courses, but Goedevert feels they do not embrace enough of the manager's future needs. He also aims to teach students management about the history and psychology of the countries with which they are likely to deal. "They should try to understand people before they develop products for them."

His views on management training tie in closely with his notions of how the major industry should develop in more environmentally and economically responsible ways. At Ford, he insisted that the new Fiesta launched this spring should cost the same as its predecessor. Four years ago, he had the up-market Scorpio fitted with anti-lock braking systems (ABS), the first time this became standard on a new production car.

The organisational details of his management scheme still have to be worked out. Goedevert hopes to have given it a powerful impetus by the time he starts at VW. An important element will be the six-year-old private university at Witten/Herdecke in the Ruhr, where Goedevert has become a governor and head of the strategy committee. The university, supported by the Bertelsmann Trust - Reinhold Mohn, its head, built up the

## Busy doing nothing

Jean-Louis Barsoux argues the case for management inaction

In the course of a 90 minute match, an individual footballer will, on average, be in possession of the ball for no longer than two minutes. Yet, when asked about his performance afterwards he is unlikely even to mention his efforts "off-the-ball". He will focus instead on the few occasions spent "on-the-ball" since these are far easier to recollect and describe.

The same singularity applies to the work of managers. Asked to list their achievements at the end of the day, most managers will only recall the few times they "touched the ball" which, though vital, are hardly representative of their overall contribution.

Action is the stuff of management legend. We like to see our managers and leaders get involved, tackling or pre-empting problems, standing at the cross-roads and making inexorable life-or-death decisions.

This focus on the "cult of action" has become particularly acute in the 1980s with influential books such as *In Search of Excellence* exhorting managers to try anything rather than do nothing. Management has become synonymous with action.

In the process we have developed something of a blind-spot regarding inaction - or the possibility of problem-solving by simply deferring a decision. Unfortunately, crises which have successfully been left to peter out of their own accord are not particularly newsworthy.

Issues which are solved through absence of action tend to go unrecorded - at best they live on in anecdotal form. An example is the senior civil servant who would leave files sitting on his desk until they had accumulated sufficient dust to warrant the epitaph: "This problem has solved itself by the effluxion of time." And anecdotal accounts of how time can massage away problems are echoed in proverbs which advise waiting for the dust to settle or letting sleeping dogs lie.

So, while fruitful inactivity is recognised in popular folklore, it is not supposed to feature in the manager's repertoire of legitimate responses. We do not like to think of our managers side-stepping issues, engaging in tactical fence-sitting or turning an occasional blind-eye to problems.

modern management.

Management philosophy has inherited the go-getting, frontier spirit of the nation that spawned it. Americans believe in the power of individuals to shape their destinies. And the possibility of letting problems unravel themselves is not easily reconciled with that ethos. Action is a virtue, inaction a vice.

Of course, not making a decision is actually deciding to do nothing. But it is never viewed like a real decision. Not making a decision means surrendering the initiative to someone else or to fate - and relinquishing control is unacceptable from an American perspective.

Similarly, Americans invariably view time as a constraint ("time is money"). The notion that time might actually serve to clarify or even resolve a problem may be exploited in practice, but receives no written endorsement. So what?

So unless we get to grips with the reality of the management process, how can we help managers to improve? In a way our action-fixation is a latter-day version of the scientific obsession which dominated management for so long.

As early as 1916 the French management writer, Henri Fayol, distilled management work into five essential activities - planning, organising, commanding, co-ordinating and controlling - he may have provided management with a veneer of academic kudos, but he did little to help managers manage. They simply could not identify with the rational information-handler presented to them.

Similarly, today, managers are confronted with a distorted portrayal of their work - one which emphasises the action component and ignores, except in a pejorative sense, the possibility of inaction. Managers are too often poised into making dangerously black or white choices, without thinking through the repercussions.

Perhaps procrastination should not be legitimised, but a warning note should be struck. We have come to value gratuitous action above purposeful inaction.

The aim of management is not to be active but to be effective. Sometimes that effectiveness means suspending judgment until things become clearer.

## Fruitful inactivity is not supposed to feature in the manager's repertoire of legitimate responses

necessarily for the worse.

As Edward de Bono, the lateral thinker, has put it: "It is probably true that many decisions go away if you refuse to make them. Circumstances change and what was once a possible decision is no longer on offer."

It transpires that suspending judgment can be a constructive management tactic, not just a bureaucratic ploy. One might go further, and suggest that it is an essential component of the entrepreneur's modus operandi. Opportunism implies leaving options open. A premature decision will inevitably close off certain alternatives. So it is desirable for entrepreneurs to sustain ambiguity and to remain non-committal for as long as possible.

Managerial inactivity clearly assumes many guises, and serves different ends. Yet, accounts of managerial work do not even acknowledge its existence, at least not as a positive manoeuvre. There is a plausible explanation for this. It lies in the cultural roots of

NATIONAL BANK HUNGARY  
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Pursuant to Note conditions, notice is hereby given that for the interest period 31st July, 1989 to 31st January, 1990 (184 days), the following interest rates will apply:

15 YEAR ORIGINAL NOTES  
(Coupon No. 10)

Rate per annum: 9 1/4%  
Amount per coupon: US\$472.78  
Payable on: 31st January, 1990

3 YEAR CONVERTED NOTES  
(Coupon Nos. Varied)

Rate per annum: 8 1/4%  
Amount per coupon: US\$453.61  
Payable on: 31st January, 1990

Reference Agent

THE LONG-TERM CREDIT BANK OF JAPAN, LTD.  
London BranchBank of Montreal  
(A Canadian Chartered Bank)U.S.\$250,000,000  
Floating Rate Debentures,  
Series 9, due 1996  
(Subordinated to deposits and other liabilities)

Notice is hereby given that the Rate of Interest for the three month period 31st July, 1989 to 31st October, 1989 has been fixed at 8 1/4% per cent. The amount payable on 31st October, 1989 will be U.S.\$228.40 against Coupon No. 22.

Morgan Guaranty Trust Company of New York  
LondonMITSUI FINANCE  
ASIA LIMITED  
(Incorporated in the Cayman Islands)US\$150,000,000  
Guaranteed Floating Rate Notes 1997

In accordance with the provisions of the Notes, notice is hereby given that for the three month period, 31st July, 1989 to but excluding 31st October, 1989 the Notes will carry an Interest Rate of 9 1/4% per annum. Coupon will be US\$231.60 on the Notes of US\$100,000.

Mitsui Finance Trust  
International Limited  
Agent BankNOTICE OF REDEMPTION  
To the Holders ofTexaco Capital N.V.  
(The "Company")11 1/2% Convertible Subordinated Debentures Due 1994  
CUSIP NO. 881686 ACS\*

NOTICE IS HEREBY GIVEN, pursuant to Section 3.01 of the Indenture dated as of May 15, 1984, among the Company, Texaco Inc., as Guarantor, and Bankers Trust Company, as Trustee, that all of the Company's outstanding 11 1/2% Convertible Subordinated Debentures Due 1994 (the "Debentures") have been called for redemption on August 31, 1989 (the "Redemption Date") at 104% of the principal amount (the "Redemption Price") together with accrued interest to the Redemption Date. The proceeds upon redemption including accrued interest will be \$1,074.60 per \$1,000 principal amount.

Subject to receipt of the required funds by the Trustee, the Debentures will become due and payable at the Redemption Price together with accrued interest to the Redemption Date.

Registered Debentures may be presented for payment as follows:

## By Hand:

Bankers Trust Company  
Corporate Trust and Agency Group  
123 Washington Street—First Floor  
New York, New York

## By Mail:

Bankers Trust Company  
Corporate Trust and Agency Group  
P.O. Box 2579  
Church Street Station  
New York, New York, 10008

Subject to any applicable laws or regulations in the country where each of the following offices are located, any bearer Debentures may be presented at the main offices of any of the Paying Agents listed below:

Bankers Trust Company  
Corporate Trust and Agency Group  
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Broadgate  
London EC2A 2HE

Bankers Trust Company  
Corporate Trust and Agency Group  
12-14 Bond-Point des Champs-Elysees  
75386 Paris Cedex 08  
France

Bankers Trust Company  
Corporate Trust and Agency Group  
39 Allee Scheffer  
L-5520 Luxembourg

Bankers Trust Company  
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Cote d'Or, Royal et Grad Rue, CP 240  
Luxembourg Ville  
Luxembourg

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Corporate Trust and Agency Group  
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CH-4002 Basel  
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Corporate Trust and Agency Group  
2-1 Marunouchi  
Chiyoda-Ku  
Tokyo 100  
Japan

All bearer Debentures must be surrendered with all unmatrued coupons attached. The Debentures are convertible into Common Stock of Texaco Inc. at any time through the close of business on the Redemption Date, at a conversion price of \$50.00 a share upon presentation and surrender of the Debentures at any of the locations listed above together with a written notice of the holder's election to convert and all unmatrued coupons attached.

On and after the Redemption Date interest on the Debentures will cease to accrue. Conversion rights will terminate at the close of business on the Redemption Date. The method of delivery is at the option and risk of the holder. If by mail, registered mail, return receipt requested, (properly insured) is suggested.

Dated: July 31, 1989

By Texaco Capital N.V.

## IMPORTANT TAX INFORMATION

Please Read This Notice Carefully

Under Federal income tax law, paying agents may be required to withhold 20% of payments to holders presenting their securities for redemption or for payment at maturity if such holders have failed to furnish a taxpayer identification number to the Paying Agent certified to be correct under penalties of perjury (or that such holder is awaiting a taxpayer identification number). Certification may be made to the Paying Agent on a Letter of Transmittal obtained from said Paying Agent, which should be completed and returned with the called securities.

\*This CUSIP number has been assigned to this issue by Standard & Poor's Corporation, and is included solely for the convenience of the holders. Neither the Company, the Guarantor, nor the Trustee shall be responsible for the selection or use of this CUSIP number, nor is any representation made as to its correctness on the Debenture or as indicated in any redemption notice.

THORNTON INTERNATIONAL OPPORTUNITIES  
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Registered Office: Luxembourg, 18 Boulevard Royal  
R.C. Luxembourg B 21743

## DIVIDEND NOTICE

At a meeting of shareholders held on 20th July, 1989, it was resolved to pay a dividend of U.S.\$0.05 per share to shareholders of record on 21st July 1989 and to holders of bearer shares upon presentation of coupon No. 4, payable on or after 3rd August, 1989 with shares being quoted ex-dividend date as from 24th July, 1989.

Paying agent:

Bank of Bermuda (Luxembourg) S.A.  
18 Boulevard Royal  
L-2449 Luxembourg

20th July, 1989  
For Thornton International Opportunities Fund, SICAV  
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Republic New York  
Corporation

U.S.\$150,000,000  
Putable Capital Notes

For the six month period 27th  
July, 1989 to 27th January,  
1990 the Notes will carry an  
interest rate of 9.0625% per  
annum with an interest  
amount of U.S.\$468.23 per  
U.S.\$10,000 Note payable on  
29th January, 1990.

Bankers Trust  
Company, London Agent Bank

USS 204,000,000  
Floating Euro-Dollar  
repackaged assets of the  
Republic of Italy due 1993

F.E.R.A.R.I.I.

For the period from July 31, 1989 to  
October 31, 1989 the notes will carry  
an interest rate of 8 1/4% per annum  
with an interest amount of  
US\$2,236.11 per US\$100,000 note.

The relevant interest payment date will  
be October 31, 1989.

Bankers Trust  
Company, London Agent Bank







## ARTS

## ARCHITECTURE

## Sins of the past writ large

As you emerge from Temple Meads station and walk into Bristol, you are confronted by the ruin of a great city. All the sins of the recent past are writ large: the urban motorways that are much too close to the centre of the city; the overhead walkways that lead nowhere; the sense of alienation imposed upon the pedestrian unable to see a route at ground level. The post war architecture has achieved a dauntingly low standard of uniform mediocrity.

Almost worse is the criminal isolation on traffic islands of great buildings, that have survived the holocaust of war and development only to be stranded in nitric inappropriateness and demeaning surroundings. An example of this insensitivity is the fate of the glorious church of St Mary Redcliffe. This wonder of English mediaeval church architecture is now cruelly divorced from the city by roads swirling with careless traffic.

Contrast the cynical treatment of this inspired work of art with the elaborate care now taken to secure the retention of the most banal facades in the name of conservation, and you are forced to wonder about the sanity of planning administrators. Architecture operates at two basic levels of understanding. There is the broad sweep of a city, village or great edifice that we appreciate because of its harmony and scale. There is also the level of detail and craft that shows the care and skill of the actual builder. When, for example, a visit is made to an ancient church it is both the broad imaginative conception as well as the intensity of detail in the glass and carving that equally delight us.

It was particularly fascinating to find a small exhibition in Bristol of the work of an architectural practice that understands the two levels of

knowledge necessary for the successful practice of architecture as an art. This is a small firm, Architecton, which has worked both on the design of new buildings and on the specialist repair of old buildings since 1974. There is a modest but pleasing display of its work in the Istock showroom that should certainly reach a wider audience.

There is a great feel for the continuity of building practice in the work of this firm. As it restores the timber roof of a Devon church you sense that the lessons learned there will influence its own new structures.

The nature of the four principals determines the way this practice works. One partner, Colin Harvey, has worked with that renowned but strange architect planner in Athens, Doxiadis. Paul Richold is Bristol trained, with a particular understanding of housing and the work of housing associations. He maintains that good design need not be expensive.

The two most unusual partners are an artist; and an expert, qualified through extensive experience, in the repair of old buildings. Robert Organ is a Slade School trained painter who also works as an architectural designer. In these days of professional specialisation, it is good, though surprisingly unusual, to see an artist applying his particular visual skills to architectural design. It is, of course, entirely appropriate that a strong visual sense should inform the design of everything we that see the divorce between the architect and the artist is a grave consequence of the inflated importance of architects that came as a result of the Modern Movement.

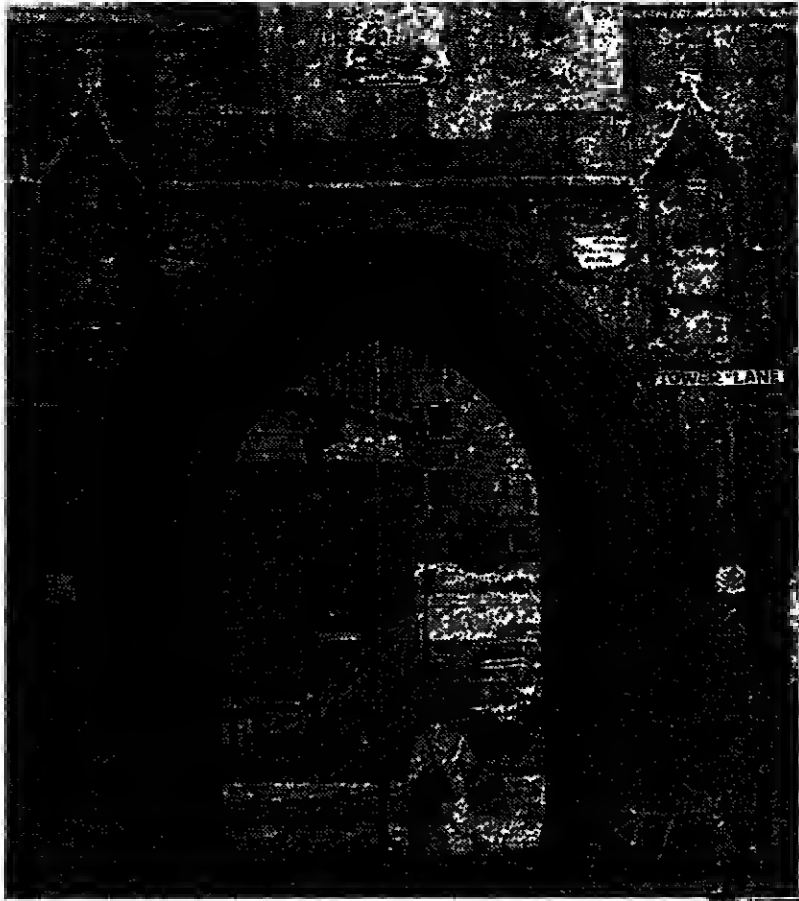
The partner who is responsible for the repair of old buildings is John Schofield, who was also trained as a painter. He is also an artist with an instinctive comprehension of the way

buildings are made and how they should be treated. He is a strong proponent of the philosophy of the Society for the Protection of Ancient Buildings founded by William Morris on the principles of "anti-scrape" at a time when Victorian architects were over restoring our ecclesiastical architecture with a vengeance.

The unusual combination of artistic talents has produced a correspondingly rich set of architectural achievements. The exhibition shows only a selection, and not really enough, of the practice's new work. There are six houses in Bristol, and a house designed for a disabled client in Cornwall, that show in essence the firm's concern for modern flexible spaces, and levels that respond to the site. These houses do not have the artifice of so many machine-made modern buildings, nor do they simply modify the past. There is a strong appreciation of the importance of light and of the natural restraints and advantages of particular sites.

The proposed extension to the Newlyn Art Gallery promises to provide an original solution to the eternal problem of providing safe levels of natural daylight for the illumination of pictures. Surely this will be the first gallery since Turner's to have been designed by an artist. It should prove to be an exemplar, especially as the artist members of the practice have an strong sympathy with the works exhibited at Newlyn.

The work of John Schofield on the repair of ancient buildings is well known. He has done a number of projects for the Landmark Trust: perhaps the finest is Sturgesley Castle, which has been scrupulously repaired. The work at Torbryan Church in Devon has a wonderful sense of continuity with the past; the tower, in a new coat of authentic limewash, stands as a sentinel to the philosophy of repairs



Detail buried in modern mediocrity: St John's Church, Bristol

within a tradition and a handing on of well tried skills. The replacement of an oak door, delicate conservation of wall paintings and sculpture - all these techniques are beautifully demonstrated. The recent work by Architecton, restoring the historic buildings of Devon and Cornwall on behalf of the Department of the Environment and English Heri-

tage, has informed work on both old and new buildings. A firm like this reminds us that, in the midst of the furious architectural debate, quiet work that understands the past and the present goes on away from metropolitan neurosis with a level of artistry and competence that is immensely satisfying.

Colin Amery

## Alexander Nevsky

## FESTIVAL HALL

The Eisenstein film of Alexander Nevsky has been known to hold its viewers in thrall even on the small screen. To see it in cinema conditions, to the accompaniment of Prokofiev's original score performed by a full symphony chorus and orchestra, is to feel it expand into a film of truly epic magnitude.

The showing on Thursday at the Festival Hall, with the Royal Philharmonic Orchestra under Vladimir Ashkenazy, was the first time that the film has been seen with live orchestral accompaniment in Europe, after similar presentations in the United States. It is known that Eisenstein and Prokofiev worked closely on the project together, but only when one sees their work realised in this way does one appreciate how close the symbiosis between music and film in Alexander Nevsky is.

For the musician the cinematic nature of Prokofiev's score will almost certainly surprise. The dramatic cantata into which he fashioned it, and which is so familiar to us in the concert hall, was clearly created by sewing together many small patches of descriptive music, which will explain its sometimes limited success in the context of a larger work. This is visual music, strong on image and immediate impact.

Even in concert, there are moments which have always felt descriptive of some unseen event. The most powerful of these - the first strong must-

cal idea of the score - is a menacing descending brass theme accompanied by thumping bass drum. This we now know is the musical depiction of the invading German army.

Not by any coincidence was Alexander Nevsky made in 1938. By this time the film industry in Russia was in the iron control of Stalin's government. Their unambiguous political aim in supporting the making of the film was to rouse popular nationalism in the face of a foreign threat and to that end Prokofiev's score, hardly a political one to the average listener in its cantata form, was evidently of huge importance.

The warriors and noblemen may have spoken lines, but the voice of the Russian people is heard in music, ever the universal language. With the full forces of the Brighton Festival Chorus on hand, affecting an uncommonly convincing Russian low growl in the bass department, the crowd scenes of the film made a splendid impact.

Almost the most important job of the conductor was to synchronise his orchestra with the film, but Ashkenazy succeeded also in making music, the Russian expressiveness of the music, the way it brought out the outstandingly some untidy playing. The mezzo soloist (how affecting her music becomes when it accompanies the search for battlefield survivors) was Christine Cairns.

Richard Fairman

## Looking At You (revived) Again

## GUSH THEATRE

If you have ever wondered about the derelicts, alcoholics and chronically homeless that are such a feature of British urban life, the playwright Gregory Motton is for you. His previous works, such as *Ambulance* and *Downfall*, have created an expressionistic nightworld of the destitute, misfits and abandoned. In his new play, originally produced at the Haymarket Leicester, where it was reviewed on this page, by E.A. Young, he tells a loquacious Irish vagrant with a feeble-witted girl who longs for a baby, and depicts each on some inner quest, linked in mutual non-communication.

The scenes between them - as they bask, wash clothes by a stream, converse at cross-purposes - are intercut with the man's memories, dreams, or perhaps fantasies, of the crippled wife he deserted with eight children.

Life is grim, life is earnest, but not necessarily real - surreal, rather. The writing is calculated, carefully honed, for all the Irishman's prolixity, there is an elliptic earnestness that reveals Samuel Beckett peering over the author's shoulder. The opening of the 75-minute piece is virtually a monologue for Abe (his wife is Esther; but later they call themselves Dermot and Mary) remembering his wedding and the beaurettes and creditors who hounded him to the star rail. Tony Rohr reminds us of what a fine Beckett player he is, both here and in the other reminiscences and digressions the character obli-

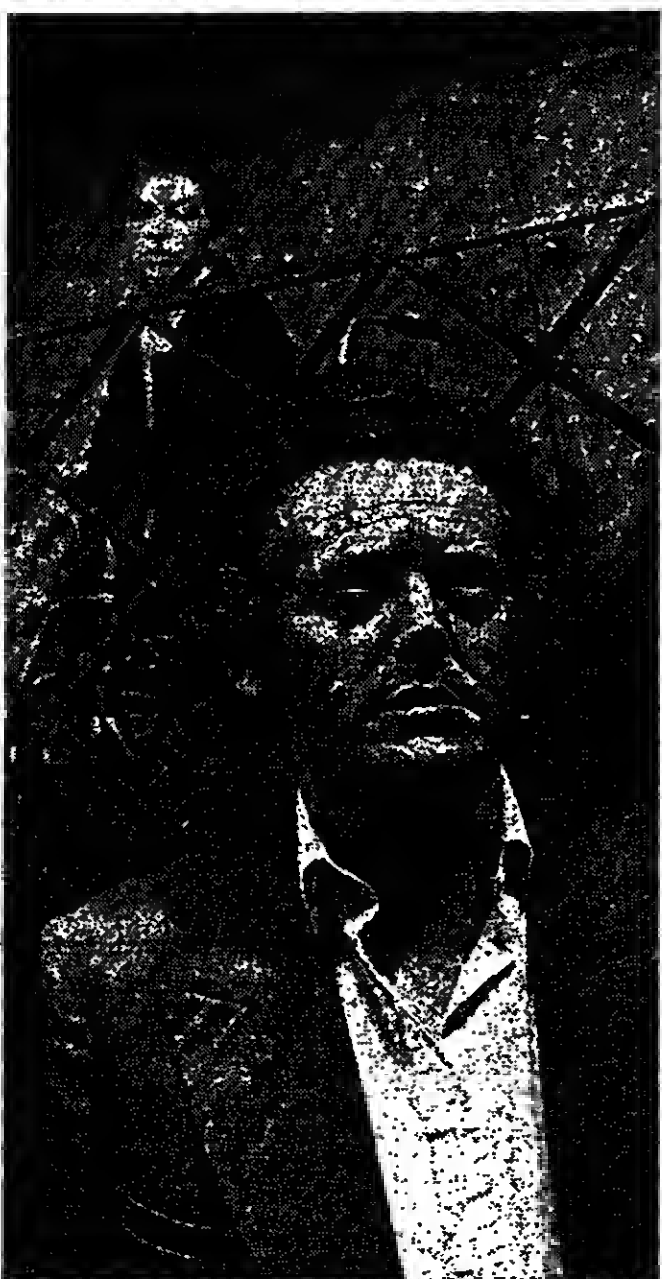
ously pursues as his companion writhes and haemorrhages on the ground, a dark patch staining her thighs.

The humour of the inconsequential absconds on the wanderers' odyssey, "I know a couple of nurses there. They said I was very avant garde," is a typical throwaway line in the middle of nothing. "Didn't I give my all? My all was not a lot to give." No, for the character is frozen in self-absorption for much of the action.

Anthony Lambie's set is dominated by the man's often evoked repossessed house with the balcony on to which his wheelchair-bound wife helpfully trudges to reproach him. On one side pollarded trees provide a clothes-line for the travellers; all of which makes the limited Bush acting area even shallower. Simon Usher interprets the symbolic in prosaically material terms, as when the girl opens a battered suitcase to show him "a part of me" at which he kicks the case away. The women come to terms on with her past, the other with her future.

Whatever the play's aim (I find the writing intriguing), the three performances are beautiful. Susannah Doyle plays the girl with the rapid, nervous intensity of a personality tentatively emerging from the prison of marionettes. As the wife, Veronica Quilligan gives another of her powerful depictions of frail strength, coiled bitterness.

Martin Hoyle Tony Rohr and Veronica Quilligan



## Lyle Lovett

## THE DOMINION

Oh the pitfalls of success. Less than two years ago Lyle Lovett appeared on the scene as welcome as rain in a torrid summer. A sardonic, buttoned up Texan he was the intelligent face of new country music, proving that you did not have to indulge in sentimental drivel to project the culture of the southern American states.

True the warning signs were there. The undertaker's shiny black suit, the kooky hairstyle which looked as if a vicious pest had rooted through his hair, the sad and solemn cellist, John Hagan, adding weight to it all. But these seemed attractive indulgences to set up Lovett's songs, which, with wit and venom, exposed small-town life, its personal glories and its public vices.

At the Dominion on Friday, the suit, the hair and the cello were still in place (as was a small, self-effacing band) but Lyle Lovett had started to conquer his idiosyncrasies into a stage act. The one liners seemed too polished; too practiced: the pauses too contrived. The personality was taking over the performance and the songs, always the heart of the matter, were slipped in almost casually.

All is not yet lost. The songs, while sometimes sharing the same melodic line, are a brilliant mixture of pain and pleasure. Lovett projects himself as a times loser, singing of girl friends stolen by best friends, as in "LA County" (which has the perfect fantasy ending: she is shot dead at the altar), and the prejudices of hick town America in "This Old Torch," with its rousing defiant conclu-

sion that talent will out.

Lovett's words pour out with a preciseness which is almost haiku-like, and are often the complaints of the honest man caught in a web of love. "Tell me something that you mean, not just what comes to mind," he pleads, just when he is in danger of becoming maudlin in his wit saves the day. He tells of setting out to write a song with a singalong chorus which would make the audience feel like complete idiots as they joined in, and comes up with "Fat babies got no pride" in the hands of Randy Newman, whom Lovett much resembles, such a song would be a parody with some political message. From Lovett it is just perverse humour, a way of making life bearable for a few minutes at other people's expense.

If he can avoid becoming a dangerous performer, an artist with a reputation for walking an emotional tightrope, Lovett could still conquer the world. That he is human was proved when Leo Kotke came on at the end to support him through "Waiting Fool," and the reverential atmosphere slackened up nicely.

Lyle Lovett is still a performer to catch on every occasion. His lyrics, with their poetic terseness, emotional intensity, and thrust of wit, restore faith in country music. It is just that at The Dominion, while two lone girls danced eerily in the aisles as Lovett picked his way through cool aphorisms and existentialist asides, the awful spectre of phoniness passed across the vision.

Antony Thorncroft

## Cloud Nine

## MINERVA STUDIO, CHICHESTER

Caryl Churchill's PUNCH and Judy phantasmagoria of sexual attitudes has not aged well in the past decade. The rather mischievous *schadenfreude* that attended the Chichester production of this set of variations on liberation and self-realisation was in the event unjustified. A couple of meek exits after the first utterance of Ms Churchill's favourite four letter verb (a peremptory command from dashing explorer Uncle Harry to houseboy Joshua, nothing told) provoked the most revolting gesture that the county of Belloc and Kipling could muster.

The trouble with the caricature colonial British family in Victorian Africa, whose emotional permutations occupy the first half, is that they caricature not recognisable humans nor even human traits but clichés. The girl married to Clive, Betty, who is loved by her sturdy sailor-suited infant son (sturdily played by Caroline Louca), Clive luster after vigorous Mrs Saunders, a riding crop-wielding neighbour, and dowdy Ellen, the governess, pines passionately for Betty.

Clive is the European native, waiting for the colonialists to leave before oppressing his own people, whom he has learnt to despise. The first act is laden with obvious jokes and heavy-handed drillery ("My God! How disgusting! It is just that at The Dominion, while two lone girls danced eerily in the aisles as Lovett picked his way through cool aphorisms and existentialist asides, the awful spectre of phoniness passed across the vision.") The whole is written and performed in a frenetic, allusive shorthand that depends a great deal on its audience's compliance. "A boy's best friend is his mother," sang the cast and, satiric, the actors' friends booed and shrieked.

The air of frantic jocularity

is dispelled in the second half, set in modern times though we meet the same Victorian family apparently aged by only 25 years (in which they have a distinct advantage over the play). They epitomise attitudes, in fact, rather than portraying individuals; and the message, frequently impeded by familiar slovenly rhyming, is that today we come to terms with our sexual natures, whatever they are, more easily than we did a century ago. What else?

Certainly the attempt to equate the paternalistic values of the Empire with the benign patriarchy of the old family unit, and to point out the repressiveness common to both, is merely shallow; here, too, the author relies overmuch on sympathetic hearers. David Leveaux directs for all the piece is worth and makes the final embrace between modern Betty, coming to terms with her children's bisexuality and the pleasurable discovery of masturbation, and her Victorian self, moving and heart-warming. There are fine performances from the company, notably Ms Louca who follows the doll-loving little boy with a puzzled middle-class mother in the throes of self-discovery; and Caroline Webster, touching and tough as the lesbian who loves her, besides nicely distinguishing between strident Mrs Saunders and the desperate governess. Tom Dunn's transformation from hustled Betty to the modern son's rough trade boy-friend is the most remarkable achievement of all. Still not recommended for maiden aunts; but in all other respects the play is a damp squib.

Martin Hoyle

## ARTS GUIDE

July 28-Aug 3

## MUSIC

## London

The Proms. Works by 114 composers will be heard during this year's Promenade Concert season, which continues until September 12. Most concerts take place at the Royal Albert Hall, though St Paul's Church, Knightsbridge, and Kensington Town Hall are also used. Tickets for most concerts cost from £5 to £11, and can be booked on 559 8212, 559 9485 (10am-6pm) or 571 4444 (24 hours); promenade tickets are available only at the door on the day of the concert priced at £1.50 or £2.

This week's concerts include Royal Philharmonic Orchestra, conducted by Vladimir Ashkenazy playing Brahms, Mussorgsky and Gershwin (Mon); BBC Symphony Orchestra, conducted by Andrew Davis and Witold Lutoslawski playing Beethoven, Liszt and Mahler (Tue); BBC Philharmonic Orchestra conducted by Edward Downes in a concert of Baroque music (Wed); and the BBC Philharmonic Orchestra conducted by Vasily Gergiev, playing Prokofiev, Schnittke and Tchaikovsky (Thur).

## Paris

Festival de Paris. Clarinet concert, with Michel Fauriol, Christophe Henkel (cello), Georges Pinardmacher (piano), Beethoven, Brahms (Tue) Auditorium des Halles.

Vertical of Paris. Baroque music. Tokyo Baroque Trio, Agnes Mellon, (soprano), Duphy, Lully,

## Campana, Clerambault (Wed)

Auditorium des Halles.

## Summer festivals

In France. La Chapelle-Denis in Auvergne, Aug 28-30 (70000115). Saint-Jean-de-Luz, Aug 30-Sept 16 (55263316). La Roque-d'Anthéron, Aug 1-28 (42551515). Menton, Aug 5-31 (53575700).

## Brussels

Eglise Sainte Jean et Etienne - Rosario Macabeo (trumpet) Joelle Sanviers (organ). Sun 4pm (513 88 20).

## Vienna

Haydn Sinfonietta conducted by Manfred Huts. Beethoven. Grosser Redoutensaal (Mon, Wed).

Moscow Radio Symphony Orchestra conducted by Vladimir Fedoseyev. Sinfonia, Beethoven. Arkadenhof (Tues, Thur).

## Bad Wörthshofen

Ivo Pogorelich Festival. This first festival initiated by the Yugoslav pianist Ivo Pogorelich, aims to support young musicians. Among the musicians are violinist Muzil Wolfson and pianists Franz Massinger and Frederic Cain. The Southwest Baroque Soloists are conducted by Helmut Erb. Pianist Alenei Saitanov made a very successful German debut in Munich in 1988; the Lithuanian Chamber Orchestra, founded and conducted by Saulius Sondeckis, are the winners of the 1988 International Competition in Vilnius.

## New York

Mostly Mozart Festival. Takes String Quartet with Richard Stoltzman (clarinet) and Vladimir Feltsman (piano). Mozart, Beethoven (Mon); Orchestra conducted by Edo de Waart with Kalichstein/Laredo/Robinson Trio and Hakan Hardenberger (trumpet). Avery Fisher Hall (Sat 2424).

## Chicago

Ravina Festival. Preservation Hall Jazz Band (Mon); Chicago Symphony Orchestra conducted by Dennis Russell Davies with Leonidas Kavakos (violin), Tchaikovsky, Prokofiev, Mussorgsky, Ravel (Thur) Highland Park (726 4423).

## Montreal

Mozart Plus Festival with the Montreal Symphony Orchestra conducted by Charles Dutoit. Basilique Notre Dame (Sat 2118), final night.

## Tokyo

Nitoko Nakamura (piano), with the Yomiuri Nippon Symphony Orchestra, conducted by Kazuo Ohno. Mozart, Grieg. Suntory Hall (Mon) (355 9995).

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**Maria Ewing**

**ROYAL ALBERT HALL/RADIO 3**

Maria Ewing crossed over from opera to Broadway and Hollywood songs on Saturday night, sang into a mike and gave the Promers a fix of standard items from Gershwin, Kern, Porter, Schwartz and Aslen. Richard Rodney Bennett was there at the piano and the BBC Concert Orchestra, conducted by Barry Woodworth, crossed over into the Big Band Sound. Ewing looked terrific. Gorgeous figure; tight black skirt; black jacket with sequins; silvery, sequinned bustier and shoes.

Oh, she knows the songs, loves her tradition. "The Man That Got Away" was absolutely Scotch of Judy Garland. She can communicate words ("So well to keep every home fire burning for" and "My dear, it's a four leaf clover time"), and occasionally use breath control to fine effect. No condescension, just a varied, communicative personality. But she's not yet the original singer of these songs that she could be.

She has said that "the whole point of doing this concert is to show that we are as serious about this as we are about the classics." So why serve up Porter, Kern, Gershwin in medley form? These songs deserve to be built individually. And performers from Irene Dunne to Barbara Cook have given these notes cleaner attack, crisper diction, sharper rhythmic pointing - have sounded, too, more like opera. Ewing's Garland-like style doesn't yet quite accord with Bennett's light jazz pianism. Neil Richardson's oversize orchestrations didn't help. "Fascinatin' Rhythm" was a misnomer. At encore time, however, Ewing and Bennett reached their most rapt in "More Than You Know." Wouldn't the whole affair have been more stylish, more absorbing, if it had been only Ewing, unamplified, and Bennett?

The whole programme celebrated the best American tradition of bridging high art and a popular culture. In the first half, Woodworth conducted Leonard Bernstein's *Candide* overture, four dance episodes from Aaron Copland's *Rodeo* and, with Bennett as an especially salon-scale soloist, Gershwin's *Rhapsody in Blue*.

Though the BBC Concert Orchestra could have been more keenly co-ordinated throughout, Copland's sound-world in the *Rodeo* dances conjured up vividly a sense of place, of various times of day and of a cowboy society all far from the Albert Hall.

**Alastair Macaulay**



## FINANCIAL TIMES

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Monday July 31 1989

## Progress on arms control

ARMS CONTROL negotiators are adjourning for the long summer break with much to show in the conventional field, some movement on chemical weapons, but very little progress in the nuclear arena. Nuclear arms control negotiations, which used to be considered the main barometer of east-west relations, have lately been given a somewhat lower priority by governments. That is not surprising in view of the serious domestic problems demanding Mr Mikhail Gorbachev's attention and the fact that the new US Administration is still sorting out its disagreements with Congress over the financing of nuclear defence.

Nor is it necessarily undesirable that Washington and its allies should be concentrating at least as much on ways of achieving closer political and economic relations with Eastern Europe as on arms control negotiations. Disarmament agreements can help to bring about a better east-west climate, but they cannot by themselves lead to a lasting improvement in relations if they are not based on solid progress in other areas.

## Elimination

From the West's point of view, too, it is much more important for the moment to eliminate the Warsaw Pact's vast superiority in conventional forces and weapons in Europe, than to reduce strategic nuclear weapons which NATO has always considered to be the most effective deterrent to war. If he had his own way, Mr Gorbachev, who favours the complete elimination of nuclear weapons, would certainly reverse the priorities. But he has recognised that NATO, having already accepted with some reluctance the total abolition of medium-range nuclear missiles, would drag its feet on further nuclear arms cuts in the absence of progress in the conventional field.

The urgent need to make substantial cuts in defence spending to finance his economic reform programme has been another important factor in Mr Gorbachev's acceptance of the Western arms control agenda, particularly since the savings to be made on conventional forces are still higher than the ones that can be gen-

erated by nuclear arms reductions. The conditions for an agreement on conventional forces are propitious, even if President George Bush's 12-month timetable is considered by many officials and experts on both sides to be over-optimistic.

## Disagreements

NATO has tabled its detailed package of proposals, based on President Bush's summit offer last May, in the middle of this month, eight weeks earlier than planned. It would be foolish to minimise the difficulties that still remain. The Soviet demand to exclude defensive aircraft from the proposed cuts and to include British, French, Canadian and other allied troops stationed in West Germany in the equal ceiling for the US and the Soviet Union proposed by President Bush, are important disagreements which will not easily be overcome. The elaboration of a rigorous verification regime is also presenting enormous problems.

These difficulties, however, have to be set against what Mr Stephen Ledogar, the head of the US delegation to the Vienna talks on Conventional Forces in Europe, has described as "the breathtaking rapidity" of the progress of the negotiations which began only last March. The two sides are now close enough on the definitions and ceilings for land systems such as tanks, armoured troop carriers and artillery, to make an agreement only a matter of time.

The only proviso is that Moscow might, at the last moment, make a conventional arms agreement subject to cuts in short-range nuclear weapons in Europe, as General Dmitri Yazov, the Soviet Defence Minister, hinted during his visit to Britain last week. In that case, the West must stand firm on the compromise it reached with so much difficulty at the summit in May, namely that it would not agree to negotiations on short-range missiles until substantial conventional reductions were under way. It can afford to do so, for Mr Gorbachev's difficulties at home are now so great that he will not want to add to them by risking an international setback.

## Lessons from the docks

WARNINGS that the hot summer of 1989 marks a resurgence of union strength in Britain seem to be premature. If the rail strike was an unpleasant reminder of the monopoly power which trade unions still enjoy in parts of the public sector, the apparent crumbling of the national dock strike suggests a more familiar lesson: attempts by unions to resist commercial and technological change are likely to fail, especially if they are faced with a determined response from employers. An important issue is how far the remaining protected industries, including the railways, can be exposed to similar pressures, and, if not, whether collective bargaining rules and procedures need to be altered.

The omens for the set piece struggle over the docks were not good from the trade unions' point of view. In the 1980s steel workers, printers and miners have all lost in disputes with employers intent on a long-term restructuring of traditional industries. Union members have become sceptical of the value of industrial crusades. Steelworkers, for example, have learnt that their only hope of job security lies in the efficiency of the unit which employs them. Even though the bulk of the industry is still in the hands of a single employer, British Steel, bargaining over wages and conditions has been devolved to local level.

## Competition

Steel is an international industry in which most users can switch from British to foreign suppliers. In the docks the changing patterns of freight transport and the rapid growth of East Coast ports such as Felixstowe have injected competition into the industry, making an irrelevance of the inflexible national dock labour scheme and of national bargaining. It makes little sense for small ports in Cornwall, with a handful of dockers, to be bound by the same conditions as a port such as London which employs more than 1,000. Collective bargaining should be tailored to these differing business conditions. The drift back to work in the docks is partly fuelled by warn-

ings of imminent dismissal. But it also suggests dockers' local loyalties are stronger than the allure of a national agreement. The task for port employers is to deliver on their promises of modernisation and to take their workers with them into a more efficient industry.

Can some of the same forces be brought to bear on the railways? Privatisation and restructuring should reduce the monopoly power of the National Union of Railwaymen. But an integrated network, probably requiring some form of bargaining at national level, will remain; in some parts of the business, especially in the South East, the railways will continue to enjoy an effective monopoly.

## Constraints

In the short term the management of British Rail needs to press ahead with its reforms of collective bargaining, so that wages better reflect local labour markets and the demand for particular skills. As for legal changes, some new constraints may be appropriate - the simultaneous shut-down of the commuter rail network and the London Underground was particularly indefensible - but a general ban on strikes in essential public services is problematic. Better approaches might be to extend the role of pay review bodies, which could guarantee predictable pay increases in exchange for continuity of production. Another approach would be to constrain collective bargaining within pre-set limits, so workers are assured a rise within a middle range of private sector pay agreements. This could be combined with the introduction of compulsory arbitration to resolve disputes without strikes.

Some way of constraining the use of monopoly union power in essential public services is needed. But, as the example of the docks shows, commercial pressure is the most effective way of bringing about reforms in collective bargaining. The Government's long-term aim must be to restructure the railway industry in a way which keeps monopoly power to a minimum.

One of the landmarks of the battered West Berlin district of Kreuzberg is the disused church of St Thomas, only yards away from the barren ugliness of the Wall. Next to the brickwork porch is an enigmatic inscription: "Only emptiness is everlasting."

On the other side of the guarded concrete girdle dividing the city, the East German Government is nursing its reputation as one of the most obscure in the Communist world. On a recent trip across the Wall at Checkpoint Charlie, customs officials insisted on taking away and examining my copy of the liberal Süd-deutsche Zeitung newspaper to see if it was "fascist" literature.

Unflinching in the face of political reforms in the Soviet Union, Poland and Hungary, Mr Erich Honecker, the 76-year-old East German leader, reaffirmed at the end of June that the East German state was the "front-line bastion of socialism" separating communism from the "imperialist system" in western Europe.

The basic political ideas of Mr Honecker and most of his elderly followers in East Berlin were formed during agitation against the Nazis in the 1930s. But for Mr Honecker, head of the East German Communist Party since 1971, the changing tide of East-West politics is now starting to build up pressure from all sides. Although he has recently appeared in good health, the illness which forced Mr Honecker to return home early from a recent Warsaw Pact summit has increased speculation that he might stand down.

In other parts of eastern Europe, moves towards pluralism and democracy put at risk systems of government not the existence of nations. In East Germany, however, a serious weakening of Marxist-Leninism would threaten the future of the state itself.

West Germany's strong capitalist economy next door and its constitutional goal of achieving some form of German reunification, place unique strains on the old men in East Berlin. And the Soviet Union, while as keen as Mr Honecker on stability, has made no secret of its impatience with East Berlin's snail-like reform pace.

West Germany represents not only a point of comparison, but also a refuge, for East Germans dissatisfied with life under Communism. West German television provides East Germans with a reliable source of information for what is going on in the West - as well as in neighbouring eastern bloc countries.

"There is a fundamental difference between the Poles and the Hungarians. They are people with an unbroken national consciousness," says Mr Hans-Otto Furlan, a spokesman for the East Berlin Protestant Church, which has become a leading channel for focusing discontent with the East German regime. "In the German Democratic Republic there is hardly any national consciousness," says Mr Furlan, speaking in his office in East Berlin in a street close to the Wall.

"The people feel themselves as Germans living in this part of Germany. The German Democratic Republic is a creation of the Cold War. What will become of it when the Cold War flags and confrontation is eased?"

East Germany is Communist Europe's industrial showpiece, but, in economic terms, it is lagging ever further behind the West. A combination of relative material comfort, social discipline and a well-organised police apparatus has kept outbreaks of popular dissatisfaction limited to small and badly organised environmental and human rights movements.

The German desire of most of the country's citizens for order and settled conditions - and a distaste for the uncertainty and disturbances in Poland and the Soviet Union - may turn out to be the East Berlin leadership's strongest card. But 20 per cent of its population has fled to West Ger-

## The Sun also rises

■ The Press Council's inquiry into newspaper coverage of the Hillsborough football disaster in April was a test case in a number of ways. For a start, public anger was unusually high. The Council received 345 written complaints from a total of 3,651 signatories within a month. They involved 35 newspapers, including most of the quality papers as well as the paps.

Subsequently, the Home Office passed to the Press Council a petition from the Merseyside Area Student Organisation with around 7,000 signatories complaining about one particular article in The Sun.

At the same time, the Press Council was under new chairmanship, Lord Elton Cooper QC having just taken over from Sir Zelman Cowen. There were many who thought, and think, that the Blom-Cooper stewardship is the Council's last chance to show that it can regulate itself. Otherwise there will be some form of statutory control, as indeed there very nearly was with two Private Members' Bills - on privacy and the right of reply - in the last Parliamentary session.

The present state of play is that the Government is against such controls, but has set up an inquiry under David Calcutt, the Master of Magdalene College, Cambridge, and chairman of the Takeover Panel, to look into the whole question.

So the adjudication on Hillsborough matters. It has come quite fast, which was not always the case before. It argues that there is a case for the publication of photographs, however horrific the events they portray. And it matters, essentially, that matters of taste are at the discretion of editors.

It does, however, condemn The Sun for the article to which the 1,000 signatories objected. It says that it "was

## David Marsh looks at the build-up of pressure for change in East Germany



View from the east: The Brandenburg gate at the dividing line of the two Berlins

## A slow return from the cold

Since the two states were established in 1949. In the first six months of this year, 44,000 East Germans emigrated to the West, by both legal and illegal means, against 40,000 in the whole of 1988.

The total number of departures this year will be the highest since the building of the Berlin Wall in 1961. Constant emigration of disillusioned citizens prevents dissidence from building up to a critical mass, but also reduces East Germany's stock of motivated people needed to bolster economic competitiveness.

Pointing to the thousands of sailing boats on lakes around East Berlin at weekends, a senior West German dip-

lomat in East Berlin says East Germans are relatively well-off. But discontent has risen. "East and south of East Germany, there is movement. People see Gorbachev going into an election booth. They know what is happening in Hungary and Poland. They look at their old leadership and say, 'We have the last Stalinists.'"

Mr Honecker's moves from 1987 onwards to allow many more East Germans - especially younger people - to go to the West on temporary visits may turn out to have been a serious error. The "opening" policy - heavily supported, and subsidised, by the West Germans - appears to have increased dissatisfaction with life in

East Germany. "People I speak to (after returning from visits to West Germany) are often overwhelmed," says another western diplomat in East Berlin. "It is not just the shops (in the West). What gets them is that they can drive to Brussels or Luxembourg, or they can stand up in a bar and say what they think without a policeman coming round to their home the next day. Then they come back here and realise what a claustrophobic place they live in."

As a sign of the strains on the leadership, East Germany was virtually alone in east Europe (with Romania) in supporting the brutal repression in

moved to Hassloch in the Rhine Palatinate, in south-west Germany. Mr Krodoft, his wife and elder son started work at a hypermarket. The family has bought a car and has just spent their first foreign holiday on the Costa Brava.

In East Germany, the parents' bitterness about life under communism had grown as they saw their sons subjected to militaristic indoctrination at school. In October 1985, the family lodged a request for emigration. After 21/2 years waiting, and sporadic harassment from the East German authorities, they were allowed to leave.

"We were watching television," says Mr Krodoft. "The phone call came from the security services. The next day we were on the train. We came with suitcases full of optimism."

Petra, a hairdresser, says she values the quality of life in the West and the personal freedom, together with escape from the constant patronising from the Communist authorities.

A builder by trade, Mr Krodoft earns DM 1,700 (254£) a month at the Massa hypermarket, his wife DM 1,300 in the hairdressing department. Raik is on a wage of DM 522. Their flat costs DM 418 a month. The family received a DM 7,000 municipal credit to equip their new home.

Many East Germans find it difficult to resist embarking on a spending spree in the West, but the Krodofts have been careful to keep within their means.

One cloud remains. Raik's fiancée, 18-year-old Jacqueline Schyska, also from Halle, has applied to emigrate with her parents, but they have yet to receive a permit.

## OBSERVER

unbalanced and its general effect misleading." The headline on the article was "The Truth". That, says the Council, was "insensitive, provocative and unwarranted."

The twist to the story is that Kelvin MacKenzie, the editor of The Sun, said yesterday that he accepts the findings, regrets the story, especially the way it was presented, and will try not to do such a thing again.

The Press Council's report also notes that The Sun's own ombudsman declared that the article should not have been published in the form in which it appeared.

That may be a little bit of newspaper history, and perhaps a little bit of statutory controls after all.

## Dukakis now

■ Spare a thought for Governor Michael Dukakis. A year ago he was leading George Bush in the US election campaign by 15 points in the opinion polls. Today he is one of the latest forgotten presidential candidates in living memory and scarcely ventures to reappear on the national stage.

One reason is the fiscal crisis he faces in his home state of Massachusetts. This month Dukakis announced he was stripping \$500m from the \$11.6bn state budget, wreaking havoc with many of the social programmes which he championed over the years.

The spending cuts were final proof of what he and his campaign advisers persistently denied last year: that Massachusetts was facing a huge fiscal deficit and that new taxes would be needed to balance the budget.

Dukakis made matters worse by announcing last January that he would not run for a fourth term. The move turned



"I don't care how long we're here - no daughter of mine is marrying an air traffic controller"

him into a lame duck for two full years, and antagonised voters who in the past have always regarded him as the "Castor oil candidate" - something that may not taste good, but at least does good. Now bumper stickers in Boston read sadly: "Duke makes me Puke."

It is hard not to have some sympathy for the Governor, a taut, introspective politician who prided himself on his competence. Shortly after the election, his wife, Kitty, confessed she was dependent on alcohol and had been so for most of the campaign. She went into a clinic for treatment and returned home in March.

Dukakis's personal and political difficulties have revived the old gossip about his state of mind, and his propensity for slipping into black moods. His friends concede that the state's fiscal problems have shaken his confidence, but they point out, correctly, that other large states - such as New York and Connecticut

- have experienced similar difficulties due to the severe downturn in state revenues following the tax reform act of 1986.

Can the Duke come back? There was speculation this year that he announced his resignation as governor at an early date in order to give himself two years to prepare for another run for the Presidency. It seems improbable. Dukakis cares deeply about his wife's health - far more than, say, Teddy Kennedy, who took his wife Joan on the road in 1980 and then left her after he lost the Democratic nomination. He and his advisers know, too, that the voters would not welcome a second coming.

There is still resentment in the national Democratic party at the incompetent campaign waged by Dukakis against the Republicans. Democrats still believe that 1988 could have been their year. Dukakis's strongest card was his record as a state governor. The mess in Massachusetts has stripped him even of that.

## Sad exit

■ Shortly before he left the Foreign Secretaryship, Sir Geoffrey Howe asked for an enlarged version of a splendid photograph showing him (smiling) along with the Prime Minister and the Chancellor of the Exchequer at the Madrid summit meeting. When my colleague went to deliver it to the official residence at No 1 Carlton Gardens last week, he was met by puzzled looks. The policeman and doorman said: "I'm afraid he no longer lives here and we don't know where to forward his mail. Perhaps you should try the Foreign Office."

## Prescient

■ Card on the notice board of a Surrey women's club: "The talk by Mrs Williams on 'Why I rely on my horoscope' has been cancelled, due to unforeseen circumstances."

## THE MECHANICAL MASTERPIECES.



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China last month. East Germans are well aware, via West German TV, of the reports of the massacre in Peking. The East German media disseminated the official Chinese version of events. The East Berlin police twice in June broke up peaceful demonstrations by young people trying to hand in protest letters to the Chinese embassy.

Allegations of police brutality - including action against East German Christians - has added to unrest which was fuelled by suspicions of large-scale electoral fraud at May's single-candidate municipal elections. The security forces have intervened in both East Berlin and Leipzig to disperse protests over the fraud allegations.

Wolfgang Triebler is priest of the Church of the Redeemer in East Berlin, which has organised peaceful protests against the Chinese crackdown. He says young people in the capital were distressed "not only about what happened (in Peking), but also about how it was reported." He says one factor behind discontent is young people's frustrated desire to go off hitchhiking through Europe.

Mr Triebler says that the East German Government's established economic and social policies - for instance, heavy subsidisation of basic goods and rents - have a price. "Young people have many dreams, ideas, wishes. So when the dreams are dashed, they react with sensitivity." The greater the failings (in society), the greater the dreams.

A senior official at the East German Foreign Ministry defends East Berlin's reaction over the Peking repression on the grounds of "non-interference" in other countries' affairs. But there is a domestic policy reason too. "It is a question of people attacking central state power. That is where the joking has to stop," he says.

Asked about the Berlin Wall, the official says, "We do not see it as a masterpiece of architecture." But he comes out with a new justification for the barrier, based on recent remarks by Stefan Heym, the East Berlin author: to bar neo-fascism which could spread to East Germany from the rise of a radical right-wing party in West Germany.

Mr Honecker said a few months ago that the Wall could last another 100 years. But he has been trying to improve the regime's hard-line image on human rights. He confirmed this month to Mr Rindolf Seifers, the Bonn Chancellor Minister in charge of operational policies towards East Germany, that soldiers' orders to shoot escapees had now been dropped formally. The announcement may well prompt a further wave of attempted escapes in coming weeks.

The Warsaw Pact's declaration setting down the right of Communist states to choose their own political systems without external interference may present Mr Honecker with drawbacks as well as advantages. On the face of it, the rejection of the so-called Brezhnev doctrine of Soviet hegemony in eastern Europe, leaves the East Berlin leadership free to apply its own criteria on how communist society should be run. But, if events should turn out badly, Mr Gorbachev's non-interference policy would leave Mr Honecker on his own.

An important role may yet be played by the 380,000 Soviet soldiers in East Germany - by far the largest foreign troop contingent in either east or west Europe. The East Berlin Government insists the troops are there for external military reasons, rather than to maintain Moscow's internal hold. But big cuts in the Soviet presence in coming years - possibly as a result of negotiations between Washington and Moscow - would undoubtedly send a political signal to the 16m population. If sizeable numbers of Soviet troops were really withdrawn, East Germans would be likely to see their future, even more than they do at present, not as Communists, but as Germans.



Stephen Fidler on Lloyds' decision to make heavy new provisions against the problem of Third World loans

## A darkening outlook despite Mexico deal

UK problem country exposure



In an agreement heralded as a great success for the new international debt strategy launched in March, 15 leading banks agreed in Washington last week on the main points of a landmark debt reduction deal for Mexico.

Five days later, the chairman of one of those banks - Lloyds of the UK - pronounced the outlook for Third World debt as "darkening" as his bank took another large chunk out of earnings to build reserves against possible loan losses.

On the face of it, the excitement generated by the deal for Mexico, the second-largest developing country debtor with foreign debts of \$100bn, and the gloomy prognostications of Sir Jeremy Morse appear contradictory. In fact, they are symptomatic of the same deepening problem.

Along with banks on both sides of the Atlantic, Lloyds followed Citibank - the largest US bank - in building up a big cushion of reserves in 1987 against default by Third World debtors.

Over the past couple of months, the Bank of England has made it clear that it would not be averse to a further increase. Given the way the Bank of England operates, it would be very surprising if the other UK banks, when they report earnings this week, did not do something very similar to Lloyds.

In many ways Lloyds is simply catching up with banks in other parts of the world and as such its move does not have the significance of Citibank's two years earlier. But Sir Jeremy does not hide his regret that it has proved necessary: "It's very disappointing after the large exceptional charge that we made in 1987 that we find ourselves again with a figure of this size," he said last week.

One aspect of the problem is that countries are not coming forward to announce more country-specific provisions of \$185m. Lloyds says that 15 countries out of the 29 problem debtor countries which owe it money are in arrears on their debt payments, including Venezuela which became a late payer this year.

But the uncertainty generated in part by the new debt initiative launched in March by US Treasury Secretary, Mr Nicholas Brady, was blamed by Lloyds for the \$300m increase in its general provisions. Together, they swung the bank into a \$88m loss for the first half of the year. However, the bank now has provisions to cover 47 per cent of its problem loans - provided it obtains the expected tax relief - compared with 34 per cent before.

Deepening arrears were an important factor behind the US decision to revitalise the international debt strategy this year. Faced with severe problems in obtaining new loans from banks, many countries resorted to financing their balance of payments deficits by building up arrears with their bank creditors.

The course on which the US decided - the Brady initiative - has now won international support.

The idea was to switch the focus of the strategy from new bank loans to a negotiated reduction of bank debts. Official resources from the International Monetary Fund and World Bank would be used to facilitate debt reduction.

The US was not offering a blueprint; this would be worked out on a case-by-case basis between the debtor country and its creditor banks.

In the event, it has proved fraught with contradictions. The deal worked out in principle for Mexico last week - and there is further work to do before the deal is finalised and sold to all of Mexico's 500 creditor banks - has been made possible only by significant political pressure on both sides, much of it from the US Treasury. Furthermore, the Mexican test case and many of those which will follow will still require new loans from some banks - a tall order when other banks are writing off their loans. Because it is partly financed by IMF and World Bank loans, actual debt reduction for Mexico will be pretty small.

Indeed, Lloyds was among those banks which resisted significant concessions to Mexico most fiercely at the negotiating table. These banks were distinctly unhappy about the 35 per cent discount on their loans which some of them will have to accept in the Mexican package. Debt reduction for Mexico means, after all, loan write-downs for Lloyds.

Sir Jeremy and others see uncon-

fortable parallels with the 1930s when Latin American countries defaulted on obligations to bond investors, and settlements were eventually negotiated.

The Brady initiative's supporters see what is, in effect, a modest negotiated default as preferable to the more damaging confrontational defaults that they see as the alternative. The Mexican deal, in particular, depends very heavily on the confidence it is meant to generate inside the country, by enticing back into domestic investment some of the billions of dollars siphoned abroad by Mexicans.

Despite its flaws, the Brady plan has also offered something for debtor governments to aspire to. While their poor economic management was often blamed for their debt problems, the incentives to play the game by the rules were modest prior to the Brady plan. If it has improved incentives to rational economic behaviour, then that alone would be a big achievement. Many applied to, the implicit recognition that many debtor countries are simply unable to pay their way, at least without undesirable social consequences.

However, since only those debtors with IMF and World Bank economic programmes in place will benefit from the Brady proposals, it risks leaving some very important debtors outside its net.

Argentina, its economy in shambles, went into arrears with bank creditors in April last year, and now

banks price its loans in the secondary market at a mere 19 cents on the dollar. Its arrears on its \$625m foreign debt exceed \$8m as its new President, Mr Carlos Saul Menem, embarks on attempts to correct years of economic mismanagement.

Brazil, the largest developing country debtor, which owes \$113bn, is another great headache for banks. Because of a failure to meet economic targets, its lame-duck Government cannot get a disbursement of funds from the IMF, upon which hang vital further loans. If these loans are not disbursed, a \$1.3bn interest payment due to banks in September looks extremely unlikely to be made.

Venezuela - owing more than \$35bn - was up to date on both principal and interest with banks until the turn of the year. Then the payments dried up to a trickle. The country now wants a deal from the banks to reduce its debt by half. The banks have said no, but the arrears have been, in effect, sanctioned by the IMF which has disbursed a loan to the Government.

Other smaller debtors have resorted to arrears. Ecuador, which only owes \$60m to banks, is more than \$10m in arrears to them, dating back to 1987. Peru is in arrears dating back to 1985. The only significant debtors in Latin America current or almost current on payments to banks are Brazil - and it is looking shaky - Mexico, which is negotiating a debt-reduction deal, Colombia and Chile.

Against this background, the 47 per cent cushion built up by Lloyds looks appropriate. And, thanks to strong domestic earnings in 1988, the UK banks are in a good position to strengthen their balance sheets.

The reaction of the London stock market proved indicative of, at first sight, perverse. Bank shares rallied sharply on Friday, including Lloyds which, citing its underlying earnings growth, increased its dividend by 16 per cent. This reflects the psychology that banks, for so long under-performers in the UK and the US markets, will be re-rated as soon as they can put the unfortunate debt episode behind them.

Mr Rod Barrett, bank analyst at Hoare Govett said: "The debt provisioning is generally being greeted with relief that an element of uncertainty has been taken out of the situation." He pointed out that the shares of five banks including Standard Chartered, had moved up sharply during the day, with Barclays putting on 5 per cent.

Lloyds, Standard Chartered and Midland are the greatest affected among the UK banks. Even though equal provisioning could push Midland into a significant loss at the half-year stage, most bank analysts felt banks would think it desirable that it was got out of the way at the interim stage.

Mr Terry Smith, of James Capel, pointed out that Standard Chartered - due to report on August 18 - has three substantial properties to sell - in Bangkok, Singapore, and the Bishopsgate office in London - which should realise \$500m.

In practice, moves by the UK banks are unlikely to have an impact outside the country. Provided all UK banks follow, they will bring themselves into line with much of the rest of Europe. West German banks are up to 70 per cent protected against less developed country loan losses, thanks in part to generous tax treatment, while the French and Spanish banks are around 50 per cent cushioned.

In the US, Mr James McDermott of Keefe, Bruyette and Woods, the New York-based bank stock specialists, points out that the main US money centre banks - which have already reported half-way earnings - are between 22 and 50 per cent provisioned. Since the round of big provisions in 1987, most banks - with the exception of JP Morgan, Manufacturers Hanover and Citicorp - have gradually increased their reserves and are likely to continue to do so. Another round of "macho-provisioning" thus appears unlikely, he said.

However, for many banks, the Third World debt problem is still critically important despite the now conventional wisdom that banks worldwide are now strong enough to take losses. At one stage during the Mexican negotiations, the chairman of most of the country's 15 leading creditor banks personally conducted five days of talks. Not the action of men who think they have put a problem behind them.

Additional reporting by David Bar-chard

## LOMBARD

## The limits to interest rates

By Samuel Brittan

UK NOMINAL interest rates are some 3 per cent to 7 per cent higher than German rates, depending on the maturity. These differentials can only persist because sterling is expected to depreciate at these rates.

If the market became more optimistic about sterling, but interest rates remained unchanged, sterling would rise to a level from which such a depreciation would again become plausible (as it has recently shown signs of doing). The above tautology is known as the "interest parity theorem." Its recent restatement by Sir Alan Walters as the basis of his opposition to full membership of the European Monetary System caused quite a stir among economists who should have been familiar with it already. The essence of its anti-EMS implication is that, if sterling were rigidly tied to the D-Mark, British interest rates would have to be the same as German ones, which would be perverse for a country with higher inflation.

In the EMS, as it actually exists, parties are not rigidly fixed. There is a permitted 4% per cent band of fluctuation and occasional modest realignments are still to be expected. Thus some variation in nominal interest rates is possible among members even without exchange controls.

My purpose, however, is not - readers may be relieved to learn - to debate EMS membership, but to point out that the limitations on interest rate policy to which Walters draws attention already exist, irrespective of whether a country is inside or outside the EMS. They apply among any group of countries between which capital movements are free, whatever the exchange rate regime.

This becomes clear as soon as attention is shifted from nominal to real interest rates. The main importers influence on actual and expected exchange rates over a period of years is the difference in inflation rates. The 3 per cent to 7 per cent Anglo-German interest differential is offset by a corresponding difference in expected price movements in the two countries. Real interest rates - using price indices of

traded goods for the deflator - cannot on average normally be higher in Britain than in Germany.

There will, of course, be fluctuations around the average. Markets will make mistakes and real interest rates will shift in response to sudden changes in monetary policy. These short-term dynamics are relevant for instance to the timing of EMS entry, as the Bank of England's Governor explained in a lecture last week (although entry with an initially wider margin like Italy and Spain would be better than a fruitless quest for some ideally ripe time). But they do not permit Britain to run a permanently higher or lower level of real interest rate than Germany or any other country enjoying capital and currency freedom.

If monetary policy cannot in the long run affect real interest rates, what then becomes of the Chancellor's much-vaunted interest rate weapon? The Chancellor's power to raise or lower real interest rates is purely temporary, and it exists only because prices and wages react to monetary tightening with fairly long lags. In a monetary union this power would be lost, and in the EMS it would be reduced, in return for the permanent constraint of a currency link to a low-inflation country or bloc.

The immediate moral is not that the Chancellor needs new weapons or should revert to fiscal activism. It is that it would be better to describe what he is doing as tightening or loosening monetary policy, which might involve quite a complex path for nominal interest rates. While counter-inflationary credibility is low, nominal interest rates have to be high. As credibility recovers, a rising pound becomes the main force acting against inflation, until eventually nominal interest rates can and should be lowered to prevent policy from becoming tighter than intended.

Thus, inside or outside the EMS, long-run real interest rates are set in international markets; and even in the short run the degree of national control is limited if serious over and undershooting of exchange rates is to be avoided.

## LETTERS

### Delusions of adequacy

From Mr William Loo.  
Sir, In light of recent events in the City of London, there can be little doubt that many members of the financial sector are suffering from delusions of adequacy. To the objective observer, the idea that bankers and brokers are fit and proper to regulate themselves is nonsense.

To those of us far removed from the machinations of the money men, it is self evident that self regulation is doomed to failure. What is required is an independent body of regulators - none of whom are employed by the institutions

being supervised.  
The UK Government should emulate the example of the US Securities and Exchange Commission (SEC), established by the late President Roosevelt. His selection of Mr Joseph Kennedy - a noted Wall Street speculator - to head the SEC proved highly successful. Surely there is no shortage of British candidates to take on this poacher-turned-gamekeeper role? My personal nomination would be Sir James Goldsmith.

William P. Low,  
5 Kirkcaldie Terrace,  
Glasgow, Scotland

### Death by water

From Mr L.T. Smith.  
Sir, It was reported in the Financial Times (July 24) that the water chiefs were resisting UK Government water pricing policy on the grounds that they are unrealistic - given capital spending levels required to improve water quality.  
Consumers expect to pay the current cost of the water which they are buying from the water companies in any year.  
Surely it is wrong to saddle them with the long term costs of water as well? As Lord Keynes is supposed to have said: "In the long term they will be dead." This will

assuredly be the case with many water consumers who will be asked to pay inflated charges.  
Long term capital required to improve the water companies' assets must be provided from equity or loan capital issues.  
This long term capital is to be remunerated should be taxing the minds of the "managers." They should not be allowed (using monopoly powers) to take it out of the pockets of the current water user.  
L.T. Smith,  
22 Markham House,  
Kingswood Drive, S121

### Combined heat and power deserves more attention

From Mr Norman Jenkins.  
Sir, John Mason's report (July 19) at last gives us the real reason why the UK Government refuses to strengthen commitments in the Electricity Bill to promote combined heat and power (CHP) as a means of improving energy efficiency.

It is the international union of heat distributors, administrators 1,100 district heating "companies" with a rapidly growing total network exceeding 44,000 km - for the distribution of hot water and steam. The installed capacity for producing heat and power in combi-

nation exceeds 140,000 Mw - three times that of the Central Electricity Generating Board (CEGB) for electricity alone.  
CHP is far more economical than sole electricity production, and is more economical in all terms, with full versatility, in using almost any fuel.  
In Austria, and in Brescia, Italy, there are limited liability companies entrusted with all local services - gas, electricity, hot and cold water, street lighting, traffic lights and street transport. Duplicating the complete emission control of Graz, Brescia has full

electrostatic precipitation, flue gas desulphurisation (FGD) and final bag filtration.  
Both plants have been working at full output for some years: the CEGB will not have its first FGD in operation for several years. The comparable scheme for Leoben, Austria, now proposed, will be only one quarter the size of Lamamora at Brescia.  
To the unbiased student of international energy strategy it is now clear that the electricity supply industry will continue to fight tooth and nail to maintain technically, economically

unfavourable, domination of the field.  
For every kilowatt generated by CHP, both gas and electricity loss, irretrievably, three kilowatts of business. Over 40 years have been devoted to propaganda and to active suppression of the economics of CHP. For those who will take the trouble to analyse it, the evidence is now available. The UK government has been deceived.  
Norman Jenkins,  
Whitehill,  
Basingstoke,  
Farnham, Surrey

### Architecture beset by 'meddlers'

From Mr J.M.H. Mob.  
Sir, Reading Colin Amery's introductory article to your summary on architecture (July 20), I agree that the architectural "profession" has lost its way. The solution lies in changes to the architectural education establishment, or at least to its curriculum.  
"Professional status," which occupies a disquieting significance in the doctrine of architectural training, distances the student from the reality of the building site, increased intimacy with which is the only way to stronger respect for the "profession" in future.  
The reason for absence of change or improvement in many architectural schools, some of which held international reputations in the past, is the meddlesome role played by the Royal Institute of British Architects (RIBA).  
It is unique in its influence over training, as the schools where architects are prepared

have to be "vetted" as well as the worst being examined. In professions like accountancy and surveying, training is done "in harness" and successful examination results are the qualification for joining the profession. With architecture, the closest analogy is with the Law Society, which runs a number of schools in order to train solicitors.  
The RIBA knows well that university schools of architecture live in fear of a poor "inspection report" from the RIBA, lest the University Funds Commission use this as a reason for closure.  
The system subordinates the training of great designers and builders of tomorrow's Britain to the whims and aspirations of a closed group of would-be "professionals." This cannot be in the public interest.  
Marcus Moll,  
153 Rue du Chemin Vert,  
Paris 75011,  
France

From Mr Richard Wort.  
Sir, In your architecture survey (July 20), your correspondents did not stress the difficulty of describing the styles of contemporary architecture.  
The "Modern Movement," based on the ideas of Le Corbusier, lost its momentum in the 1970s, when it became clear that the polemics of Le Corbusier were too narrow for a good understanding of architecture. The demise of the "Modern Movement" created confusion. Le Corbusier had preached that architectural quality had nothing to do with architectural style; he stressed the engineer's aesthetic.  
The return to a broader view of architecture is welcome. But because many architects are taught that "style" is a lie, names for many styles developed since 1970 do not exist.  
Richard Wort,  
Knoke Cottage,  
69 Murray Road, SW19

### Pluck up drowned honour

From Mr Edward Turnbull.  
Sir, Observer implies (July 21) that business-folk are under-represented in certain reference works. This seems to be quite fairly compensated by the fact that few chairmen of banks and public industries and their careers without some form of honour - usually a peerage or a knighthood.  
There should be wide willingness to honour merit not so much *ex officio* as on the grounds of warm and humane individuality, regardless of the area of endeavour of any given person's career. I would also make a plea for earlier honours to be included in handbooks; this may assist future achievement rather than merely honouring past distinctions.  
Edward Turnbull,  
35 Eddon Road,  
Gosforth, Northumberland

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INCORPORATED

July 28, 1989



Janet Bush  
on Wall Street

## Asbestos fallout for firms

THE famous names of Drexel Burnham Lambert and Kohlberg, Kravis, Roberts crop up in unlikely places these days: the National Journal of Asbestos-in-Building Litigation of Springfield, Pennsylvania.

The two Wall Street firms have been named among the defendants in a \$3bn class action suit of asbestos personal injury plaintiffs filed in a state court in Texas.

The suit, brought by the respected Houston firm of Susman Godfrey, charges that Drexel Burnham and KKR participated in the fraudulent transfer of assets of Jim Walter Corp to avoid asbestos judgments against its subsidiary, the Celotex Corp.

Mr Arthur McGuire, who publishes the National Journal, said: "This is the first suit by any plaintiff - either in personal injury or property damage cases - that names investment firms in an effort to get at the assets of a major defendant in asbestos building litigation."

"Although the law suit is brought by personal injury plaintiffs, the fact that it alleges a scheme to limit asbestos claims payments is of great importance in asbestos building litigation where the potential damages are even greater than in injury suits."

Also named as defendants are Jim Walter Corp and Celotex, four of their managers and a number of key personnel at the Wall Street firms, including Henry Kravis and George Roberts of KKR.

The suit alleges that in late 1987, the defendants implemented a complex series of corporate transactions intended to strip Jim Walter of virtually all of its valuable assets and thus limit the resources available to satisfy asbestos judgments against Celotex, named in more than 100 asbestos building law suits, and Jim Walter.

Susman Godfrey alleges that KKR masterminded the leveraged buy-out of Jim Walter in 1987 and 1988 and used many of the assets of the original Jim Walter to finance a purchase of its stock and to pay over \$200m in fees and expenses.

The remainder, the suit alleges, would go to the KKR defendants and the directors named as defendants "to compensate them for the entrepreneurial skill it took for them to outmanoeuvre 80,000 asbestos victims."

Susman Godfrey says: "From the beginning, the scheme included the transfer of assets who positioned themselves to make exorbitant fees for junk bond financing and other services."

It has to be taken into account that many an opportunistic class action is brought in America, a notoriously litigious society.

However, the involvement of Mr Stephen Susman, a prominent attorney, is grabbing attention, and lawyers for KKR said they are taking the suit seriously.

They argue that there is no case unless Susman Godfrey can prove that Jim Walter and Celotex are so intimately connected that Jim Walter can be regarded as the "alter ego" of Celotex.

"Celotex was unaffected by the LBO and if any asbestos liabilities are properly held to remain in Celotex, as we believe, then there is nothing to litigate," one KKR lawyer said.

KKR is arguing that the Texas court has no jurisdiction in this case. A judge has already ruled against this motion but has given leave to reapply on jurisdictional grounds in six weeks.

Mr James McCarthy of Susman Godfrey believes that there is a strong case under the state's Fraudulent Transfer Act.

He stresses that the suit is not intended to attack the LBO but the alleged conspiracy to lessen any potential asbestos-related liabilities.

"I doubt that the LBO was done for that reason but the way the deal was structured was driven by the desire not to assume the asbestos liabilities. The deal would not have made economic sense without the assumption that this could be achieved," Mr McCarthy said.

A judge may be predisposed towards asbestos victims rather than rich investment bankers, if the case is allowed to go to court.

Another class action suit against Jim Walter was filed six months ago, also in Texas, which did not name KKR and Drexel Burnham, but this has not moved very far.

Mr McCarthy acknowledges that LBOs have been getting a bad press, but does not believe the suit depends on anti-LBO sentiment for its success.

Janet Bush

## BAT attacks Hoylake's US legal move

By Nikki Tait in London

BAT INDUSTRIES, the target in Britain's largest-ever takeover battle, yesterday hit out at a legal move by Hoylake Investments, the hostile bidder, to challenge the right of the US insurance regulators to have a say in Hoylake's £13m (\$21.5bn) offer for the tobacco-based conglomerate.

Hoylake, the bid vehicle for a UK consortium led by Anglo-French financier Sir James Goldsmith, initiated legal action in the US late on Friday, claiming that the application of certain state insurance holding company statutes to its bid "imposes an undue burden on commerce" and is unconstitutional.

The issue centres on Farmers Group, BAT's US insurance subsidiary, and the regulatory approvals which Hoylake needs to secure to allow its offer to go unconditional. Hoylake's problem is that it faces a fairly rigid 60-day bid timetable in the UK but a potentially lengthier time-scale in the quest for these approvals.

In its latest burst of legal action, Hoylake is arguing that the application of the statutes - which, it says, effectively allow the insurance authorities in nine states to approve or disapprove the offer - is "manifestly unconstitutional". They could jeopardise a "non-US offer for a non-US, non-insurance company."

Accordingly, it is "reluctantly" bringing suits in the US federal courts in an effort to debar the application of the statutes to its offer.

BAT, however, yesterday described the latest move by its predator as "an ill-judged manoeuvre" and Hoylake's current stance as "riddled with bewildering inconsistencies". The defending group claimed inaccurate filings by its predator had delayed Hoylake's progress down the standard regulatory approval path and that the bidder was now "forum shopping" - that is, attempting to open up the attack on different fronts.

It expected Farmers to have to defend its position and that of its policyholders in the wake of the latest legal action.

However, Hoylake still appears to be intent on following the normal regulatory approval path. In a letter to the insurance authorities in Idaho - which queried the bidder's initial filings - Hoylake makes clear it will be sending more information shortly.

Among the information promised since it became available is further detail on the financing of the offer, some pro forma financial statements, and a detailed description of the voting trust.

Takeover details, Page 17



Americans disembarking from a Peking train to join US embassy buses taking them to the airport during last month's government clampdown: the tourists may be a long time coming back.

## Investors join the retreat from Tiananmen Square

CHINA may have already lost as much as \$20m in foreign exchange earnings from the collapse of tourism after the massacre of protesters in Tiananmen Square in June. It faces the loss of a similar amount again this year if the tourists do not return in the autumn, writes Robin Pauley, Asia Editor.

China's lost business opportunities may be quickly exploited by Vietnam and the Soviet Union, both are working hard and quickly to make themselves attractive to foreign investors.

These are among the principal conclusions of an analysis of the business prospects in China by Ms Lois Dougan Trellak, Hong Kong-based director of Business International's China Division.

There was real doubt that the tourist industry would pick up this year, which posed problems for foreign exchange and for the companies involved in hotel joint ventures, she said.

In important tourist destinations such as Gwelin and Xian, hotel occupancy was reported to be under 10 per cent, and new hotels were being completed with no one to fill them, she added.

Although many business executives had now returned to China to work on existing projects, many others were waiting for a "decent interval" following the events of June.

Some had instructed their entire expatriate staff in China to take a holiday until the end of August. While some companies were sending executives on business trips to China, they were reluctant to send the top-level of management. This would change, probably by September or October, Ms Trellak predicted.

There was evidence that existing foreign businesses were continuing to delay expansion or new investment and that companies considering setting up in China were awaiting developments.

"Companies are looking for signals from the new Chinese Government about what the future will be like. There have not been any yet or only discouraging ones, like the removal of foreign publications which suggests the open door is only partially open."

"Companies need a signal on martial law. They do not like operating under it and do not like troops on the streets with guns. Lifting martial law would make a lot of people feel a lot better but it is not likely until after October 1 or even after January."

"The Chinese government's attitude to Fang Lizi [the dissident taking refuge in the US embassy in Peking] and Zhao Ziyang [the deposed party leader] will be important signals to corporations about the future style."

It could take three or four years for the leadership of China to become clear and stable, the present leaders and their immediate successors are likely to be short-term.

During that period, companies would look carefully at China and the alternatives. Companies worked in difficult circumstances in many parts of the world and while conditions in China were now difficult, they were not impossible for business.

Until the next generation of leaders and their policies became clear, there would be a reluctance to risk as much in dollar-investment or in new and high-technology investments as was planned before.

But companies like new frontiers. With China making itself less attractive, it may find itself losing out so much to the obvious alternatives like Thailand and the Philippines, but also to Vietnam and the Soviet Union which are cranking up.

"With costs so low in Vietnam some companies may give it another look and even put in some of the infrastructure like generators themselves as they did in China."

"China is still a vast country and resources remain to be tapped. There are a lot of good business opportunities still there."

Hong Kong talks, Page 2

## Ministers try to ease tension in Sri Lanka

By Robin Pauley in London and K. K. Sharma in New Delhi

THE INDIAN and Sri Lankan Foreign Ministers will meet again today to try to defuse the crisis in Sri Lanka after a weekend of violence in which more than 150 were killed.

The deaths came during anti-Indian protests after the failure of the Sri Lankan Government to force India to withdraw all its troops from the island.

A nationwide curfew was relaxed for 10 hours early yesterday but was reimposed in the afternoon after people had a chance to replenish food supplies.

Some of the tension between the two countries has been eased by India's decision to withdraw a token 600 soldiers on Saturday night from the 45,000-strong peace-keeping force on the island and by a last-minute deal between Sri Lanka and India to discuss a timetable for a phased withdrawal of the remaining troops.

President Ranasinghe Premadasa attempted to present the deal as a success and said yesterday: "The protests staged against the continuance of the Indian Peace-Keeping Force in our country can now cease."

He appealed to Sri Lankans "to work from now on to bring the country and the society back to normalcy and to restore peace."

However, he has suffered a humiliating defeat and the weekend violence suggests that his most extreme opponents, the Marxist JVP, a Sinhalese nationalist group, have not been appeased.

Mr Premadasa had demanded that all Indian troops leave the island by Saturday. At the very least he wanted the Indians confined to barracks with Sri Lankan officers in charge. India made plain that it would reject the demands.

When it became clear that Mr Premadasa's bluff had been called, Mr Ranjan Wijeratne, the Sri Lankan Foreign Minister, flew to Delhi on Saturday to negotiate with Mr Narasimha Rao, his Indian counterpart.

India says it is anxious to leave Sri Lanka, where more than 1,000 of its soldiers have been killed in the last two years. Its concern remains, however, that the devolution of powers to the north-eastern provincial council controlled by other Tamil groups should be completed.

## THE LEX COLUMN

## The inspectors' right to speak

Slowly but perceptibly, since the County NatWest report appeared the idea has gained ground in the City that Department of Trade and Industry inspectors need their wings clipped a little in the interests of natural justice. The term Star Chamber has surfaced to describe the grounds that individuals criticised have no right of appeal. And Lord Alexander, NatWest's chairman-designate, thinks the reports should not hang obliquely on named individuals at all, but limit themselves to a mere recital of fact.

These issues will doubtless be aired at great length in December, when a Commons select committee plans to start its own inquiry into the DTI's company investigation powers. But the MPs, and the City, should be under no illusions about the County report. Viewed historically, it sets no precedents in style or content and since 54 of its 173 pages deal with the events of a mere two days in September 1987, it is in fact much more straightforward than previous DTI reports which unearthed years of mismanagement and queer accounting.

Inspectors' reports are relatively infrequent. Only 25 times since 1980 has the DTI used its power to send in inspectors under the catchall section of the Companies Act employed in the County case. These investigations are for serious matters; it should be no surprise if they contain trenchant criticisms, and the County report is not noticeably harsher than the genre's classic, the 1973 report on Pergamon Press. The issue of a right of appeal has been old hat too, since Lord Denning rejected it in 1974.

There is another reason for not blunting the inspectors' edge. UK law makes it hard for individual shareholders to take legal action if they suspect wrongdoing by management. The DTI inspector is often their proxy, and should speak just as freely as they would wish to do themselves.

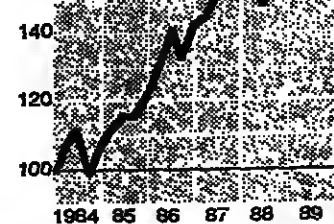
There is surely a place in the London market for covered warrants. They allow investors to take a much longer view than the most distant traded option. They also give the issuer a nice source of ready cash in return for a risk that can be wholly or partly offset.

The reason for their absence was supposed to be that UK fund managers were too conservative; but the dash of covered warrants issues in the past few weeks suggests that is changing. Indeed, enthusiasts are already talking of a big liquid market, that will one day be a benchmark for companies to price their own warrants against.

It is early days, but the reluctance of the issuing houses to follow Salomon and Bankers Trust is a little ominous. So are the complaints from some investors about the warrants being far too expensive. If they are that lucrative one might have expected everyone to be writing them by now, especially given the usual speed with which an innovative Euro-market money-spinner becomes a mass-produced loss-maker. The prudish musing by some of the UK houses about not wanting to offend clients with overpriced products does not sound right; perhaps they are still struggling with their warrant arithmetic. Alternatively, event risk may be part of the trouble: Salomon and Bankers Trust have already snatched all the high-proof stocks, and the field may not fancy issuing warrants on the likes of Cadbury Schweppes, Thorn EMI, Trusthouse Forte or RHM.

## S&P Drugs index

Relative to the Standard & Poors Composite Index



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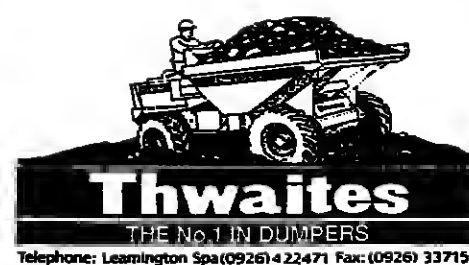
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# FINANCIAL TIMES COMPANIES & MARKETS

Monday July 31 1989



## INSIDE British Telecom's private numbers

British Telecom has always refused to spell out the financial performance of Cell-net, its mobile communications subsidiary and rival to Racal's Vodafone. But figures obtained by the Financial Times show that in 1987 and 1988 Cell-net's performance was greatly inferior to Vodafone's. Page 21

## Thrust into the limelight

London may be the main origination and syndication centre of the Eurobond market, but it is rarely the focus of wide attention because of its dominant role in the relatively specialised sterling sector. However, last week's £250m (\$400m) long-dated deal for the Guaranteed Export Finance Corporation was the catalyst for a searching examination of the market's merits - and, writes Andrew Freeman, the results have thrust it into the limelight, both in the UK and continental Europe. Page 18

## Japanese workers' playtime

Why do Japanese employers spend so much less than many western companies on training, but produce a more effective training system? One factor is that much Japanese training takes the form of simple correspondence courses which workers take in their spare time. Charles Leadbeater explores the issue in the Business Column. Page 32

Why do Japanese employers spend so much less than many western companies on training, but produce a more effective training system? One factor is that much Japanese training takes the form of simple correspondence courses which workers take in their spare time. Charles Leadbeater explores the issue in the Business Column. Page 32

## Strengthening case for caution

The natural caution that bankers extend to project financings was deepened last week by suggestions that costs on the Eurotunnel project were escalating beyond limits set by lenders. Eurotunnel's lead bankers urged calm, saying it was too early to tell whether the Anglo-French consortium was actually in default on some £50m (\$80m) in loans. But the project does illustrate why lenders have been demanding greater control over such financings recently. Page 18

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## Arming up for battle with one eye fixed on the clock

Three weeks after Hoylake launched its bid for BAT, both sides are jostling for position, reports Nikki Tait

The rattle of ammunition being stockpiled provides an ominous background as the £130m (\$210m) bid for BAT Industries from Hoylake, the consortium vehicle representing Sir James Goldsmith and friends, humbers towards its fourth week. To date, most of the action has been in the form of guerrilla warfare, with Hoylake the more public of the two parties as it embarked on its lengthy round of institutional meetings, lunches and dinners. If a straw poll of opinion among those attending is any guide, the general impressions split into two categories. First, there is scarcely a fund manager who does not express at least grudging admiration for Sir James Goldsmith's personal charm and capacity to flatter an audience. The thoroughness with which he appears to have prepared his case and presents his arguments also wins plaudits. "I'd never met him before," remarks one fairly hard-nosed investment chief, controlling a major BAT stake, "and, yes, I was impressed. He's nobody's fool, it's a well-put case and it has a certain logic." But move on to the details of the Hoylake bid itself, and opinions become far more guarded and certainly less clear-cut.



Bid roles: Lord Alexander and Roxani Gillespie

The Goldsmith presentation, though doubtless changing to a degree with his audience, seems to have centred on three points. First, the broad "unbundling" philosophy which has been well-publicised; second, the contention that the paper being offered by Hoylake is not "junk", and third, the assertion that shareholders should have the right to decide about the fate of their company, unimpeded by the logistical difficulties of combining a 60-day UK bid timetable with the need to get certain regulatory consents in the US. That seems to leave fund managers divided. Last week, some were taking the view that anything which might enhance the value of their holdings is worth listening to, and no-one believes that Hoylake's final terms are on the table. On the other hand, there are at least some who question the broad anti-conglomerate argument. And far more remain to be convinced that even if a reorganisation of BAT's assets is desirable, Sir James is the right person to implement this. "When you hear him talk about shareholders' rights, it really is a bit rich," says one fund manager, recalling the Anglo-French financier's activities in the UK back in the 1970s.



With this sort of comment in mind, it is perhaps to be expected that - as one lobbied institution puts it - "every merchant banker in the City seems to be looking at alternatives". However, it is Sir James' third point which offers the biggest clue as to where much of the fight will concentrate in the immediate future. It has been obvious from the onset that the rigid 60-day bid timetable required in the UK sits uncomfortably alongside the need to secure US state regulatory approval for the change of ownership of Farmers, BAT's US insurance subsidiary. The Takeover Panel, currently under the chairmanship of Lord Alexander, would doubtless listen to any requests for an extension, but present thinking seems to suggest that a few days or perhaps the odd week is the most

that might be contemplated. It is a point Hoylake itself seems to recognise. That said, both sides do appear to be arming themselves for this potential fight. The Hoylake camp has been quick to accuse its target of "frustrating action", in response to virtually any defence move made. Equally, on the reverse side, there seems to be some gloom in the BAT camp that Hoylake's initial speedy filings have fallen short of the insurance commissioners' requirements, among them California's Roxani Gillespie. The delay resulting from this is all grist to the mill if BAT needs to argue that it is not so much the restraints of the Takeover Code as the bidder's carelessness that has provoked a clash in timetables. At the same time, Hoylake has also shifted ground. Late on Friday, it decided to challenge the right of the insurance authorities to sit in judgment on the Farmers issue and initiated court proceedings in a variety of states. Its claim is that the state insurance statutes effectively jeopardise a non-US offer for a non-US non-insurance company and are therefore unconstitutional. Whether this should be interpreted as more than a feint,

designed to increase pressure on the commissioners, is a moot point. A letter from Hoylake to the Idaho regulators, for example, makes clear that it still intends to supply at least some of the additional information requested in its attempt to gain approval. BAT, meanwhile, is quick to seize on the latest initiative, protesting it represents "an over-complication, which sits oddly with their characterisation of us as hiding behind the regulatory mechanism". The other big regulatory burden - Sir Gordon Borrie's Office of Fair Trading and its advice vis-a-vis UK Monopolies and Mergers Commission referral has also been the subject of some public parliamentary/industrial lobbying on BAT's behalf. But here timescales are easier and BAT, which concedes that there is no obvious competition issue and rests its case on broader public interest questions, says it will not make a formal submission until the Hoylake offer document arrives. On that score, there is little expectation that Hoylake will move before August 8 - the maximum 28 days after the offer was announced. In this bid, time is very much of the essence.

## When Detroit catches a cold . . .

By Anthony Harris in Washington

US industry, as reflected in surveys of purchasing officers and plant managers, is rapidly losing the confidence generated by more than six years of uninterrupted growth. Mr Lee Iacocca of Chrysler, the personification of industrial self-confidence, has just announced a drive to cut employment by 8 per cent and reduce costs across the board. Nor will they be much comforted by the news that the Fed is on the alert against recession. The major problems they face are seen not as cyclical, but as structural. Mr Iacocca spoke of the biggest upheaval since the oil shock. The defence industry knows that it is fighting a rearguard action. For the moment, President Bush is trying to defend them against a House of Representatives which is suffering from sticker shock - the revelation that the B2 bomber programme is priced at \$2.5bn (\$4.4bn). During President Reagan's arms drive this would have been swallowed with scarcely a gulp. In any case, the House is simply anticipating what the President hopes to achieve before long - negotiated cuts which will kill a number of major programmes.

Civilian high-tech is patchy. The aircraft industry is more than fully stretched and industrial equipment will thrive on attempts to cut costs - and pollution - even in a less buoyant economy. Computer makers, on the other hand, now face a soft market. They have allowed the Japanese to steal most of the current growth market in high-powered laptops, and there is a nasty suspicion that for the rest they are now offering more power than their customers yet know how to use. Despite the huge fall in the real cost of power, this appears a somewhat saturated market. The house-builders do not simply suspect saturation, they know it. They are praying that a new study from the National Bureau of Economic Research is misleading. This uses demography to project a soft market for the next 18 years, with prices cumulatively lagging general inflation by nearly 50 per cent. It certainly could happen, as recent West German history shows. It is fortunate for the rest of the world that much of the sharp pain is being felt in housing and defence, where there can be no question of foreign competition; and equally fortunately, the

protectionists face a puzzle when it comes to the industry with the biggest emotional investment of all. As one commentator put it recently, "The US motor industry is not declining. It is simply being turned over to better managers - the Japanese." The transplants, as they are known here - suggesting a vital organ that the host might reject - are the one obsessional topic inside the industry. The market as a whole still looks robust, with total vehicle sales likely to pass 15m for the third straight year, though short of the 15.5m record last year. The domestic assemblers set their own record of 13.1m in 1978, but three of the last four years have reached more than 80 per cent of that isolated figure. Sales of US-assembled cars are 5.2 per cent down so far this year, said 15m for the third straight year, though short of the 15.5m record last year. The transplants took a little over 9 per cent of the car total last year, but for compensation, the US industry held on to 96 per cent of the rapid growth of truck output, up 9 per cent in the year to 6.1m, and up again by 4.4 per cent so far this year.

The future is darker. This year the transplants are expected to take more than 12 per cent of domestic output of cars, and a growing but still tiny share in trucks. By the final quarter of this year, according to industry forecasts, car output from US-owned plants will be down 16 per cent from last year; and in the next five years or so, production from the transplants could reach 3m vehicles. The domestic makers argue that this will imply surplus capacity of some 2m vehicles, and the closure of perhaps 10 big plants. This is very American logic; the transplants are ostensibly displacing imports, not domestically-owned "competition". It ignores the fact that the Japanese plants from the US will be exporting - as the EC Commission is vividly aware. This is quite foreign to the thinking of the US companies; they make no significant exports outside Canada, and are bitterly aware that they are still losing sales to foreign nameplates, whether they come from Osaka or Kentucky. Not every month, and not every company, in the first 10 days of July even General Motors, which has lost more than a tenth of the total market in the

last decade, gained market share; but the trend is relentless. Some hours of discussing this with some senior GM executives was quite an education in the problems of American competitiveness. They are partly historic; the Big Three were making some really dreadful cars in the 1970s, as they admit. By next year, they hope to be fully competitive technically, but reputations take longer to build. Marketing, though, is another story. The US industry tradition is to sell a dream rather than a means of transport. Ford thoroughly "Europeanised" its design six years ago, and has prospered with remarkably little promotion. Chrysler is rapidly losing share in cars, but is doing well with off-the-road vehicles and invented a whole new market in family vans, and holds half of it. GM is still playing catch-up. It makes the best-looking cars, but to European eyes this often at the cost of practicality; its message is diffused among five brand names, selling near-identical cars. US car dealerships are a further handicap, dominated by bucksters who sell all brands, and have no loyalty except to success. It is horribly reminiscent of the early decline of BMC.



The management knows all this, and will no doubt improve its domestic act; but it is much further from joining a world market, in which domestic setbacks could be compensated in other markets. It is set apart by tradition, cheap gasoline and US safety and pollution standards, just as the engineering and appliance industries are set apart by non-metric dimension, US screw threads and voltage and the pattern of US demand. Others can cater to the peculiar needs of this huge market; it is much harder for US industry to adapt itself, on a venture, to the outside world. Effectively, this is protectionism turned upside down. It will take a new industrial revolution to get rid of it.

## Economics Notebook

### Conflicting signals on EMU

IN 1977-78, when the then chancellor, Helmut Schmidt, was sheering West German policies on setting up the European Monetary System (EMS), there was no doubt in Bonn who was in charge of the undertaking. Just over a decade later, as Europe starts to embark on a new path to extend monetary integration a decisive step further, no-one has his hand on the West German tiller. Western Europe is arguably looking to the continent's most powerful economy for some sort of lead on formulating policies on the goal of European monetary union (EMU). Yet, in keeping with the general fragmentation of West German politics, the Chancellor is no longer in charge. Instead, a loose and sometimes competing coalition of interests is bringing out EMU suggestions piecemeal. There are some signs that Mr Helmut Kohl, the Chancellor, is seeking to draw the threads more closely together. But, for the moment at least, one senior Bonn official admits, "No-one has the overview." This may complicate further the EC's move along the path from July 1 1990 (the date set by the Madrid summit for completing "stage one" of the integrative process) towards full-scale EMU at some uncertain date thereafter. On one flank sits the Bundesbank, which voices consistent approval of EMU as a long-term goal, but has been sceptical about some of the instruments proposed for getting there. This applies particularly to the idea of a European central bank and a common currency, which the Bundesbank sees as "not necessary" for the objective of EMU. On the opposite wing is positioned Mr Hans-Dietrich Genscher, the Foreign Minister. He is keen to press ahead

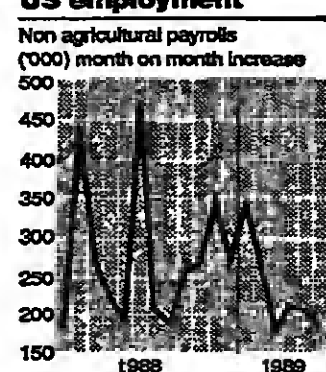
full speed with western European integration as a means of furthering his overall vision of bringing together east and west Europe. In the middle is Mr Kohl. Unlike Mr Schmidt, Mr Kohl has no head for detailed economics. But as compensation, Mr Kohl boasts a more adept sense of the intricacies of remaining in power. Mr Kohl shares with Mr Genscher the vision of setting up a European central bank. This is partly as a means of completing Franco-German rapprochement, which the Chancellor, rightly, sees as post-war Europe's main success story. Mr Kohl, however, resents suggestions that he somehow has not thought through properly the implications (above all, the transfer of monetary sovereignty to a supra-national institution) of any future move towards EMU. France wants to convene as quickly as possible after July next year an intra-governmental conference to prepare the way for changes in the Treaty of Rome to make monetary union possible. Mr Kohl has given instructions that the conference should be prepared with extreme care. The view from Bonn is that such a session is unlikely to take place before the autumn of 1989 at the earliest, and might have to wait until 1991 (after the German general election at the end of next year). One reason for caution is political. The rise of the far right as a force in West German politics means that Mr Kohl has to be on his guard against decisions which look like concessions to the rest of Europe. The ideas of transferring monetary sovereignty away from the Bundesbank, and of one day replacing the D-Mark with a European currency, represent steps which the far right - and many ordi-

nary Germans - find increasingly unpalatable. As Mr Karl Otto Pöhl, the Bundesbank president, has pointed out, a move towards a European central bank and a common currency would only make sense if it provided a clear-cut policy on EMU is that it makes the Government less vulnerable to criticism. That can only suit the Chancellor. Mr Kohl's main goal between now and the end of 1990 winning the election - will probably be served best by maintaining the present EMU opacity as long as he humanly can. David Marsh

## THIS WEEK

THE EXTENT of the slowdown in US economic activity is likely to preoccupy financial markets this week. Labour market figures on Friday will provide the first clues about trends in the economy. Recent months' employment statistics have been closely watched as an indicator of both growth and inflationary pressures in the economy. Slower growth in employment has encouraged speculation about an easing in US monetary policy. In June, non-farm employment increased by 180,000, below expectations. The consensus of analysts' forecast, compiled by MMS International, the financial research company, is for a rise of 185,000 in July. The employment rate is expected to have remained unchanged at 5.3 per cent. Other US figures include leading indicators for June released on Thursday, which are widely regarded as a good indicator of future growth trends. The indicators look forward three months and include factory output, money supply, consumer credit and prices. The consensus is for a 0.2 per cent fall. In West Germany, trade figures for June are expected sometime this week. Only a modest rise in the current account surplus is expected - highlighting the scale of global trade imbalances. In May, the current account surplus was DM3.5bn. Other West German statistics this week are likely to include industrial production and orders in June which will provide a guide to the strength of economic activity. In a thin week for UK statistics, attention is likely to focus on Wednesday's official reserves figures for July. These will provide an indication of the extent of Bank of England intervention in foreign exchange markets. With activity in the past month thought to have been light, the consensus of analysts' forecasts is for

## US employment



no change compared with June. Japanese statistics include unemployment figures for June, which are not expected to show much change from May, tomorrow. Official reserves figures for July are expected on Thursday. Other events and statistics this week (with MMS International consensus in brackets) include: Today: UK, Bank of England publishes fund money supply numbers for June and other financial statistics. Tomorrow: US, construction expenditures in June (0.2 per cent fall). UK, Central Statistical Office publishes estimates of overseas earnings of the City in 1988. Organisation for Economic Co-operation and Development publishes survey on West Germany. Wednesday: UK, Department of Employment publishes new statistics for June. US, new one-family home sales in June (up 0.5 per cent). Treasury releases announcement. Group of Eight Latin American foreign ministers meet in Cartagena, Colombia, to discuss agenda for end-of-year presidential summit. Thursday: UK, housing starts and completions in June. Halifax Building Society publishes monthly house price index. US, domestic and imported car sales for July.

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## INTERNATIONAL CAPITAL MARKETS

## EUROCREDITS

## Caution deepens over Eurotunnel

THE NATURAL caution that bankers extend to project financings was deepened last week by suggestions that costs on the mammoth Eurotunnel project were escalating beyond limits set by lenders.

While Eurotunnel's lead bankers urged calm, saying it was too early to tell whether the Anglo-French consortium was actually in default on some \$50m in loans, the project illustrates why lenders have been demanding greater control over such financings in recent years. At issue is whether Eurotunnel has exceeded mandatory limits on the size of cost overruns and, if so, what the bankers intend to do about it.

Eurotunnel has drawn down about \$50m of the full \$50m available and is not set to make another drawdown until October. Bankers familiar with the project say that if Eurotunnel's cost overrun estimates are severe, it could be difficult to persuade lenders to put up additional funds without a simultaneous infusion of fresh equity or some other outside source of cash. "Lenders absolutely dislike being the sole source of funding cost overruns," said an official at one bank involved.

Bankers are considered unlikely to invoke the most extreme provisions of the loan covenants which allow them to replace Eurotunnel's management and take control of the project in the event of default. They may instead wish to raise margins or fees on future borrowings or to limit future dividend payments to investors.

However, negotiations over

additional funds may be complicated by the fact that Mr. Alistair Morton, joint British chairman of Eurotunnel, has already ruled out a further rights issue to raise cash.

But Eurotunnel's loan covenants are not unique in project finance. And with lenders fully expecting a surge in UK infrastructure projects in future years, lenders will be closely watching the efficacy of its protective loan covenants.

Bankers note that a number of private electric power generation and water treatment projects are under way and larger scale projects in the next few years are fully expected.

Because of the absence of either government or third party completion guarantees — common, for instance, on North Sea oil drilling ventures — Eurotunnel's lenders insisted on a series of strict performance and monitoring criteria which allow it to take control of the project at an early stage. While bankers say the covenants are not unusual in project financings generally, the procedures granted to lenders are among the toughest of any project now under way.

● Syndication of Hanson's \$30m three-year bullet loan to finance its acquisition of Consolidated Gold Fields has been completed within a week and oversubscribed by about three times. Chemical Bank, arranger, said that 42 banks had signed up for participations ranging from \$300m to \$100m, although maximum loan sizes have been cut back to \$175m, with \$30m the minimum amount.

The rush to participate is in spite of comment that the 15 basis point margin is unusually fine for acquisition financing. Hanson's huge cash position and the promise of further business with the company outweighed all other considerations, bankers said.

Meanwhile, lenders who want the relationship with Hanson but who feel the returns are insufficient are being discouraged from selling the paper off. Hanson has told lenders it views them as relationship banks and that it does not wish to see an active secondary market in its paper.

Norma Cohen

## INTERNATIONAL BONDS

## Gefco's £250m deal thrusts London into spotlight

LONDON may be the main origination and syndication centre of the Eurobond market, but it is rarely the focus of wide attention because of its dominant role in the relatively specialised sterling sector.

Last Thursday's £250m long-dated deal for the Guaranteed Export Finance Corporation (Gefco), however, was the catalyst for a searching examination of the market's merits, and the results have thrust it into the spotlight, both in the UK and continental Europe.

The success of the deal, which crucially carried a UK government guarantee, was immediate, making it automatically a magical deal which will be recalled by traders for its terms and timing.

Not only did the bonds fly into a rising UK government bond market, but they also offered institutional investors a combination of creditworthiness and yield that made them irresistible.

On Friday the opening day's strong trading performance continued, with the paper moving from Thursday's close of 98½ bid to 100½ bid to yield

about 9.45 per cent. The spread against gilt-edged stocks narrowed to a mere 28 basis points, against the launch spread of 40 basis points.

There was no question that the lead managers might have priced the deal too generously. Neither they, the Export Credit Guarantees Department (ECGD), which organised the refinancing, nor the Bank of England, which oversaw the operation, could have predicted the strength of demand.

As an ECGD official said: "This was difficult to price, we knew it was going to be a mould-breaking deal." So difficult was it to price that one house was rumoured to have suggested a launch spread of 90 basis points over gilts.

Several houses are known to have thought up possible structures for the deal, with most concentrating their efforts on making the bonds look as identical as possible to the benchmark 9 per cent gilt due in 2008.

The underwriting commissions on the deal remain obscure, but BZW confirmed that the management fee was

¼ point.

By Friday parties involved in the Gefco issue were patting themselves on the back, convinced that they had created a new class of sterling bond. The issuer was a private sector company issuing bonds with a government guarantee, thereby in trading terms falling between gilts and sovereign and supranational issues.

There was general agreement that the exercise had revealed the extent to which the market for long-dated sterling bonds has matured since the UK Government began its programme of buying back gilts. The credit differentiation between the bonds of various issuers is clearly now very sophisticated.

There was much praise for the huge swap into floating-rate sterling conducted by Lloyds Bank. In what was probably the largest swap ever at such a long point on the yield curve, Lloyds achieved what was rumoured to be a stunning funding rate, hedging the position by Thursday evening.

The ultimate beneficiaries of

the sub-Libor rate are UK taxpayers because the costs of financing the export credit loans which underlie the deal are much lower in the public capital markets than they are in the standard bank lending of old.

However, some of the implications of the deal will take some time to work through. Principally, the effect, if any, on long-dated corporate bonds remains unclear. The initial reaction of the market last week was to rethink the yield spreads of sovereign and supranational credits.

Thus, borrowers such as the World Bank and the European Investment Bank saw the spreads on their long-dated deals narrow sharply. In effect an order of merit was set up, with gilts followed by sovereigns, followed in turn by supranationals.

At the same time, however, while spreads of corporate bonds were moving in the opposite direction, this was due more to the strong performance of gilts than to any thinking about the value of corporate paper.

"For most investors it was

an easy decision to buy Gefco as against, say, a UK corporate long-dated issue," said one syndicate manager. "But the deal will definitely have an effect on the corporate bond market."

In the short term it served mainly to highlight the confusion that now characterises that sector.

Many syndicate managers and traders are coming round to the view that the extreme concern about the creditworthiness of long-term corporate borrowings, stimulated almost entirely by the £13.4bn leveraged bid for BAT Industries, has been overplayed.

They are worried that if spreads of corporate bonds remain very wide as investors continue to fluster about event risk, future borrowers will be put off by the higher cost of funds.

Put another way, there is a real danger that issuers which acknowledge the change in investor attitudes since the BAT bid and are prepared to offer a same structure in terms of gearing, change of ownership and disposal of asset clauses, will nevertheless be

unwilling to launch issues unless they feel that they are rewarded with narrower spreads.

Currently, this would go against the grain for most of the investing institutions. What remains to be seen is how quickly a modicum of order can be restored to the corporate sector, and whether it can match the sparkling performance of what might become a significant new class of sterling bonds.

It also remains unclear whether the market can rely on Gefco to provide it with more supply. Institutions which are overweight in long-dated corporate bonds and keen to snap up quasi-gilt paper would love more of the same.

However, Gefco cannot expect to time its deals to such perfection with any regularity, and the ECGD official was quick to point out that its refinancing programme is extremely flexible in terms of the currencies and maturities of any future deals.

Andrew Freeman

## NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %	Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %
<b>US DOLLARS</b>								<b>SWISS FRANCES</b>							
Danco Chemical Ind.†	300	1993	4	(4½)	100	Nomura Int.	3.875	Alstom Nylon Ind.††(a)	400	1994	-	½	100	SBC	0.250
Parco Co.†	150	1993	-	8½	100	Daiwa Europe	-	Parco Co.††(d)	200	1993	-	Zero	100	Credit Suisse	-
Bank of Scotland†(c)	300	Undated	-	40½	100	Merrill Lynch	7.959	Denki Kagaku Kogyo††	200	1993	-	(2½)	100	Banque Paribas(Suisse)	-
BFCE†	175	1994	5	8½	101½	Nomura Int.	-	Hyakujunji Bank††(g)	130	1993	-	½	100	Credit Suisse	-
Joshin Denki Co.†	100	1993	4	(4½)	100	Nomura Int.	-	Kawasaki Bank††(h)	42	1994	-	0	100	Banca del Gottardo	-
Kubota Ltd.†	300	1993	4	(4½)	100	Nomura Int.	-	LEC Inc.††(i)	35	1993	-	(½)	100	Royal Trust Bank	-
Sanyo Aluminium†	150	1993	4	(4½)	100	Nikko Secs.	-	Yusasa Funashoku††(j)	30	1994	-	Zero	100	B.della Sviz.italian	-
JDC Corp†	100	1993	4	(4½)	100	Nikko Secs.	-	Yusasa Funashoku††(k)	40	1994	-	3	100	B.della Sviz.italian	3.000
Tamamura & Co.†	175	2004	14	6	100	Nomura Secs.	6.090	Nippon Toyama Corp††(l)	90	1994	-	(½)	100	Yamaichi Bank(Switz)	-
P & O†(n)	35	1999	10	9	102	Fuji Int.Finance	8.663	Tsubakimoto Eng.††(m)	50	1993	-	(½)	100	Nomura Bank(Switz)	-
Fuji Bank(Lux)†	150	1993	4	(4½)	100	Yamaichi Int.	-	Saitai Chemical Ind.††(o)	120	1991	-	Zero	100	Credit Suisse	-
Dole Paper Corp†	100	1993	4	(4½)	100	Yamaichi Int.	-	Kasai Kogyo Co.†	50	1993	-	(2½)	100	Handelsbank NatWest	-
Nippon Stainless Steel†	100	1993	4	(4½)	100	Yamaichi Int.	-	<b>ESPANOL</b>							
<b>AUSTRALIAN DOLLARS</b>								EIB†	100m	1997	8½	14½	100	Banco Portugues	14.200
Dresdner Bank Berlin†	40	1993	4	15	102	Dresdner Bank(Lux)	14.309	<b>PESETAS</b>							
<b>CANADIAN DOLLARS</b>								Council of Europe†	150m	1996	7	11½	101½	Banco Bilbao Vizcaya	11.454
Toronto-Dominion Bank†	100	1992	3	10½	101.20	Phillips & Drew	9.730	<b>LIRE</b>							
Abbey National†	150	1994	5	10½	101½	Merrill Lynch	9.823	Morgan Guaranty Trust†	100m	1993	4	12½	101½	Banco de Roma	12.213
Esportfinans A/S†	150	1994	5	10½	101½	IBJ Int.	9.835	<b>STERLING</b>							
<b>ECU</b>								Student Loan M'gage Ass.†	100	1994	5	11	101.70	Samuel Morgan	10.545
Cwealth Bk Australia†(i)	100	1994	5	6½	101½	CSFB	8.277	Gefco†	250	2010	20½	9½	98.709	BZW/S.G.Warburg Secs	9.770
Eurofina†	125	1999	10	8½	101½	Bankers Trust Int.	8.397	MettLife Funding Inc.†	120	1992	3	11½	101½	CSFB	11.309
<b>D-MARKS</b>								<b>YEN</b>							
Finland Export Credit†(a)	35	1991	2	15½	100	Merrill Lynch	15.125	Sapporo Finance Int.†(b)	100m	1995	6	6	101½	Nomura Int.	5.648
Elect. de Portugal†	100	1996	7	7½	102	Bank of Tokyo	6.757	Abbey National††	50m	1992	3	6	101½	Daiwa Europe	5.490
Tamamura & Co.†(m)	100	1994	5	(1½)	100	DG Bank	-	Fujikura Int.(b)	100m	1995	6	8	101½	Nomura Int.	5.648
Kingdom of Belgium††	300	1999	10	(6)	100½	Morgan Stanley GMBH	-	Rural&Ind.Bk W.Australia†	20m	1992	3	(f)	101½	Fuji Int.	-
Delo Paper Corp†	100	1994	5	(1½)	100	Deutsche Bank	-	Skipbank†	30m	1990	1	7½	100½	Nippon Credit Int.	6.599
<b>FRENCH FRANCES</b>								<b>Other</b>							
Deutsche Bank Finance†(j)	500	1996	7	8½	101.85	BNP Capital Markets	8.590	<b>Notes</b>							
Deutsche Giro-O'che K†	500	1996	7	8½	101½	Credit Lyonnais	8.457	<b>Guaranteed Notes</b>							
Total-Conglobe†	500	1993	4	8½	101½	Credit Lyonnais	8.170	<b>Oil-Linked</b>							
<b>LUXEMBOURG FRANCES</b>								<b>Other</b>							
Eurofina††	300	1995	6	8	100½	Credit Europeen	7.839	<b>Notes</b>							

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

## NEW ISSUE

27th July, 1989



## TAISHO MARINE AND FIRE INSURANCE COMPANY, LIMITED

U.S.\$300,000,000

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with

## Warrants

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ISSUE PRICE 100 PER CENT.

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Robert Fleming & Co. Limited  
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## NEW ISSUE

28th July, 1989



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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

## Bank 'may sell stake in Daimler'

By David Goodhart in Bonn

DEUTSCHE BANK is ready to sell a part of its 28 per cent stake in Daimler-Benz, the big West German car and aerospace group, to Matra, the French defence group, according to Der Spiegel magazine. The aim of such a sale would be to smooth Daimler's imminent takeover of Messerschmitt-Bölkow-Blohm (MBB), the German aerospace company, and dampen renewed debate about the power of banks in Germany.

## Socanav holds 52% of Steinberg

By Robert Gibbons in Montreal

SOCANAV and the Caisse de Depot, the Quebec pension plan manager, claim to hold 52 per cent control of Steinberg, the Montreal-based food distribution and property group.

Socanav, led by Mr Michel Gaucher, the Montreal-transport entrepreneur, filed its C\$1.32bn (US\$1.11bn) takeover bid for Steinberg late on Friday, three days before deadline.

It had the Caisse's financial backing and the provincial government's blessing. The bid, comprising C\$75 a share for the voting stock and C\$51 a share for the publicly held non-voting stock, hinged on Socanav taking up an option on the 52 per cent voting block held by the senior members of the Steinberg family.

This has been done and the offer is extended to all other stockholders, voting and non-voting. It expires on August 22.

The offer circular says that Steinberg's property subsidiary, worth C\$320m, would be sold to the Caisse, while the remaining C\$500m would come from the Caisse and another government agency. Mr Gaucher and associates and an institutional group.

Some non-food assets of Steinberg would later be sold to raise well over \$100m.

over the controversial Daimler takeover of MBB. The green light for that bid is expected to come in September from Mr Helmut Haussmann, the Economics Minister and member of the free-market Free Democrats, who has to overrule the German Cartel Office to allow the merger to take effect.

Mr Haussmann has little alternative to overruling the Cartel Office as the merger was initially proposed by his own ministry as a means of reducing public support for MBB's share of the European Airbus project.

However, the considerable concentration in the German

defence industry that it will create is an embarrassment to Mr Haussmann, a champion of small business and the free market.

His ministry has thus been involved in intensive negotiations with Daimler and Deutsche Bank in an attempt to impose conditions on the takeover, such as selling off some of Daimler or MBB businesses where market share would otherwise be dangerously high. Another condition might be that MBB must sell its 12.5 per cent stake in Krauss-Maffei, the defence contractor.

A reduction in the Deutsche Bank stake in Daimler from 28 to 23 per cent, as reported by

Der Spiegel, would have no direct impact on the MBB takeover but it would help save face for Mr Haussmann. His party is separately campaigning for a reduction of bank stakes in industry.

The sale of 5 per cent of its Daimler stake would significantly reduce Deutsche Bank's formal veto power over several important areas of corporate life which require the support of a 75 per cent majority of shareholders.

Mr Haussmann is also hoping the Monopoly Commission, an influential but less powerful organisation than the Cartel Office, will this week give the Daimler-MBB bid its support.

## Japan reviews takeover rules

By Ian Rodger in Tokyo

JAPAN'S Ministry of Finance is considering easing its regulations on takeover bids. Rigidities in the rules came to light earlier this month when Shuwa, the fast-growing property and supermarket group, revealed a plan to take over and merge four smaller supermarket companies.

Takeover bids have been virtually unknown in Japan, partly because they are alien to the Japanese corporate culture, which emphasises mutual support among companies, but partly because MoF regulations are restrictive.

Now that the old corporate culture is beginning to break

down, the pressure to ease the rules is growing.

The MoF is also sensitive to growing criticism from the US and other foreign governments about the difficulties foreign companies face when they try to acquire Japanese companies. Such criticism comes at a time when Japanese companies are actively acquiring businesses overseas.

Under existing rules, a company planning a takeover bid must report in advance to the MoF the precise terms and conditions under which it intends to proceed. Thereafter the terms cannot be changed.

In the Shuwa case two of the

target companies, Chujitsu and Inagaya, tried to thwart the bids by issuing new shares. If they had succeeded, Shuwa would not have been able to alter the terms of its bids and they would have failed. However, the Tokyo district court issued an injunction last Monday barring the new share issues.

The MoF is considering altering this provision so that it does not revise the terms of their bids as they wish. Another potential change would make it no longer necessary for non-resident bidders to have an official Japanese representative.

## Swap activity surges by 52%

By Katharine Campbell

ACTIVITY in the international swaps markets grew apace, according to figures for the second half of 1988 released by the International Swap Dealers Association.

By end-December 1988 the notional principal amount of swaps outstanding amounted to more than \$1,300bn, a 52 per cent increase over the previous year.

During the second half of last year a total of \$318bn worth of interest rate swaps and \$62bn worth of currency swaps were written, representing increases on the same period in 1987 of 54 per cent and 47 per cent respectively.

For the first time the material, produced twice a year for ISDA by Arthur Andersen, the accountants, will be made available to the Bank of International Settlements, which plans to use it in talks with central bankers on broad capital market developments.

One striking feature depicted in the data is the relentless growth of the largest and most mature sector of the market. In the US dollar interest rate swaps sector, dealers wrote 35 per cent more swaps in value terms between July and December 1988 than in the first half of the year.

US dollar-denominated

swaps accounted for 72 per cent and 43 per cent respectively of the total interest rate and currency swap markets, although this share is exaggerated by the relative strength of the currency during the period.

The vast proportion of the growth in the sector comes in swaps with a maturity of less than two years, where volumes were up 55 per cent. In the longer seven to 10-year range volumes actually declined by 3 per cent.

One banker ascribed this phenomenon to financial institutions' increasing use of swaps for asset and liability management.

## Scor and UAP Re to combine operations

By George Graham in Paris

FRANCE'S two main reinsurance companies are to combine their operations to create a significant national reinsurer, although one which will lag behind the West German and Swiss leaders.

Scor, mainly owned by a consortium of French public, private and mutual insurance companies, will combine with UAP Reassurance, a subsidiary of Union des Assurances de Paris, the leading state-owned group, to form a group with joint premium income of about FF7.9bn (\$1.42bn).

The merger is to be accomplished by a paper bid for Scor and UAP Re from Compagnie Generale de Voitures, a shell listed company in which UAP and its main state sector rival, Assurances Generales de France, each own 40 per cent.

The offer is still being examined by the Commission des Operations de Bourse (COB), the French stock market regulatory authority, and will probably be made public on Thursday.

Scor, the leading French reinsurer, has made a steady recovery from its financial troubles in the early 1980s, to report net profits of FF225m in 1988 with gross premium income of FF5.86bn.

It has been expanding its European network with the purchase last year of Vittoria Riassicrazioni in Italy.

## French bank in Italian link-up

By John Wyles in Rome

SAN PAOLO di Torino, Italy's second largest bank, has forged an alliance with France's Caisse des Depots et Consignations, aimed at boosting their shares of the financing of public construction projects in Europe.

Initially the two banks will co-operate in offering financing for projects such as airports and railways developments in France and Italy, but their plans also look towards expanding activities in southern Europe.

## NCNB to buy majority stake in big Texas bank

By Karen Zager in New York

NCNB, the largest banking holding company in the south-east US, is to buy out the majority interest of the Federal Deposit Insurance Corporation's share in NCNB Texas National Bank, the biggest Texas banking group.

The purchase price of the FDIC's 51 per cent stake is \$300m, of which \$48m will be in cash.

Most of this will come from the proceeds of NCNB's recent stock offering.

The remaining \$320m will be

financed by the FDIC in a one-year note.

Closing is expected in 10 days.

NCNB is already reaping the benefits of its investment in the Dallas-based former First RepublicBank, which failed last year. NCNB's income in the latest second quarter jumped 42.9 per cent to \$1.8 share with the Texas operations contributing 22 cents a share.

Mr Rusty Page, senior president and investor relations

executive of NCNB, said: "The first and foremost driving factor in our purchase of the FDIC stake is the enormous earning power of the bank."

Another prime concern is NCNB's intention to expand its banking operations in Texas. Earlier in the year the Charlotte, North Carolina group's bid for the failed MCorp bank was rejected in favour of an offer from Banc One. NCNB's partnership with the FDIC was regarded by many as a conflict of interest.

## Winsor hit by labour shortage

PROFITS of Winsor Industrial, one of Hong Kong's largest textile and clothing manufacturers, fell 25.1 per cent to HK\$286.4m (US\$36.7m) in the year ended March 31, John Elliott writes from Hong Kong.

The principal factor behind the fall was a serious shortage of labour in the "overheated economy" of Hong Kong. Mr T.K. Ann, chairman, said this "seriously inhibited the

group's ability to respond quickly to market conditions, as well as incurring higher wages and other costs."

The company's weaving and wool sections were worst hit, but there has been some improvement since March.

Mr Ann said weak market conditions in the first six months of the 1988-89 year deteriorated further in the second half. Sales to the US were

depressed throughout the year and exports to Europe eased.

The company was also hit by a deterioration in the quality and delivery of raw materials from China. Winsor anticipates further problems with supplies following recent events in China, which is the largest supplier to Hong Kong.

Winsor's turnover for the year decreased marginally by 2.5 per cent to HK\$2.38bn.

## BHF profits dip by 4% to DM74m

By Haig Simonian in Frankfurt

PARTIAL operating profits at Berliner Handels-und Bank (BHF), the West German merchant bank, fell by almost 3.9 per cent to DM74m (\$40m) in the first six months of this year against the corresponding period in 1988.

Full operating profits, including gains from trading on the bank's own account, were lower but were not disclosed.

The bank said earnings for the first half were satisfactory in view of the present flat yield curve in Germany.

Interest income at parent bank level fell by 3.7 per cent to DM150m while fee earnings surged by 24 per cent to DM97m as a result of the buoyant securities business so far this year. Total assets rose by 19.5 per cent to DM20.8bn for

the parent bank, and by 5.6 per cent to DM35.8bn at group level.

Fixed costs at BHF, which specialises in securities trading, rose sharply to DM55m, partly on account of new investments in preparation for the Deutsche Terminbörse, Germany's financial futures and options exchange, which is due to open early next year.

## Woodward family cedes voting control

THE WOODWARD family is relinquishing voting control of the Woodward's department store chain in western Canada in return for a C\$25m (US\$21m) cash injection, Robert Gibbons writes from Montreal.

The Woodward's chain has been in trouble for several years and efforts to find a partner to form a national chain have failed.

The company has been run by the Woodward family for four generations and now comprises 61 stores in British Columbia and Alberta.

The new money is being put up by Cambridge Shopping Centres, which owns nearly 10 per cent of Woodward's, and institutional shareholders, who are buying Woodward's convertible notes.

In addition, Cambridge and several other shareholders will receive an option to buy the Woodward family's total 23 per cent interest at C\$4.25 a share in the next four years.

Placer Dome and a Toronto partner are to go ahead with a US\$240m mill at the La Colpa gold and silver mine in northern Chile. It will have daily capacity of 16,500 tonnes.

PETROLEOS DE PORTUGAL - PETROGAL, S.A.

U.S. \$200,000,000

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July 24, 1989

CITICORP

NEW ISSUE

This announcement appears as a matter of record only.

July, 1989



KAJIMA CORPORATION

U.S.\$400,000,000

3 3/8 per cent. Bonds 1993

with

Warrants

to subscribe for shares of common stock of Kajima Corporation

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Dresdner Bank Aktiengesellschaft

Fuji International Finance Limited

KEB International Limited

Nichiei Securities (Asia) Limited

Okasan International (Europe) Limited

Taiheyo Europe Limited

Tokyo Securities Co., (Europe) Ltd.

UBS Phillips and Drew Securities Limited







# Maxwell calls for postponement of De La Rue meeting

Turnover, excluding inter-company sales, fell from £62.19m to £52.83m. Earnings per share dropped from 7.63p to 3.1p but the interim dividend is maintained at 1.8p.

caster and 0.5 per cent of the Malton/Kirby Misperton gas fields in Yorkshire. The consideration to Finlay is 3m new Kelt shares.

ley. It recorded losses of £314,000 in 1988 on turnover of £11m. Together, Ribbons and PHM earned £676,000 in pre-tax profits on £4.6m in turnover in the year to April 1 1989.

was £718,000, but it took a £554,000 charge for exceptional items, leaving a pre-tax profit of £54,000 (£1.6m). In addition there was a £573,000 extraordinary item below the line. No final dividend was proposed.

Northumbrian Fine Foods have continued. The group finished with a loss of £398,000 for the year ended March 31 1989 and the dividend is being cut by 0.5p to 1.5p via a final of 0.75p.

At halfway Northumbrian suffered a loss of £162,000, compared with a profit of £1,000,000 and

Agent Bank:				Agent Bank:			
Morgan Guaranty				Morgan Guaranty Trust			
Trust Company of New York, London.				Company of New York London			
FINANCIAL TIMES STOCK INDICES							
Jul 26	Jul 25	Jul 24	Jul 21	1989		Since High	Compilation Low
86.70	86.34	86.34	86.40	89.29	83.75	127.4	49.18
97.03	97.13	96.94	96.92	99.59	95.21	105.4	50.53
1089.8	1088.0	1087.9	1092.9	1094.8	1047.8	1926.2	49.4
138.0	138.6	139.2	139.0	206.0	154.7	734.7	43.5
1156.37	1156.39	1159.28	1166.46	1174.69	921.22	1250.57	61.92
2264.5	2264.4	2259.1	2263.0	2306.0	1762.6	2443.4	986.9

	Jul 26	Aug 07	Jul 26	Jul 25	Jul 24	Jul 21	1989		Since High	Compila- tion Low
<b>Government Secs.</b>	87.16	87.07	86.70	86.34	86.34	86.40	89.29	83.75	127.4	49.16
<b>Bond Interest</b>	97.23	97.14	97.03	97.13	96.94	96.92	99.99	95.21	105.4	50.53
<b>Ordinary Shares</b>	1964.5	1961.9	1958.6	1888.0	1872.9	1892.9	1926.8	1447.8	1966.2	49.4
<b>Gold Mines</b>	193.6	193.2	192.7	188.6	193.2	193.0	195.0	154.7	174.7	43.5
<b>FT-Act All Share</b>	1176.69	1166.71	1158.37	1159.99	1158.28	1164.64	1176.49	921.22	1238.57	61.92
<b>FT-SE 100</b>	2306.8	2283.7	2244.5	2264.4	2259.1	2283.0	2306.0	1782.8	2443.4	986.9



Year	1984-1985	1985-1986	1986-1987	1987-1988	1988-1989	1989-1990	1990-1991	1991-1992	1992-1993	1993-1994	1994-1995	1995-1996	1996-1997	1997-1998	1998-1999	1999-2000	2000-2001	2001-2002	2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036	2036-2037	2037-2038	2038-2039	2039-2040	2040-2041	2041-2042	2042-2043	2043-2044	2044-2045	2045-2046	2046-2047	2047-2048	2048-2049	2049-2050	2050-2051	2051-2052	2052-2053	2053-2054	2054-2055	2055-2056	2056-2057	2057-2058	2058-2059	2059-2060	2060-2061	2061-2062	2062-2063	2063-2064	2064-2065	2065-2066	2066-2067	2067-2068	2068-2069	2069-2070	2070-2071	2071-2072	2072-2073	2073-2074	2074-2075	2075-2076	2076-2077	2077-2078	2078-2079	2079-2080	2080-2081	2081-2082	2082-2083	2083-2084	2084-2085	2085-2086	2086-2087	2087-2088	2088-2089	2089-2090	2090-2091	2091-2092	2092-2093	2093-2094	2094-2095	2095-2096	2096-2097	2097-2098	2098-2099	2099-2100	2100-2101	2101-2102	2102-2103	2103-2104	2104-2105	2105-2106	2106-2107	2107-2108	2108-2109	2109-2110	2110-2111	2111-2112	2112-2113	2113-2114	2114-2115	2115-2116	2116-2117	2117-2118	2118-2119	2119-2120	2120-2121	2121-2122	2122-2123	2123-2124	2124-2125	2125-2126	2126-2127	2127-2128	2128-2129	2129-2130	2130-2131	2131-2132	2132-2133	2133-2134	2134-2135	2135-2136	2136-2137	2137-2138	2138-2139	2139-2140	2140-2141	2141-2142	2142-2143	2143-2144	2144-2145	2145-2146	2146-2147	2147-2148	2148-2149	2149-2150	2150-2151	2151-2152	2152-2153	2153-2154	2154-2155	2155-2156	2156-2157	2157-2158	2158-2159	2159-2160	2160-2161	2161-2162	2162-2163	2163-2164	2164-2165	2165-2166	2166-2167	2167-2168	2168-2169	2169-2170	2170-2171	2171-2172	2172-2173	2173-2174	2174-2175	2175-2176	2176-2177	2177-2178	2178-2179	2179-2180	2180-2181	2181-2182	2182-2183	2183-2184	2184-2185	2185-2186	2186-2187	2187-2188	2188-2189	2189-2190	2190-2191	2191-2192	2192-2193	2193-2194	2194-2195	2195-2196	2196-2197	2197-2198	2198-2199	2199-2200	2200-2201	2201-2202	2202-2203	2203-2204	2204-2205	2205-2206	2206-2207	2207-2208	2208-2209	2209-2210	2210-2211	2211-2212	2212-2213	2213-2214	2214-2215	2215-2216	2216-2217	2217-2218	2218-2219	2219-2220	2220-2221	2221-2222	2222-2223	2223-2224	2224-2225	2225-2226	2226-2227	2227-2228	2228-2229	2229-2230	2230-2231	2231-2232	2232-2233	2233-2234	2234-2235	2235-2236	2236-2237	2237-2238	2238-2239	2239-2240	2240-2241	2241-2242	2242-2243	2243-2244	2244-2245	2245-2246	2246-2247	2247-2248	2248-2249	2249-2250	2250-2251	2251-2252	2252-2253	2253-2254	2254-2255	2255-2256</
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Name	Charge	Price	Price
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[illegible]

The price at which units may be sold

[illegible]



For other prices please telephone 0279 626262



**FT UNIT TRUST INFORMATION SERVICE**[illegible]



## LONDON SHARE SERVICE

BRITISH FUNDS										BRITISH FUNDS—Contd										COMMONWEALTH & AFRICAN LOANS									
Stock	Price	Yld	Int	Div	Div	Div	Div	Div	Div	Stock	Price	Yld	Int	Div	Div	Div	Div	Div	Div	Stock	Price	Yld	Int	Div	Div	Div	Div	Div	Div
"Shorts" (Lives up to Five Years)										Over Fifteen Years										Public Board and Ind.									
2,400 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	2,400 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	2,400 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
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1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25
1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25	11.25	11.25	11.25	11.25	1,000 Truss 12.15.1999	113.00	11.25	11.25	11.25	11.25</				



**INDUSTRIALS (Miscel.) - Contd.**

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## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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## OVER-THE-COUNTER

State	Year	Age	Sex	Religion	Marital	Occupation	Income	Assets	Liabilities	Net Worth	Life Insurance	Health Insurance	Retirement	Other	Notes
Alabama	1990	25	M	Protestant	Married	Teacher	\$12,000	\$15,000	\$5,000	\$5,000	\$10,000	\$5,000	\$10,000	\$5,000	...
Alaska	1990	30	F	Catholic	Single	Nurse	\$18,000	\$20,000	\$8,000	\$12,000	\$15,000	\$10,000	\$15,000	\$10,000	...
Arizona	1990	45	M	Muslim	Married	Engineer	\$25,000	\$30,000	\$10,000	\$20,000	\$25,000	\$15,000	\$20,000	\$15,000	...
Arkansas	1990	55	F	Protestant	Married	Homemaker	\$10,000	\$12,000	\$4,000	\$8,000	\$10,000	\$5,000	\$10,000	\$5,000	...
California	1990	35	M	Buddhist	Single	Software Engineer	\$35,000	\$40,000	\$15,000	\$25,000	\$30,000	\$20,000	\$25,000	\$20,000	...
Colorado	1990	40	F	Jewish	Married	Lawyer	\$28,000	\$35,000	\$12,000	\$23,000	\$28,000	\$18,000	\$25,000	\$18,000	...
Connecticut	1990	50	M	Catholic	Married	Physician	\$40,000	\$50,000	\$20,000	\$30,000	\$40,000	\$25,000	\$35,000	\$25,000	...
Delaware	1990	30	F	Protestant	Single	Marketing Executive	\$22,000	\$25,000	\$8,000	\$17,000	\$20,000	\$12,000	\$20,000	\$12,000	...
Florida	1990	40	M	Muslim	Married	Business Owner	\$30,000	\$35,000	\$10,000	\$25,000	\$30,000	\$15,000	\$25,000	\$15,000	...
Georgia	1990	35	F	Protestant	Married	Teacher	\$15,000	\$18,000	\$6,000	\$12,000	\$15,000	\$8,000	\$15,000	\$8,000	...
Hawaii	1990	25	M	Buddhist	Single	Software Engineer	\$28,000	\$30,000	\$10,000	\$20,000	\$25,000	\$15,000	\$25,000	\$15,000	...
Idaho	1990	45	F	Protestant	Married	Homemaker	\$12,000	\$15,000	\$5,000	\$7,000	\$10,000	\$6,000	\$10,000	\$6,000	...
Illinois	1990	30	M	Catholic	Married	Engineer	\$20,000	\$25,000	\$8,000	\$17,000	\$20,000	\$12,000	\$20,000	\$12,000	...
Indiana	1990	40	F	Protestant	Married	Teacher	\$18,000	\$20,000	\$7,000	\$13,000	\$15,000	\$9,000	\$15,000	\$9,000	...
Iowa	1990	50	M	Protestant	Married	Physician	\$30,000	\$35,000	\$12,000	\$23,000	\$28,000	\$18,000	\$25,000	\$18,000	...
Kansas	1990	35	F	Protestant	Married	Homemaker	\$10,000	\$12,000	\$4,000	\$8,000	\$10,000	\$5,000	\$10,000	\$5,000	...
Kentucky	1990	45	M	Protestant	Married	Farmer	\$15,000	\$18,000	\$6,000	\$12,000	\$15,000	\$8,000	\$15,000	\$8,000	...
Louisiana	1990	30	F	Catholic	Single	Nurse	\$18,000	\$20,000	\$7,000	\$13,000	\$15,000	\$9,000	\$15,000	\$9,000	...
Maine	1990	55	M	Protestant	Married	Teacher	\$12,000	\$15,000	\$5,000	\$7,000	\$10,000	\$6,000	\$10,000	\$6,000	...
Maryland	1990	40	F	Catholic	Married	Business Owner	\$25,000	\$30,000	\$10,000	\$20,000	\$25,000	\$15,000	\$25,000	\$15,000	...
Massachusetts	1990	35	M	Protestant	Married	Engineer	\$28,000	\$35,000	\$12,000	\$23,000	\$28,000	\$18,000	\$25,000	\$18,000	...
Michigan	1990	45	F	Catholic	Married	Homemaker	\$15,000	\$18,000	\$6,000	\$12,000	\$15,000	\$8,000	\$15,000	\$8,000	...
Minnesota	1990	30	M	Protestant	Married	Physician	\$30,000	\$35,000	\$12,000	\$23,000	\$28,000	\$18,000	\$25,000	\$18,000	...
Mississippi	1990	40	F	Protestant	Married	Teacher	\$12,000	\$15,000	\$5,000	\$7,000	\$10,000	\$6,000	\$10,000	\$6,000	...
Missouri	1990	35	M	Catholic	Married	Engineer	\$20,000	\$25,000	\$8,000	\$17,000	\$20,000	\$12,000	\$20,000	\$12,000	...
Montana	1990	45	F	Protestant	Married	Homemaker	\$10,000	\$12,000	\$4,000	\$8,000	\$10,000	\$5,000	\$10,000	\$5,000	...
Nebraska	1990	50	M	Protestant	Married	Physician	\$30,000	\$35,000	\$12,000	\$23,000	\$28,000	\$18,000	\$25,000	\$18,000	...
Nevada	1990	30	F	Catholic	Single	Nurse	\$18,000	\$20,000	\$7,000	\$13,000	\$15,000	\$9,000	\$15,000	\$9,000	...
New Hampshire	1990	55	M	Protestant	Married	Teacher	\$12,000	\$15,000	\$5,000	\$7,000	\$10,000	\$6,000	\$10,000	\$6,000	...
New Jersey	1990	40	F	Catholic	Married	Business Owner	\$25,000	\$30,000	\$10,000	\$20,000	\$25,000	\$15,000	\$25,000	\$15,000	...
New Mexico	1990	35	M	Protestant	Married	Engineer	\$28,000	\$35,000	\$12,000	\$23,000	\$28,000	\$18,000	\$25,000	\$18,000	...
New York	1990	45	F	Catholic	Married	Homemaker	\$15,000	\$18,000	\$6,000	\$12,000	\$15,000	\$8,000	\$15,000	\$8,000	...
North Carolina	1990	30	M	Protestant	Married	Physician	\$30,000	\$35,000	\$12,000	\$23,000	\$28,000	\$18,000	\$25,000	\$18,000	...
North Dakota	1990	45	F	Protestant	Married	Homemaker	\$10,000	\$12,000	\$4,000	\$8,000	\$10,000	\$5,000	\$10,000	\$5,000	...
Ohio	1990	35	M	Catholic	Married	Engineer	\$20,000	\$25,000	\$8,000	\$17,000	\$20,000	\$12,000	\$20,000	\$12,000	...
Oklahoma	1990	45	F	Protestant	Married	Homemaker	\$10,000	\$12,000	\$4,000	\$8,000	\$10,000	\$5,000	\$10,000	\$5,000	...
Oregon	1990	30	M	Buddhist	Single	Software Engineer	\$35,000	\$40,000	\$15,000	\$25,000	\$30,000	\$20,000	\$25,000	\$20,000	...
Pennsylvania	1990	40	F	Catholic	Married	Business Owner	\$25,000	\$30,000	\$10,000	\$20,000	\$25,000	\$15,000	\$25,000	\$15,000	...
Rhode Island	1990	50	M	Protestant	Married	Physician	\$30,000	\$35,000	\$12,000	\$23,000	\$28,000	\$18,000	\$25,000	\$18,000	...
South Carolina	1990	35	F	Protestant	Married	Teacher	\$15,000	\$18,000	\$6,000	\$12,000	\$15,000	\$8,000	\$15,000	\$8,000	...
South Dakota	1990	45	M	Protestant	Married	Homemaker	\$10,000	\$12,000	\$4,000	\$8,000	\$10,000	\$5,000	\$10,000	\$5,000	...
Tennessee	1990	30	F	Catholic	Single	Nurse	\$18,000	\$20,000	\$7,000	\$13,000	\$15,000	\$9,000	\$15,000	\$9,000	...
Texas	1990	40	M	Muslim	Married	Engineer	\$25,000	\$30,000	\$10,000	\$20,000	\$25,000	\$15,000	\$25,000	\$15,000	...
Utah	1990	35	F	Protestant	Married	Teacher	\$15,000	\$18,000	\$6,000	\$12,000	\$15,000	\$8,000	\$15,000	\$8,000	...
Vermont	1990	55	M	Protestant	Married	Teacher	\$12,000	\$15,000	\$5,000	\$7,000	\$10,000	\$6,000	\$10,000	\$6,000	...
Virginia	1990	40	F	Catholic	Married	Business Owner	\$25,000	\$30,000	\$10,000	\$20,000	\$25,000	\$15,000	\$25,000	\$15,000	...
Washington	1990	35	M	Buddhist	Single	Software Engineer	\$35,000	\$40,000	\$15,000	\$25,000	\$30,000	\$20,000	\$25,000	\$20,000	...
West Virginia	1990	45	F	Protestant	Married	Homemaker	\$10,000	\$12,000	\$4,000	\$8,000	\$10,000	\$5,000	\$10,000	\$5,000	...
Wisconsin	1990	30	M	Catholic	Married	Engineer	\$20,000	\$25,000	\$8,000	\$17,000	\$20,000	\$12,000	\$20,000	\$12,000	...
Wyoming	1990	45	M	Protestant	Married	Homemaker	\$10,000	\$12,000	\$4,000	\$8,000	\$10,000	\$5,000	\$10,000	\$5,000	...

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## The Business Column

### A Japanese success the statistics conceal

Japan's national effort to build up skills has been a crucial part of its competitive challenge to western industrialised economies. It is widely assumed this should be reflected in high levels of expenditure by Government and employers.

Yet as a new book\* on the Japanese training system shows, Japan would be some way from the top of an international league table of training spending.

A recent survey by the Japanese Ministry of Labour found that, on average, companies spent 25 yen on training per month on training, about 0.3 per cent of total remuneration. Much more was spent on sports and leisure.

In terms of turnover, training spending averaged 0.07 per cent. This is less than half the amount spent by British companies, according to a 1985 estimate by the then Manpower Services Commission, which set off a heated debate.

Employers' contributions amount to about 24bn, well below 1 per cent of gross national product, compared with a recent official estimate for UK employers' spending of 25.5bn or 1.6 per cent of GNP. Why is it that Japanese employers can spend so much less than their British counterparts but produce much more effective training?

Part of the answer lies in the intensive Japanese education system. The most striking difference between the attainments of British and Japanese is in higher mathematics in reading, writing and mathematics of Japanese children in the bottom half of the ability range. Partly as a result, Japan's real comparative skills advantage lies in the high attainment levels of the middle mass of workers at intermediate skill levels.

### An arm's-length relationship

British companies are busily establishing formal links with universities and polytechnics to influence curriculum design. Japanese industry has an arm's-length relationship with universities. Nevertheless 37 per cent of male recruits into manufacturing come from university. Six out of ten come from science departments.

The duty of children to clean their classrooms is transformed in employment into a culture of continuous improvement. Although Japanese factories are generally more modern and productive than UK plants, the ruling assumption is more likely to be: "We've still a long way to go."

This moral duty to strive and improve may be virtually impossible to replicate. But that does not mean British employers could not learn from some of the things their Japanese counterparts do.

Much company training is carried out through simple correspondence courses which workers take in their spare time. In one well-stocked Tokyo bookshop there are 93 different, slim, cheap, brightly coloured books on quality control all aimed at worried supervisors and team leaders.

The lifetime employment and seniority promotion system creates an obligation on older workers to teach their juniors. People who go on courses are expected to teach colleagues what they learnt.

Many Japanese companies have only a vague idea of how much they spend on training. Yet this does not mean that training is not systematic. Nihon Denso, the vehicle components manufacturer has 219 internal tests to cover the range of skills used in its factories. Each test is set by a review committee which meets once a year to update the questions.

The central lesson is this. Japanese training departments do not provide training courses as if they were packages of pills to cure an illness. In large part their role is to promote an individual and collective drive to learn, often through simple, inexpensive, traditional pedagogic techniques. Sophisticated, interactive video-training packages and expensive courses in special training centres are only part of the solution to Britain's lethargic training system.

Charles Leadbeater

\*How the Japanese learn to work. By Ronald P. Dore and Mari Sako, pubd by Routledge.

## THE MONDAY INTERVIEW

# Fleshing out a new identity

John Wyles talks to Achille Occhetto, leader of Italy's Communist Party

irreverent leader of the Young Communists of the 1960s, often critical of the party's ruling group with a waspish humour which inflicted enduring soreness on some of its objects.

When Enrico Berlinguer, the immensely popular PCI secretary, sent him to Palermo in 1968, it seemed to many that he was being sent into exile. He now looks on his six years in Sicily as a shrewd piece of career planning by the late Mr Berlinguer. "He said he had confidence in me and with this sort of experience I could become a leader of the party."

A slight, stocky man with a generous, greying moustache, he has perhaps surrendered too much to the public solemnity

### PERSONAL FILE

1936 Born, Turin  
1953 Joins PCI and Young Communists Federation  
1962 National secretary of Young Communists  
1969 Secretary of PCI Palermo and then regional secretary for Sicily  
1976 Returns to Rome and holds succession of party posts  
1987 Deputy leader of PCI  
1988 Secretary general of PCI

of Italian political life, for he still enjoys a joke in the privacy of his wood-paneled office at the PCI's Rome headquarters. One that has been brightly polished in the telling over the years explains his early political involvement with the catholic left - a relationship based mostly, he says, on the fact that "I wanted to play football with them."

The origins of his catholicism - a condition from which he has long recovered - owe a great deal to that wartime alliance between the communist and catholic resistances to Mussolini's fascism and German occupation. The Occhetto home in Turin was no working-class citadel to Marxism, but more a repository of liberal-provisional values. When his father Adolfo joined the

resistance after being repatriated from Albania because of wounds, the family home became a base for the "Christian Left" of the resistance. After the war, Adolfo formally joined the PCI after the Catholic church excommunicated all communists. Achille enrolled in the Young Communists in 1953.

"I had breathed the air of the war of liberation and had had contacts with communists. Above all, I greatly appreciated the values of the October Revolution, which demonstrated man's capacity for liberation."

Mr Occhetto and his generation contested the uncritical view of Stalinism which prevailed until the late 1950s and took as its point of reference the writings of Antonio Gramsci, who died a martyr's death in a fascist prison.

Various interpretations as both a Stalinist and embryonic social democrat, Gramsci has become the party's preferred theologian over both Marx and Lenin and also the source of much of its ambiguity and fuzzy identity. Is the party not more than a little confused if it embraces the EC and Nato, sails steadily towards the western, democratic, socialist tradition, but still retains the Communist name?

Mr Occhetto is adamant that a name change would deny the validity of the party's history. He says "It is just polemics" when others point out that in addition to the glorious wartime resistance, the name carries with it the long association with the sins of Stalinist totalitarianism. The PCI's founder, and at the time a solid defence of the bloody Soviet repression of Hungary in 1956.

It is hard to believe that the name is not a political albatross, particularly as more evidence emerges about the unpopularity of the ruling communist parties of eastern Europe. Election results this decade suggest that Italians have either not been listening, or do not believe, that the PCI is a Communist Party with a difference: wedded to democ-



'Searching for something new on the left'

ment." It is through issues such as these that the PCI is trying to develop a new critique of capitalist society in a process of "searching for something new on the left rather than defending a closed dogmatic tradition," he adds.

He affirms that the PCI is seeking to call into question not only the traditional communist system, but also the western capitalist model. The weakness of both is that they are based on industries which are doing "great environmental damage." The answer is not to overturn society but to instal a new model of development in which private activities, co-operative and public power live

together to favour the public interest, both from the social point of view and that of producing sustainable growth.

He says that he would not alter the present balance between the public and private sectors in Italy but would improve it by redistributing resources and power so as to curb oligopoly and concentration and to guarantee better possibilities of growth to small- and medium-sized companies.

Just because "bureaucratic collectivism" has failed, he says, it does not mean that the alternative has to be "neoliberalism and a society like this one." He is convinced that the withdrawal of the state leads to "social Darwinism," greater

injustice and "the violence of the strong over the weak, which is a tremendous violence."

Mr Occhetto's shadow government exercise is partly designed to force the PCI to put policy clothing on such generalities. In the meantime, he can just begin to hope that the PCI's electoral slide has bottomed out - it clawed back to 27.6 per cent in the European elections - despite attempts by the governing coalition to exploit events in Peking which, says Mr Occhetto, "was not a challenge to our history, but to our present by parties which don't want a democratic opposition but a suffocating regime."

## The threat facing an apolitical convention



the Scottish Bar in 1979 to become Lord Advocate. But whatever his political partisanship the judges have always regarded the Lord Chancellor as their protector against public criticism and political intrusion into their independence.

While the judges under Lord MacKay's new guidelines possess greater freedom to speak publicly than in the past, constraints on judicial response to criticism are still operative. When last April the judges were accused in the press of taking industrial action in arranging originally to meet on mass on a court working day to consider their reply to Green Papers, there was no public statement from the judges, although the sense of outrage was barely kept under wraps.

Instead, a little belatedly, the Lord Chancellor stepped in to announce publicly that the judges were acting with complete propriety. It was an intervention that simply reflected the long-standing tradition that the Lord Chancellor is the judges' spokesman.

One outcrop of that unfortunate incident has been a call from the Lord Chief Justice that the unofficial Council of Judges should be put on a statutory basis. Such a body did in fact exist from 1875 until it was abolished by the Supreme Court Act 1981. It was abolished because it had rarely met and had not in the last 20 years reported annually to the Lord Chancellor as it was legally bound to do.

When, therefore, that role of public protector was transformed overnight into one of advocate for the public consumer of legal services and justice, the judges felt hurt, even betrayed. How could the head of the judiciary turn away

from his traditional protective role and become the tool of the government unfeelingly committed to ending restrictive practices wherever they were except to be operating against public interest?

Somewhat the Lord Chancellor's responsibility for the traditional system was being relegated to a position inferior to the political system. All High Court and circuit court judges are appointed by the Crown on the direct advice of the Lord Chancellor, who informally advises the Prime Minister, who in turn advises the Crown on the senior judicial appointments.

In the past it has been generally thought that only rarely did a Prime Minister not act upon the Lord Chancellor's choice of Lord Chief Justice or Master of the Rolls. The recent experience of political influence over matters within the judicial field will lead to a clamour for a Judicial Service Commission to insulate future judicial appointments from executive control.

### Entrusted

As and when the Lord Chancellor's proposals for reform of the legal profession find their way on to the statute book - as undoubtedly they will - a serious debate about the office of Lord Chancellor will take place. At present the Lord Chancellor is entrusted with only some of the duties carried out by a Minister of Justice in the European systems. Notable exceptions from the work of the Lord Chancellor's Department are the police, the criminal justice system and the prison service.

If the White Paper had emanated from a Ministry of Justice the battle lines between executive and judiciary would have been more clearly drawn. The desire for change in the legal profession would have been seen for its political colouring. The proposal can, however, from a figure not overtly political and traditionally acting alongside the judiciary. Given the new public climate, the proposals have been judged less objectively and more emotionally than should have been the response from those directly affected - the judges.

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